



2013/14 – 2014/15 Budget Process

BCC Strategic Focus Area Goals

Progress Update

BCC Workshop

April 15, 2014

continued from
March 18, 2014

2013/14 – 2014/15 Planning Process Progress

	2013/14 – 2014/15 BCC Goal	Input from Charlotte Assembly	Progress	Sponsor
Water Resources - Ensure quality and quantity of water resources when and where they are needed and provide a safe and reliable water supply.				
	Water Quantity			
WR 1	Develop alternative water sources via interconnects		<p>Pursuing funding options (Sales Tax and SWFWMD Coop Funding) for pipeline interconnect between Punta Gorda and Burnt Store Water Treatment Plants, along with a future interconnection with Babcock Wellfields.</p> <p>Water Use Permit for Babcock Ranch has been acquired for backup water supply. Estimate of at least 10 million gallons per day of new raw water source to be developed.</p>	Terri Couture
WR 2	Equitable solution to Water Authority rehab of infrastructure		<p>After pursuing all options for compromise, the Peace River/Manasota Regional Water Supply Authority (Authority) Board took action in December 2013 to charge Charlotte County 79% of the rehab work, rather than the 49% share typically charged to Charlotte County for all other Renewal & Replacement (R&R) work. Charlotte County is contemplating a lawsuit against Authority. Background</p>	Terri Couture
WR 3	Development of Master Water Plan	<ul style="list-style-type: none"> • The County should prioritize the geographic areas in which the sewer system will be expanded. • The County should develop an educational program to educate voters about the benefits of having sewers in population dense areas • A major problem with the reusing of waste water within the county is the distance from the water treatment plants to the areas where the treated water could be used. • It was suggested the County look into the feasibility of utilizing reused water in high density areas. The water could be used for watering lawns and recreational areas in developments and neighborhoods. • The County should also consider reusing the waste water in road medians, green spaces and perhaps some commercial usage. • The County should also develop a marketing program for re-use water where it could be 	<p>Master Plan discussed at BCC Workshops on 4/16/13 and 5/16/13. Presentation</p> <p>Elevated Potable Water Storage Tanks for increased reliability are under consideration by the Sales Tax Focus Group for Referendum.</p> <p>Looking at additional ways to provide reclaimed water to county road landscaped areas.</p> <p>Working with various county golf courses and SWFWMD to gain acceptance of reclaimed water for irrigation supply</p>	Terri Couture

		sold for commercial purposes.		
	Water Quality			
WR 4	East & West Spring Lake Wastewater Pilot Study		MSBU created and assessed, currently in design phase with construction to begin in FY2015. More information.	Terri Couture
WR 5	Environmental Impact Study - phosphate mining		United States Army Corp of Engineering released the final Area Wide Environmental Impact Statement in July of 2013. Currently, the USACOE is reviewing the 4 permits submitted for proposed mining operations in the "Bone Valley" region of the state. USACOE does not anticipate a decision on those permit applications before June 2014.	Andy Stevens
WR 6	Proactive strategies for dealing with TMDL		County staff is working with DEP to develop Basin Management Action Plans for the Caloosahatchee Estuary, Gottfried Creek, Lake Okeechobee and the East Branch of Coral Creek. Currently the tidal portion of the Caloosahatchee Estuary BMAP has been completed while the freshwater portion is in progress.	Joanne Vernon
WR 7	Expansion of sewer along US41		\$7.5 million budgeted in 2013/14 Budget, FDOT to begin construction in Fall 2014	Terri Couture
Efficient and Effective Government - Facilitate the organization's capacity to govern and manage effectively in the rapidly changing and challenging environment.				
EE 1	Define optimal/acceptable levels of service	<ul style="list-style-type: none"> • Another suggestion was for the County to create customer service standards for every employee and, as part of the appraisal system, evaluate each person's customer skills and performance. • The County should conduct a satisfaction survey of all the businesses in the County. • Every time there is a completion of a project, the County should ask the customer to fill out an evaluation of the services received from the County. • Government offices should be open through lunch. • The County should stay out of the real estate speculation business and leave that to the private sector. 	As part of our budgeting process , each service which the County provides is categorized as one of the following; Federal or State Mandated, critical or discretionary. The Discretionary services are the areas where analysis / decision making exists around whether to provide the service or not and at what service levels. Many services were reduced during the budget cutting years of past. Today, we evaluate those decisions and make adjustments as necessary. We also solicit through a Community survey as to what services are most important to the citizens' of Charlotte County.	Ray Sandrock
EE 2	Continue development of overall web presence <ul style="list-style-type: none"> o Focus on service delivery o More Intuitive 		County's initial webpages have been updated. Secondary pages are being updated on a department by department basis. Human Services and Community Development have been completed and have been redesigned with a focus on service delivery, as well as CRA sites and sites for multiple boards and committees. A banner feature aids in communication.	Gordon Burger

EE 3	Follow up on Employee Survey with focus on retention strategies		<p>Researched “stay” interviews to be implemented in place of “exit” interviews effective April 1, 2014. This data will establish our baseline and then we will determine a frequency schedule for repeat interviews.</p> <p>Developing a management training program to enhance the skill set across the organization. Course offerings will be increased this year to include coaching, evaluation, employee development and customer service.</p> <p>The compensation study will be another opportunity to potentially impact retention.</p> <p>The customer service project will further engage the workforce and an engaged workforce correlates with a higher retention rate.</p>	Heather Bacus
EE 4	Expansion of wellness program and use of Employee Health Center		<p>County has been able to hold health care costs flat for the past 5 years. In 2012/13 employee deductibles were increased but could be offset by participation in wellness program. For 2013/14, the wellness program will be expanded with a focus on changing culture. Beginning in Oct 2013 the Sheriff’s employees began using the Health Center. Cumulative savings over the past 5 years has been \$8 million to the county and \$1.5 to employees. Presentation</p>	Gordon Burger
EE 5	Increase community outreach of BCC		<p>The Board of County Commissioners has held regional Town Hall meetings with the purpose of providing an update on the state of the County and to receive input from citizens on County issues. The County created a document, the “Budget Story” which outlines the current and future focus of County operations. During 2013 Monthly Feedback meetings were held to receive citizen input. The Commissioners continue to hold separate speaking engagements at MSBU groups and other special interest organizations across the County.</p>	Ray Sandrock
EE 6	Enhance credibility of the organization	<ul style="list-style-type: none"> • Get rid of ‘Open for Business’ slogan. The County should not have to say it is ‘Open for Business,’” but should show it by doing it. 	<p>To increase the transparency of financial information, and in particular the County’s Budget Process, we have created a Transparency tab on the County’s website to highlight both a community scorecard and budget process information. The community scorecard is a high level look at the BCC’s strategic focus areas and progress being made toward advancing their goals. The Budget Process section contains links to pertinent financial documents, presentations and reports.</p>	Ray Sandrock
EE 7	Proactive strategies for intergovernmental relationships		<p>Over the past year we have placed a priority on developing and strengthening intergovernmental relations at the local, state, and federal levels. We’ve established and hosted regional workgroups with local governments throughout our region at the Commission, Administration, and staff levels. Examples include: joint commission/city council meetings, regional county</p>	Jason Stoltzfus

			<p>administrator meetings, and the development of a regional legislative workgroup.</p> <p>We implemented a state legislative agenda in which we were successful in obtaining water project funding and played a critical role in lobbying against state regulation of pain management clinics. We've realized significant benefits from members of the Commission and Administration taking a leadership role in the Florida Association of Counties (FAC), specifically related to the RESTORE Act and NFIP reform.</p> <p>Through strategically enhancing and implementing our federal legislative agenda over the past two years, we've taken a lead role in addressing a number of critical legislative challenges facing the State and realized significantly improved relationships with our legislators. Coupled with the strength of our lobbyist, this has resulted in the County being considered a leader in FAC's newly created legislative committee and efforts to address unintended consequences of NFIP reform.</p> <p>As a result of our focus on intergovernmental relations, members of Administration have been privileged to speak at various state and national events hosted by organizations such as the International City/County Management Association, Florida Association of Counties, Florida Government Finance Officers Association, and more.</p>	
EE 8	Explore ombudsman concept for process improvement	<ul style="list-style-type: none"> • It was felt staff attitudes when approached about a project should be "start with 'yes, let's make this work' and then work towards a 'no, current codes do not allow that.'" Currently, many participants felt staff "starts with a no and the customer has to work very hard to get to a yes in order to get a project approved." • It was suggested county employees receive training in customer service to provide better assistance to their customers as well as technical training to better understand the County's regulations and policies. • It was suggested the County do a better job in communicating to builders, developers and other citizens the purpose of those regulations when they are passed. • Another suggestion was for the County to 	<p>Ombudsman position created and filled in Nov, 2013. Priorities for the position are to serve as a troubleshooter, facilitator and advocate by working with customers and reviewing processes from their perspective. In addition the Building Construction Services website has been updated to be more intuitive and user friendly.</p>	Ty Harris

		<p>create customer service standards for every employee and, as part of the appraisal system, evaluate each person’s customer skills and performance.</p> <ul style="list-style-type: none"> • Although the County says it has “one-stop shopping” for permitting, many of the builders in the Assembly said that was not true. This should be investigated to determine if this is the case or not. • The County should consider hiring an ombudsman to act as a liaison between the County and business persons who may run into difficulties or have problems with projects. 		
EE 9	Continued focus on efficiencies	<ul style="list-style-type: none"> • The County should conduct a study of best practices of other Florida counties to see what they could learn and apply here. 	<p>Charlotte County has joined the Florida Benchmarking Consortium, a peer group of over 50 other jurisdictions that collects common measures for comparison and benchmarking for improvement.</p> <p>Additionally realignments of Fleet services and Transit operations under one management structure will save approximately \$140,000 annually.</p> <p>An ongoing effort to review services and structure has also led to realignments within Fiscal Services, Community Development and Public Works.</p>	Gordon Burger
Quality of Life - Enhance community life by clean air and water, conservation of wildlife and natural resources, and provide community amenities through public safety in a business friendly atmosphere.				
QL 1	Expand on ways to gather citizen input	<ul style="list-style-type: none"> • Every time there is a completion of a project, the County should ask the customer to fill out an evaluation of the services received from the County. 	<p>Charlotte County does a customer satisfaction survey every other year as input into the two year budget process. At that time we also solicit online input on prioritization of services. With the update of the County’s website this concept is being expanded further to solicit input on a variety of timely issues such as the potential uses for the Sales Tax renewal.</p> <p>The BCC has begun holding Town Hall meetings focused on each of their strategic focus areas.</p> <p>The update of the county website includes a department-targeted “Contact Us” form that is accessible from every new webpage—the form allows input, comments, questions to be directed by the public to a specific department, which</p>	Elaine Jones

			<p>facilitates faster customer service.</p> <p>Some departments/divisions have customer satisfaction surveys or suggestion forms available through the public website, including solid waste and libraries.</p>	
QL 2	Charlotte Assembly to solicit citizen participation in shaping the vision of the county's future		<p>Charlotte Assembly was held on Oct 16-17, 2013 involving approximately 100 citizens. A Policy Statement was developed and where applicable elements have been included in this document. The input will further be incorporated in the fall of 2014 when the BCC establishes their goals for the next 2 year budget process.</p> <p>Additional information on the Assembly</p>	Kelly Shoemaker
QL 3	Articulation of Charlotte County's vision at each level of the organization		<p>County Administrator Ray Sandrock has made this an integral part of each Director's responsibility within their departments. The Administrator has also begun a weekly update on the County's employee webpage and schedules weekly small group meetings with employees from across the organization.</p>	Ray Sandrock
QL 4	Explore developing separate millage district for Library funding	<ul style="list-style-type: none"> The County should expand and improve the county-wide Library System including doing a better job of marketing library events and programs. 	<p>This directive is currently being researched and options developed. Report back to the BCC for further direction will occur at the Budget Workshop on May 22, 2014.</p>	Gordon Burger
QL 5	Explore developing separate millage district for mosquito control		<p>This directive is currently being researched and options developed. Report back to the BCC for further direction will occur at the Budget Workshop on May 22, 2014.</p>	Gordon Burger
QL 6	Partner with education to retain a younger population and provide a workforce for economic development		<p>Created water/waste water courses through Charlotte Technical Center to assist in recruiting certified applicants. (10 students enrolled)</p> <p>Working on the creation of an Electrical Course through Charlotte Technical Center to assist in recruiting trained applicants for our Lighting District positions.</p> <p>Hired a full-time HR recruiter to assist with job fairs, high school career days, classroom presentations, and college partnerships.</p>	Heather Bacus
QL 7	Enhance the aesthetics of major gateways	<ul style="list-style-type: none"> It is suggested the County maintain landscaping in road way medians—particularly long major roads into and out of the county—state routes 41, 776, and 17—and to use sustainable plantings to avoid periodic re-planting. This could also apply to cleaning up the gateways and medians into the county. 	<p>County established a landscaping committee with both staff and citizen representation. Committee developed a list of 14 "gateways" and landscape standards. 2013/14 Budget includes \$400,000 for initial project on Kings Hwy off of 175. Landscaping is also one of the projects being evaluated for inclusion in the 2015 Sales Tax renewal.</p>	Dan Quick
QL 8	Promote assets we already have – trails, paths, passive		<p>Community Services publishes a Program Guide twice a year that highlights the availability and access of County parks, libraries, facilities and natural areas, as well</p>	Tommy Scott

	parks, state lands		<p>as other State and City facilities that are within Charlotte County’s boundaries.</p> <p>Additional publications distributed widely throughout the County include Artificial Reefs, Blueways Trail Guide, and Boating and Angling Guide, and are accessible via the Community Services website.</p> <p>In addition the County’s website contains links to other agencies that promote and make available information on natural areas recreation, as well as press releases that give information about parks and activities.</p> <p>BCC presentation</p>	
QL 9	Enhance code enforcement	<ul style="list-style-type: none"> • A major issue identified was the lack of code consistency among commercial signs within the County—excluding the City of Punta Gorda. It is recommended the County create a stakeholder group made up of commercial business owners/operators to review sign codes and recommend changes and additions to these codes. 	<p>The Charlotte County sign code was last revised in 2011 to allow additional signage and flexibility for business owners.</p> <p>Staff has received direction to prepare options for a South County overlay which will be presented to the BCC in the April board workshop.</p>	Ty Harris
Fiscal/Financial Planning - Continue to increase the effectiveness of local government and maintain a strong financial condition.				
FP 1	Stabilize and maintain our internal infrastructure and improve where opportunities occur		<p>As it relates to buildings and facilities, a work order system is fully implemented enabling the department to track and sort repairs to identify chronic problem areas.</p> <p>The Capital Asset Planning and Management System analysis of the physical condition over 100 buildings is complete; data input into Facility Optimization Software system is taking place with analysis and conclusions to take place by the end of FY14.</p> <p>Annual contractor workflow process is fully implemented creating accountability for project selection, prioritization, management, and evaluation of annual contractor assignments.</p>	David Milligan
FP 2	Secure health insurance benefit structure and costs		<p>County has been able to hold health care costs flat for the past 5 years. In 2012/13 employee deductibles were increased but could be offset by participation in wellness program. For 2013/14, the wellness program will be expanded with a focus on changing culture. Beginning in Oct 2013 the Sheriff’s employees began using the Health Center. Cumulative savings over the past 5 years has been \$8 million to the county and \$1.5 to employees.</p> <p>Presentation</p>	Gordon Burger

FP 3	Review of MSBU and road classification system		Overview of MSBU and road classification presented to BCC on May 7, 2013 and in greater detail on Nov 19, 2013. Traffic counts and concurrency information are published on the County's website.	Dan Quick
FP 4	Review current debt		Over the past year, the Finance Division of the Clerk's Office has reviewed and brought to the BCC a number of refinancing options that has saved the County approximately \$16 million.	Gordon Burger
FP 5	Review capital projects for potential bonding		CCU is currently working with the Clerk's Office to review a wide range of capital projects for potential bonding.	Gordon Burger
FP 6	Develop plan for 2014 Sales Tax Extension		The Sales Tax Focus Group has been created with members from 17 organizations and industries throughout Charlotte County. The group is meeting from mid-February through the end of March for a total of 7 meetings. The group members will score 48 individual projects that will then be ranked in a final listing provided to the Board of County Commissioners. Anticipate that the agenda item including the resolution and recommendation on projects will go to the Board on April 22, 2014. Additional information	Kelly Shoemaker
FP 7	Conduct compensation study and develop strategic plan for employee retention		Preliminary results are being reviewed for analysis to determine future recommendations. A timeline will be established for communication and implementation.	Heather Bacus
FP 8	Explore alternative funding sources		Funding options are being researched and developed for library services and/or mosquito control. Report back to the BCC for further direction will occur at the Budget Workshop on May 22, 2014. Staff has also compiled a list of all fees charged within the county and are reviewing for potential updates. On an ongoing basis proposed legislation is review for potential impact on revenues.	Gordon Burger
FP 9	Explore location and use of CNG facilities within the County		County participated in the School Board's RFI process. NoPetro was selected and the School Board has been in on-going negotiations. They have completed preliminary review of a DRAFT Lease Development Agreement and separate Fuel Purchase Agreement. The earliest NoPetro would begin construction of a fueling station would be 2016.	Gordon Burger
Growth Management - Manage growth and change consistent with the County's comprehensive plan to maximize quality of life with an emphasis on efficient processes that support positive business, neighborhood communities, and protect our environmental assets.				
GM 1	Monitor & support the HCP permit process		In June of 2013 Natural Resources Staff submitted a final HCP application to the U.S. Fish and Wildlife Service (FWS)	Andy Stevens

			<p>In January 2014, FWS staff completed Environmental Assessment and submitted revised HCP package to the Solicitor’s office in Atlanta. The HCP notice is currently published on the Federal Register for public comment (60 days).</p> <p>It is anticipated that the HCP permit will be issued by FWS to Charlotte County in late summer/early fall of 2014. Presentation</p>	
	Development of County CRAs			
GM 2	Refine the direction and subsequent development of Murdock Village		<p>A conceptual Environmental Resource Permit (ERP) is currently being undertaken for the sake of providing a more thorough analysis of land development issues, thereby streamlining future development processes as the land values return to a point where it might be more feasible or lucrative to move the property.</p> <p>The market study performed on the viability of a Sports and Entertainment district is very positive and will continue to be used to market the concept to sports venue and mixed use developers.</p>	Tom Patton
GM 3	Develop Parkside Revitalization Plan for US 41	<ul style="list-style-type: none"> • In general, the Assembly encouraged growth including the re-building and re-development of older areas of County. However, it was emphasized that any growth plans should be kept simple and easy to follow. 	<p>The Board held a public workshop on January 21, 2014 to review the Parkside Redevelopment Plan and receive updates on various projects. Board provided direction to staff to proceed with a number of projects that will assist in plan implementation. More information</p>	Debrah Forester
GM 4	Expansion of Harborwalk in Charlotte Harbor		<p>Harborwalk Phase IA is “shovel ready” and construction is pending final authorization from FDOT which is expected in July 2014 –with construction to begin fall 2014. Contract to finalize the design and permitting for Phase 1B was approved by the Board in September 2013. Construction funding is scheduled to be available in July 2015. Funding for future phases is being considered for sale tax funding. More information</p>	Debrah Forester
GM 5	Completion and adoption of revised Land Development Regulations		<p>Work on the Land Development Regulations is in progress and a target completion date of September 2014.</p> <p>In addition, there have been changes identified for the Comprehensive Plan which will be completed by the end of 2014.</p>	Ty Harris
GM 6	Review and recommend action on broad based plan for County's infrastructure	<ul style="list-style-type: none"> • Improvements along Piper Road, Edgewater Road, Burnt Store Road, and Winchester Road need to be addressed. • The extension of the road projects south from Port Charlotte Boulevard (sidewalks, 	<p>Master Plan discussed at BCC Workshops on 5/2/13 and 11/19/13. Presentation</p> <p>Concurrency for Road Projects</p>	Dan Quick

		landscaping, lighting, and sewer) should be continued.		
Public Safety - Maintain a safe and healthy community in which to live.				
PS 1	Monitor and adjust for financial impact of final IAFF contract (both to fire assessments and General Fund)		County signed a three year agreement with the IAFF through 2016.	Heather Bacus
PS 2	Long term radio replacement (conversion to P25 or other alternative)		Project is scheduled in the CIP for 2016/17 and is currently being reviewed for inclusion as a local sales tax renewal initiative.	Marianne Taylor
PS 3	Because of use of one time savings, Sheriff's budget for 2013/14 will start with \$1.7 million shortfall		BCC rolled-back the millage rate for the Sheriff's budget to bring funding back to the 2011/12 level.	Gordon Burger
Economic Development - Create a business climate that promotes a diversified, growing economy consistent with established growth management plans and enhanced quality of life.				
ED 1	Implement 10 Year Economic Development Plan		The strategic plan was completed August 2011, and the Economic Development Department updates the plan at least annually in the process of developing annual Marketing Strategies ...strategically aimed at diversifying the local economy.	Tom Patton
ED 2	Implementation of incentives and process		County Economic Development staff regularly attend Enterprise Florida (EFI) and Florida Economic Development Council (FEDC) meetings, staying abreast of new programs, strategies and best management practices. The incentives currently in place in Charlotte County are widely recognized across the industry as the most effective for businesses and protecting the interests of the local government by limiting exposure.	Tom Patton
ED 3	Streamline processes for attracting businesses		E.D. staff have implemented processes with the Community Development Department (in conjunction with the recently implemented Ombudsman Program), to provide clients streamlined permitting, pre-development review and a fast-track process in permitting and inspections. ED staff has successfully assisted numerous businesses, many of whom receive only permitting assistance from the ED staff to facilitate relocations and expansions.	Tom Patton
ED 4	Dedicated team to assist new businesses		This team has been in place since the Cheney announcement, and our relationships with the Community Development Department continue to improve assistance to newly recruited businesses.	Tom Patton

ED 5	Development of all three CRAs		Land Use changes to accommodate the vision outlined in the Charlotte Harbor and Parkside CRA Redevelopment Plans are being drafted by Community Development with input from community groups. These changes are scheduled for adoption in FY15. FDOT is moving forward with the widening of US41 adjacent to Murdock Village; this project will enhance the access and utility availability to the area. There are continued challenges in revitalizing these areas due to current economic conditions. Continued investment from the Public Sector is expected to encourage private sector investment. More information	Debrah Forester
ED 6	Landscaping Committee proposal for landscaping of County gateways	<ul style="list-style-type: none"> The County needs to identify the areas for Gateway corridors within the county and add the necessary infrastructure needed. 	As part of the 2013/14 Budget the BCC authorized \$400,000 for a pilot project to landscape Kings Highway at the I75 exit. Gateway landscaping	Dan Quick
ED 7	Develop strategies for enhancing the aesthetics along 41		Enhancements along US 41 and SR 776 are being presented to the 2015 Sales Tax Renewal Committee for consideration.	Dan Quick
ED 8	Commitment to tourism as an economic generator		<p>Tourism was up 16% in 2013 over the previous year.</p> <p>Developed “Show Us Your Charlotte program” to engage community and develop a stock of photos of local tourism activities and events.</p> <p>Reinstituted research program. Summer research showed that overnight visitors to Charlotte County spent \$112,262,000 from April-September, 2013.</p> <p>Identified our top 20 meeting prospects and created the ‘Adopt a Meeting Planner’ program. Planners will receive, once every two months, a box with a gift and information on various aspects of Charlotte County. In March, the Event Center will be adopting our planners.</p> <p>Familiarization tours with journalists resulted in more than \$800,000 in equivalent advertising value in such publications as Coastal Living and Where to Retire along with many national newspaper and web-based articles.</p> <p>Provide a VCB liaison to the Charlotte County Hospitality Association. A strong hospitality association is critical to growing tourism in Charlotte County.</p>	Lorah Steiner
ED 9	Marketing Plan - Tie state branding to local initiatives		The County has not only adopted new logos to tie to the State’s new brand, but we have become a lead economic development partner with Enterprise Florida with respect to collaborative marketing efforts.	Tom Patton

Human Services - Pursue available funding sources to facilitate providing services to meet community needs.				
HS 1	Monitor changes in Medicaid funding and requirements at state level		Florida has moved to an HMO model for Medicaid provision. Under this model three HMOs have been designated within Charlotte County. Included in services provide by the HMO are medical transits which were previously provided by The County's Sunshine Transit. Whether or not the HMOs contract with Sunshine for that service and at what level is not clear. Total funding impact could be as much as \$650,000.	Vikki Carpenter
HS 2	Monitor impacts of Affordable Health Care Act on service delivery and funding		County continues to monitor as the Act is defined and implemented. First impact is an additional charge to the County of \$163,000 each year from 2014 – 2016 to fund the formation of the employee insurance exchange. Currently reviewing PT positions to revise policy and practices for compliance with the Employer Shared Responsibility Provision.	Gordon Burger
HS 3	Review of Public Health direction, services and funding		Dr Henry Kurban, Charlotte County Public Health Dir. Presented an overview at a BCC Workshop on 5/7/13. Presentation	Dr. Henry Kurban
HS 4	Review of transportation options for low income clients	<ul style="list-style-type: none"> Public transportation is certainly an important part for Quality of Life. The County should make better use of the Dial-a-ride and Sunshine car service/transportation and ensure the service is more reliable. There are too many instances where residents have tried to utilize these services, but the service showed up very late and sometimes not at all. 	<p>Conducted a "Latent Demand Study" to explore the potential for fixed route transit service from the Parkside area to North Port. The results of this study are being incorporated into the Transit Development Plan.</p> <p>Every 10 years a Transit Development Plan must be completed and adopted by the County. This plan is currently in development and will be presented to the Board in June, 2014.</p>	Gordon Burger
HS 5	Review affordable housing needs and options		<p>Housing is closing out the grant received under the Neighborhood Stabilization Program 3 (NSP3) in excess of \$2 million. NSP 1 is closed out in the County. The State Housing Initiative Partnership (SHIP) is being spent down and will be completed according to contract.</p> <p>At issue is continued funding for the SHIP Program. The Governor's budget does include limited funding for SHIP but not enough to fund the minimum distribution. Housing supporters statewide are involved in an effort to make the Legislature aware of the situation and the impact of this program on the economy as well as families. There is no state deficit this year and what is being asked is that the full Sadowski Trust Fund balance be funded and to not sweep the Trust Fund as has happened in the past 5 years. There appears to be strong support locally for this program.</p>	Vikki Carpenter

			<p>Housing is beginning a cooperative program with the HS Family Self Sufficiency Program to provide houses for eligible clients of that program. At this point there are two houses occupied by this program. Housing has also attained occupancy of a Special Needs house which has three mentally challenged individuals in residence.</p>	
HS 6	Review of primary health care options in Englewood		<p>Currently the Englewood Care Clinic, a volunteer clinic, provides medical services to under-served residents of Englewood and surrounding communities.</p> <p>Charlotte County conducted a 5 week pilot program in Sept/Oct 2013 that provided no-cost shuttle service from the former Englewood Health Center San Casa location (which closed on Aug 30, 2103) to the North Port Health Center.</p> <p>Family Health Centers (FHC) was approached to consider providing services at the San Casa location, but FHC declined at the time.</p> <p>Charlotte County continues to monitor and stay involved in discussions. Parties involved in recent meetings were Commissioner Truex, Sarasota Commissioner Robinson, Charlotte Health Department, Sarasota Health Department.</p>	Hector Flores
HS 7	Review of essential human services provided and funding sources		<p>Completed Community Needs Assessment in collaboration with United Way of Charlotte County. This was presented to the BCC on 10/08/2013. Presentation</p> <p>Developed an integrated and interactive Community Resources Mapping tool for residents to identify resources closest in proximity to them.</p> <p>The Children’s Services Council, with the assistance of the Human Services Departments completed a Developmental Assets survey of all high school students in Charlotte County.</p>	Vikki Carpenter