



2017/18 – 2018/19 Budget Process

BCC Workshop

May 2, 2017



Agenda

- Budget Process Review
- Preliminary Projection
- Strategic Focus Areas
 - Economic Development
 - Growth Management



Calendar

Dec	<p>Review of proposed process with BCC – confirm strategic focus areas</p> <p>Results from Employee Survey</p> <p>Results from Citizen Survey</p> <p>SWOT workshops with Dirs & Managers for each Focus Area</p> <p>On-line solicitation of citizen input</p>
Jan	<p>Public Input meetings on operations and services</p> <p>Prepare review packet for BCC</p> <ul style="list-style-type: none"> • SWOT analysis • Citizen Survey • Employee Survey <p>BCC Strategic Plan Workshop</p>
Feb	<p>BCC workshop for preliminary review</p> <ul style="list-style-type: none"> • Assumptions and projected financial status • Confirm direction to organization • Review of policies <p>Departments submit budgets and update PBB information</p> <p>Departments update strategic plans</p>



Calendar

Mar	Goals workshop with Dirs & Managers for each Focus Area Departmental meetings with Budget to review operations and programs, confirm requests and prepare for meeting with Admin.
Apr	Departmental budget meetings with Admin
May	BCC workshops <ul style="list-style-type: none">• Review of operations, service levels and cost by strategic focus area• Review efforts to advance BCC goals• Update revenue picture
May - June	Internal balancing of budget
July	Presentation of Recommended Budget MSBU Public Hearings
Sept	Public Hearings on Recommended 2017/18 – 2018/19 Budget BCC adoption of 2017/18 – 2018/19 Budget



2017/18 Preliminary Projection



General Fund
Five Year Financial Plan - Revenue/Expenditures
(Thousands)

	Actual FY15/16	Budget FY16/17	Projected Budget FY17/18	Projected Budget FY18/19	Projected Budget FY19/20	Projected Budget FY20/21	Projected Budget FY21/22
Operating Revenues							
Ad Valorem Taxes	26,351	28,951	30,399	31,919	33,515	35,190	36,950
State Shared Revenues	17,940	17,223	18,084	18,988	19,938	20,536	21,152
Franchise Fees - FPL	8,948	9,000	9,090	9,272	9,365	9,458	9,553
Charges for Services	9,989	7,878	8,035	8,196	8,278	8,361	8,445
Other Revenues & Fees	3,788	4,270	4,312	4,398	4,442	4,487	4,532
Less 5%-FS 129.01(2)(B)		-3,217	-3,496	-3,639	-3,777	-3,902	-4,032
Internal Charges	15,632	15,632	15,632	15,632	15,632	15,632	15,632
Transfers In	10,301	7,771	8,159	8,567	8,996	9,446	9,918
Total Revenues	92,949	87,507	90,216	93,334	96,389	99,208	102,149
Expenditures							
Personal Services-Excluding Health	29,396	32,843	34,157	35,523	36,944	38,422	39,959
FRS Rates	3,180	3,315	3,414	3,517	3,622	3,731	3,843
Health & Life Insurance Costs	6,343	7,998	8,398	8,818	9,259	9,722	10,208
Operating Expenses	33,240	36,849	37,217	37,590	37,965	38,345	38,729
Capital Outlay	1,183	862	862	862	862	862	862
Grants & Aid	4,985	5,577	5,744	5,916	6,094	6,276	6,465
Transfers	16,784	9,179	9,454	9,738	10,030	10,331	10,641
Total Expenditures	95,110	96,622	99,247	101,963	104,776	107,689	110,706
Use of Reserves	2,161	9,115	9,031	8,629	8,388	8,481	8,556



General Fund
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(Thousands)

	Actual FY15/16	Budget FY16/17	Projected Budget FY17/18	Projected Budget FY18/19	Projected Budget FY19/20	Projected Budget FY20/21	Projected Budget FY21/22
Operating Revenues							
Ad Valorem Taxes	26,351	28,951	30,399	31,919	33,515	35,190	36,950
State Shared Revenues	17,940	17,223	19,000	19,950	20,948	21,576	22,223
Franchise Fees - FPL	8,948	9,000	9,000	9,180	9,272	9,365	9,458
Charges for Services	9,989	7,878	9,885	10,083	10,183	10,285	10,388
Other Revenues & Fees	3,788	4,270	3,641	3,714	3,751	3,789	3,827
Less 5%-FS 129.01(2)(B)		-3,217	-3,596	-3,742	-3,883	-4,010	-4,142
Internal Charges	15,632	15,632	15,632	15,632	15,632	15,632	15,632
Transfers In	10,301	7,771	7,771	8,159	8,567	8,996	9,446
Total Revenues	92,949	87,507	91,732	94,895	97,985	100,823	103,782
Expenditures							
Personal Services-Excluding Health	29,396	32,843	32,566	33,869	35,224	36,633	38,098
FRS Rates	3,180	3,315	3,271	3,370	3,471	3,575	3,682
Health & Life Insurance Costs	6,343	7,998	8,056	8,459	8,882	9,326	9,792
Operating Expenses	33,240	36,849	38,021	38,401	38,785	39,173	39,565
Capital Outlay	1,183	862	959	959	959	959	959
Grants & Aid	4,985	5,577	5,845	6,020	6,201	6,387	6,579
Transfers	16,784	9,179	9,547	9,833	10,128	10,432	10,745
Total Expenditures	95,110	96,622	98,266	100,911	103,650	106,485	109,420
Use of Reserves	2,161	9,115	6,534	6,016	5,665	5,662	5,638



Variables – Unknown or TBD

Revenues

- Ad Valorem – 5% increase assumed
- Return from Constitutional Offices
- 5% Statutory Reduction
- State Revenue Estimates – July

Expenditures

- Constitutional Officer Budgets

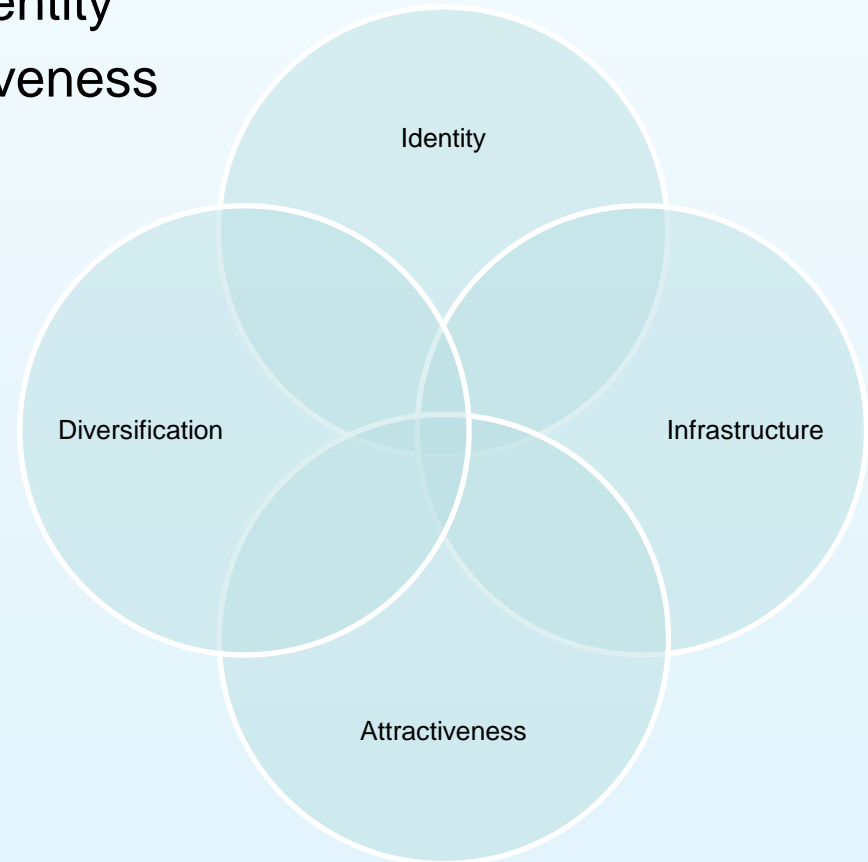


2017/18 – 2018/19 Budget Process



BCC Strategic Priorities

- Economic and Demographic Diversification
- Consensus on Community Identity
- Improved Community Attractiveness
- Competitive Infrastructure





BCC Strategic Focus Areas

Economic Development	May 2
Growth Management	May 2
Public Safety	May 9
Human Services	May 9
Water Resources	May 16
Quality of Life	May 16
Fiscal / Financial Planning	May 30
Efficient & Effective Government	May 30
Infrastructure	June 6

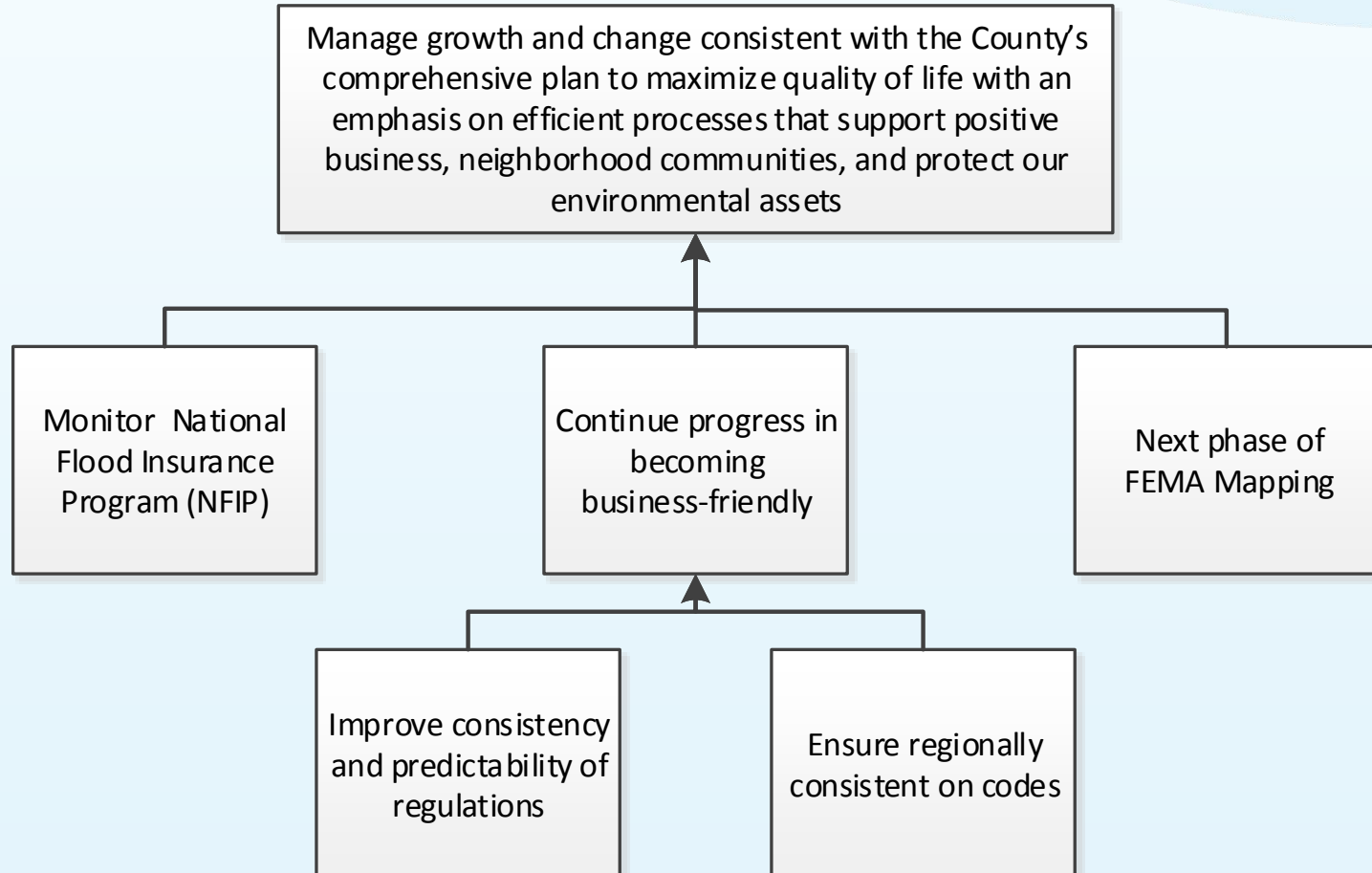


BCC Focus Areas

Growth Management



Growth Management



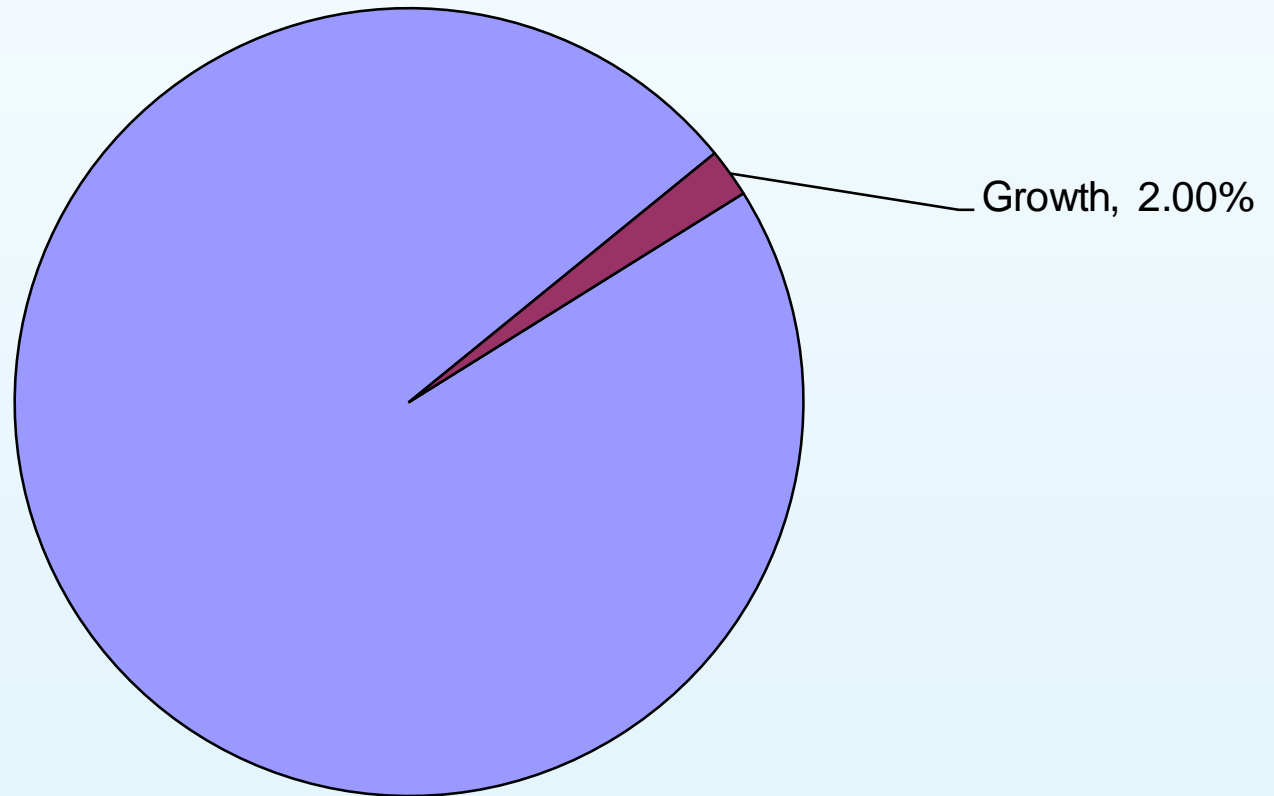


Budgetary overview



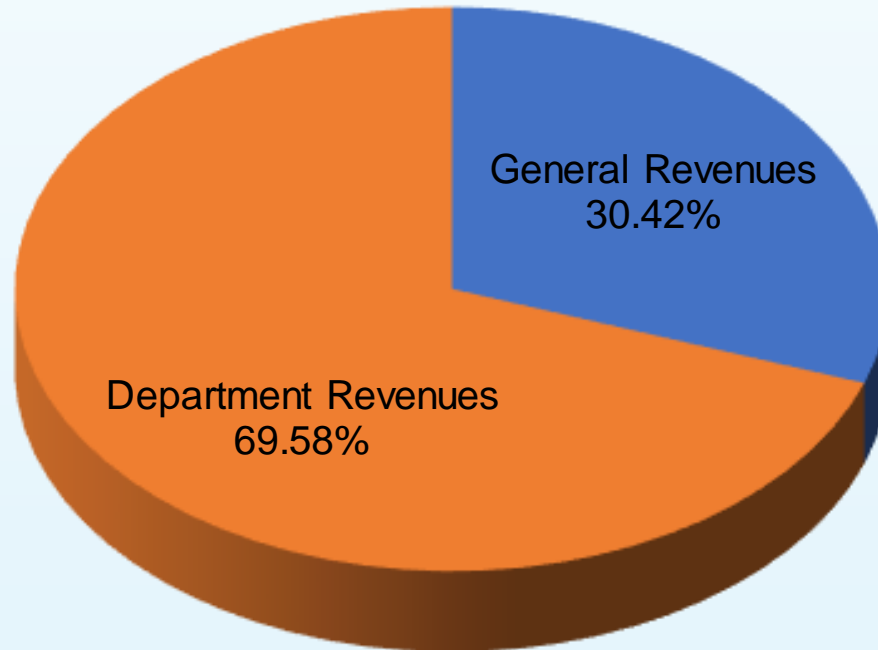
Where does the money go?

Growth Management Proportional to All Expenditures





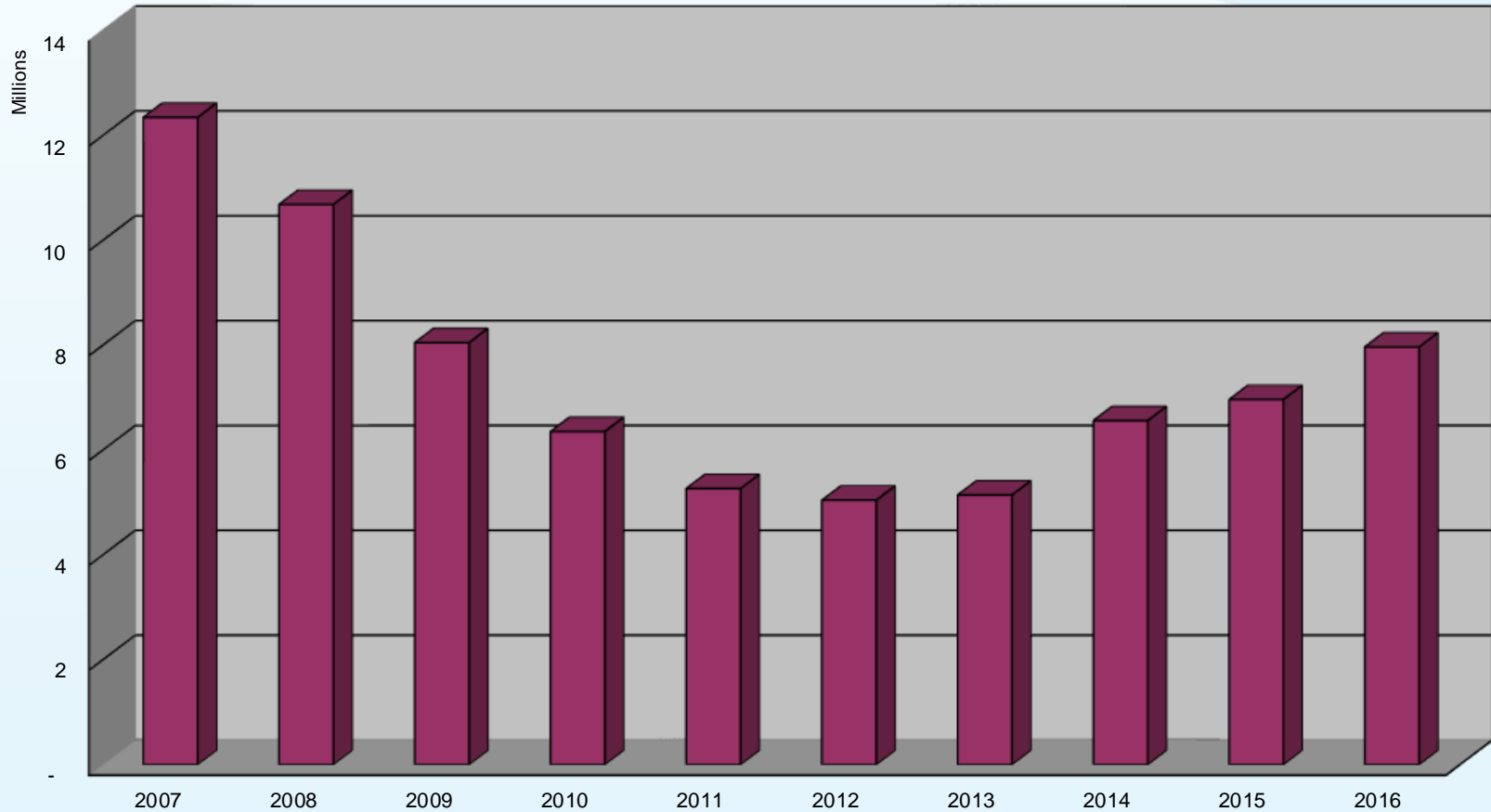
Where does the money come from?





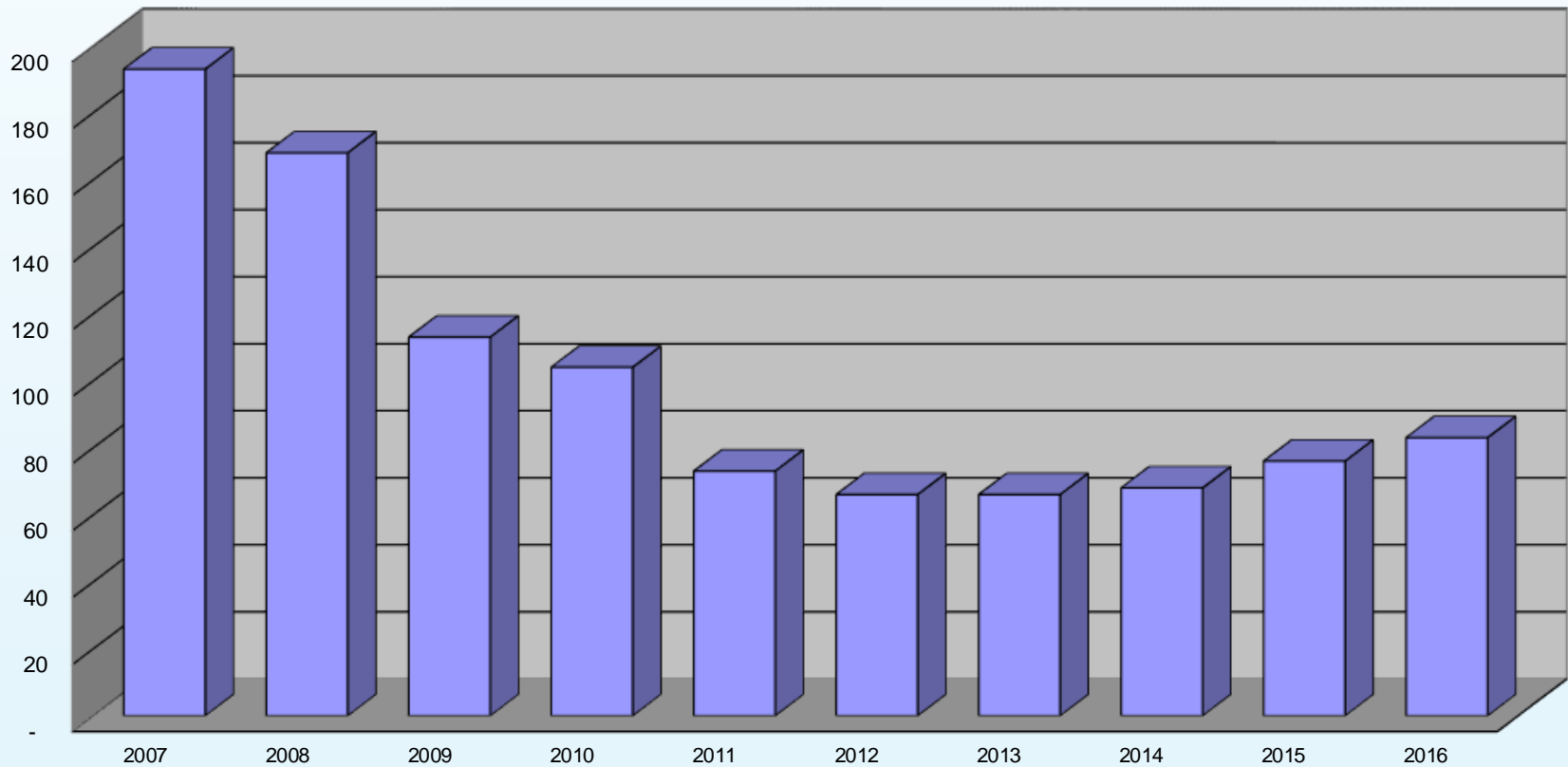
Historical Trend

Total Expenditures





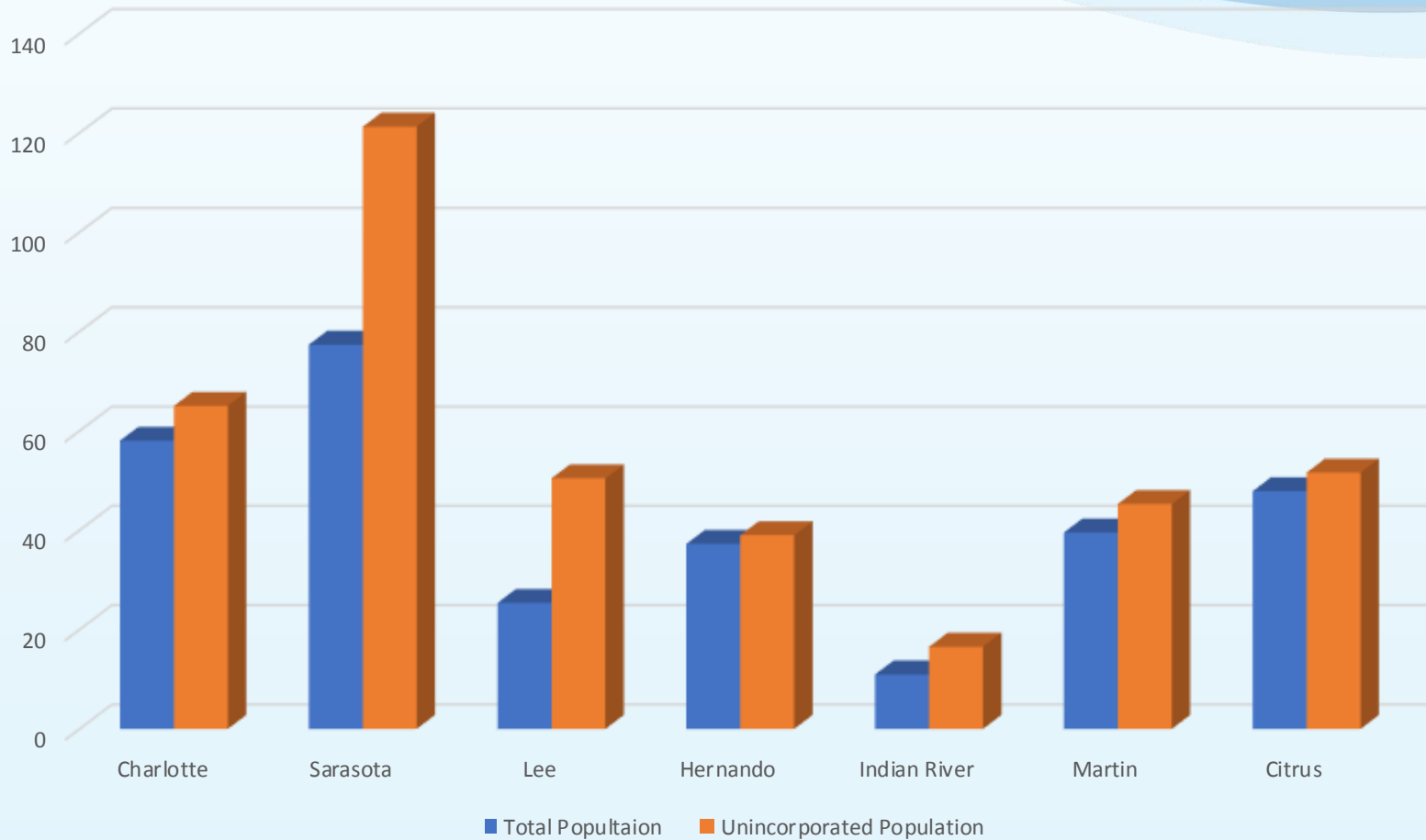
FTE Historical Trend





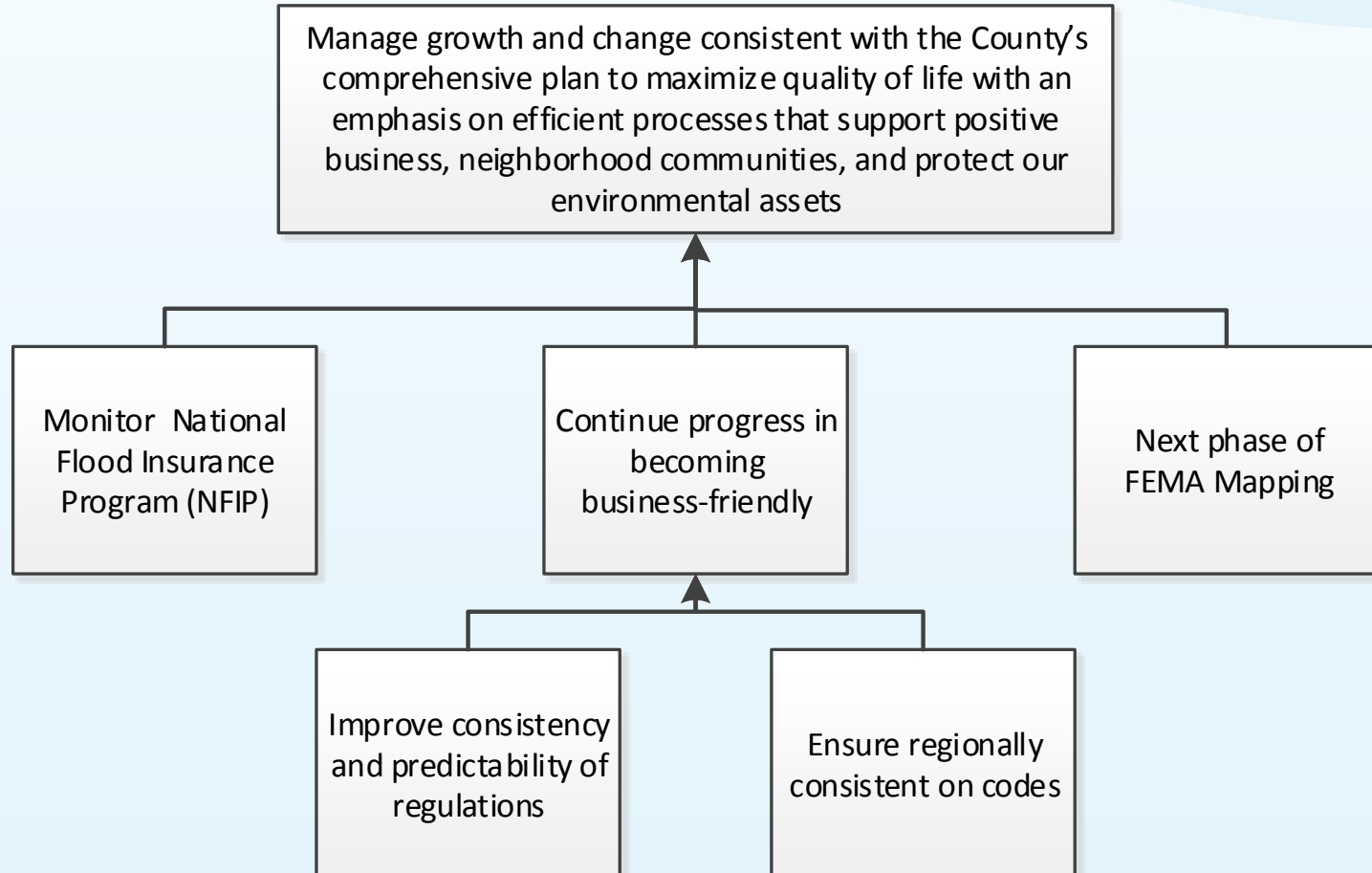
Comparable Counties

\$ Spent / Capita on Growth Management





Growth Management





Community Development

Accomplishments



- Online permitting to reduce contractor time in office.
- Round table discussions for various planning issues to elicit feedback from the community.
- Develop strong relationships with stakeholders in the community such as Babcock Ranch.
- Presence on social media, such as FaceBook and Civic Voice.



Community Development

Building Expansion

(addition of approximately 5500 Sq. Ft.)



- Fully Funded
- Includes renovating the customer service area to better utilize the space.
- Design is currently under contract.



Community Development

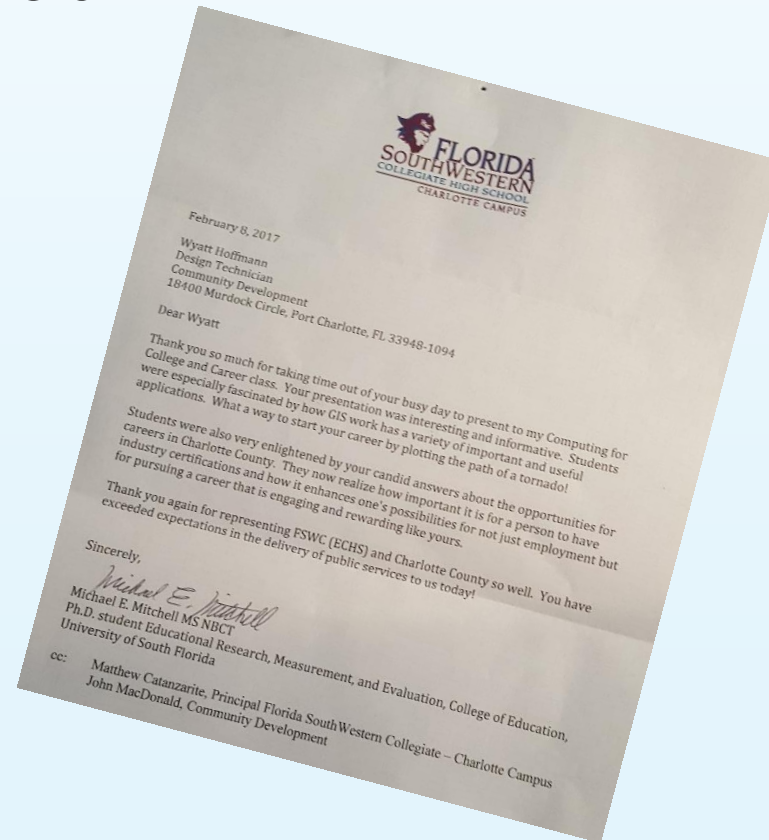
Strategic Plans



- Develop a comprehensive public outreach program.
- Initiate intra-departmental collaboration and peer review.
- Identify additional technology that expands the understanding of the comprehensive plan how it is implemented. “Layman’s Guide to the Comprehensive Plan”



Community Development Customer Feedback



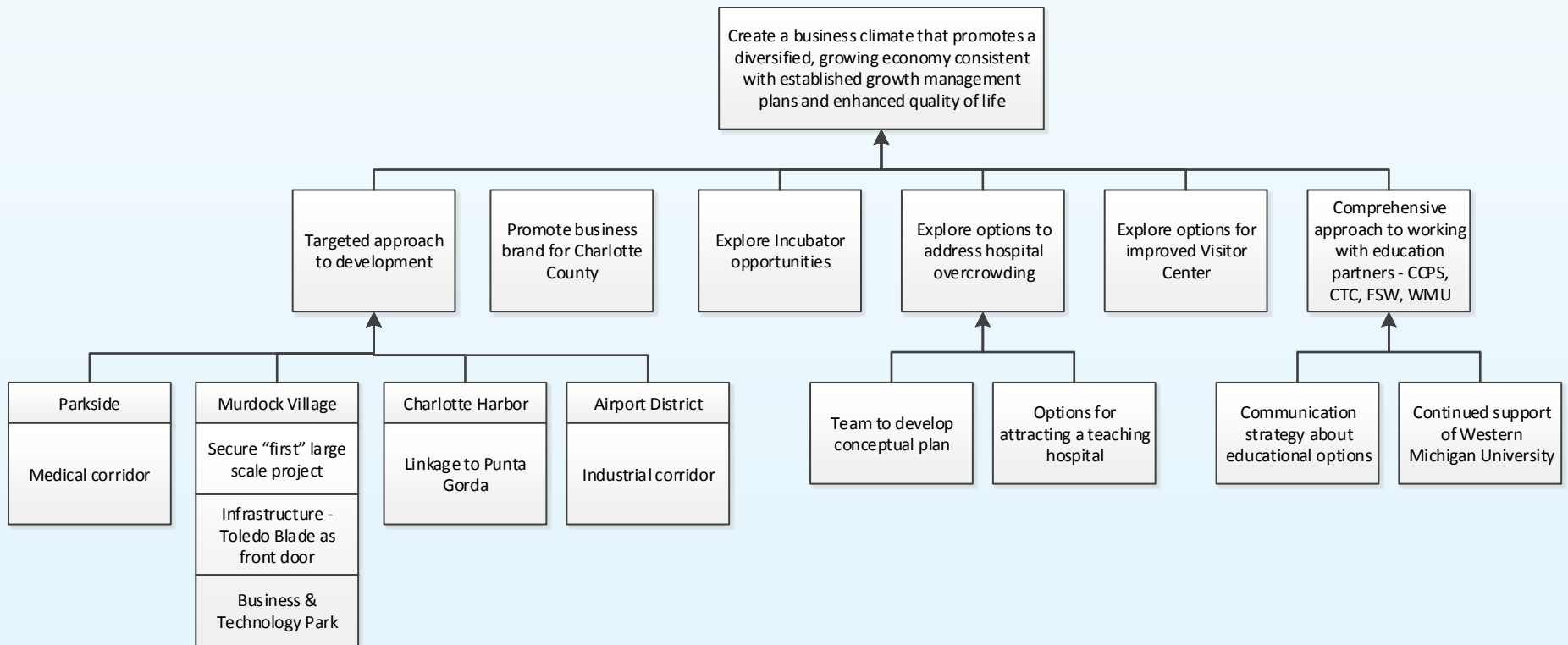


BCC Focus Areas

Economic Development



Economic Development



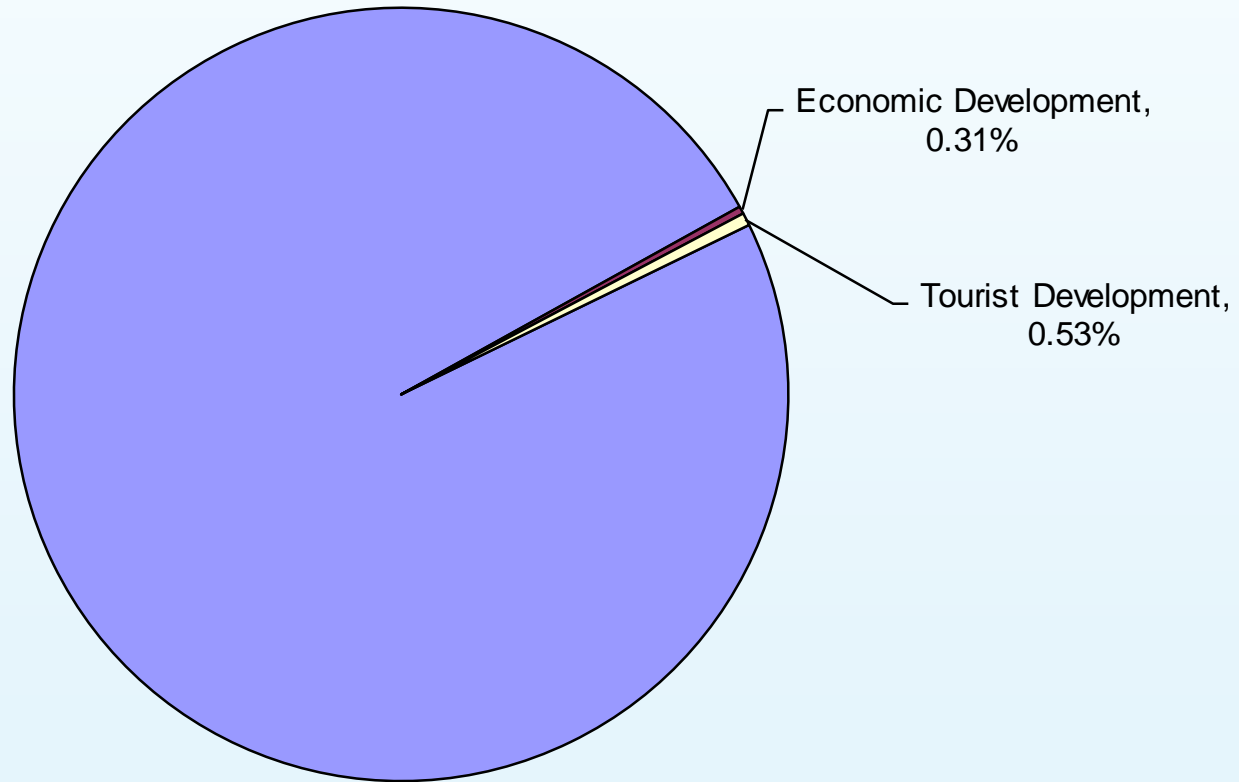


Budgetary overview



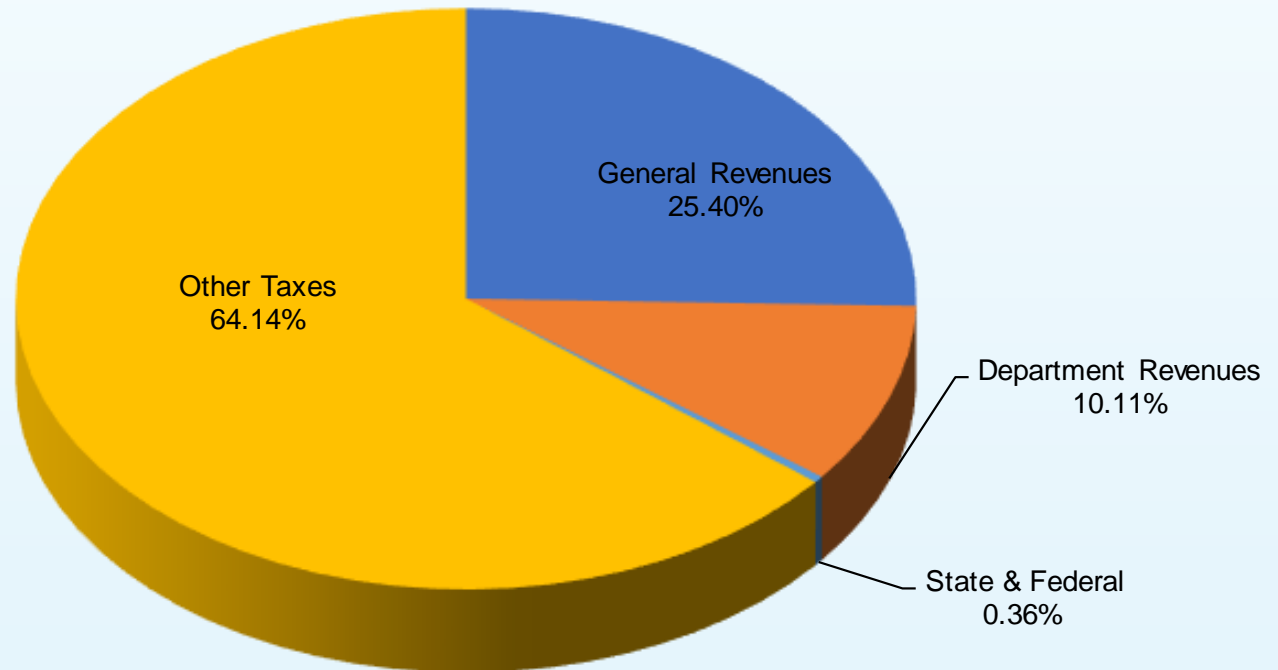
Where does the money go?

Economic Development Proportional to All Expenditures





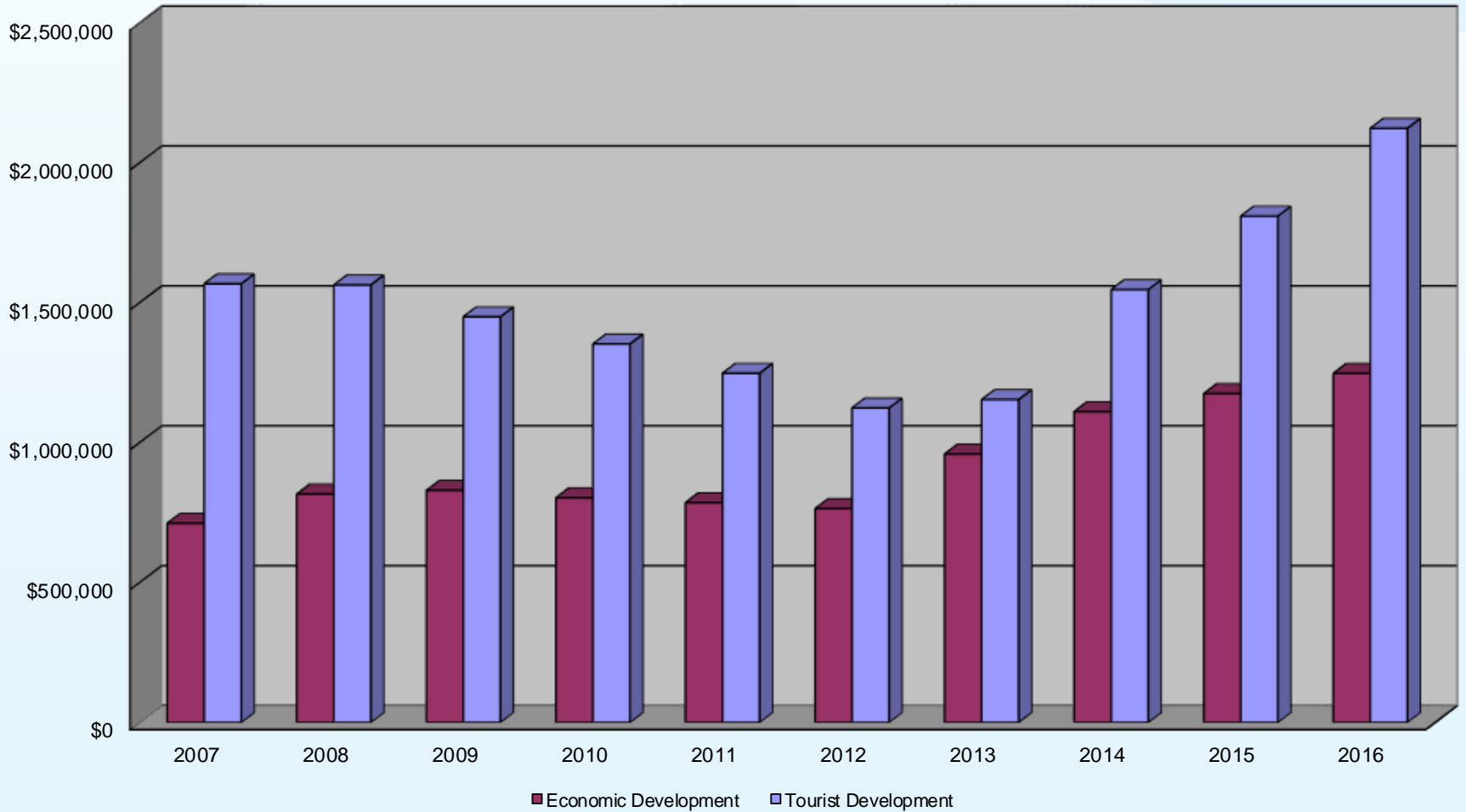
Where does the money come from?





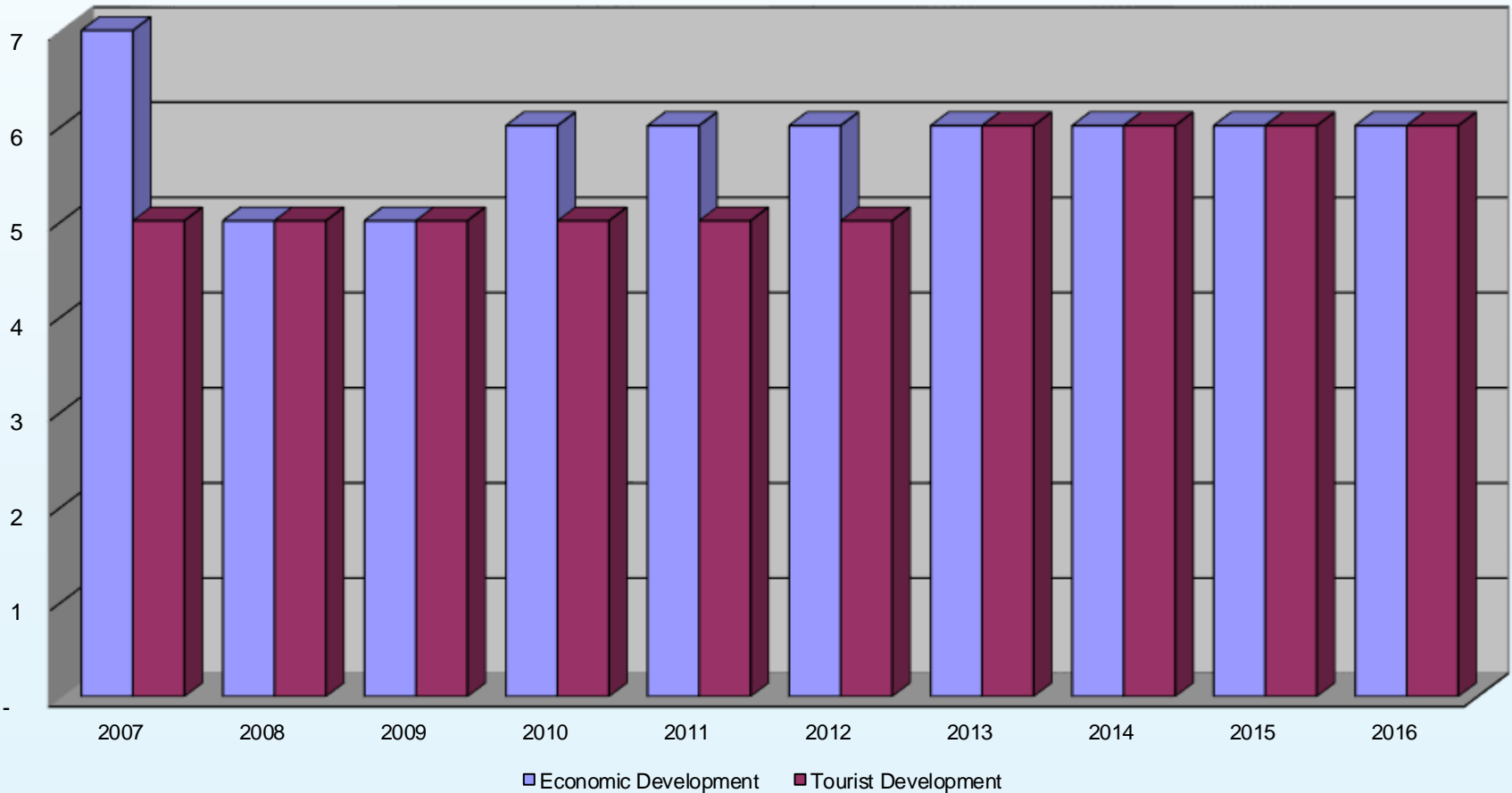
Historical Trend

Total Expenditures





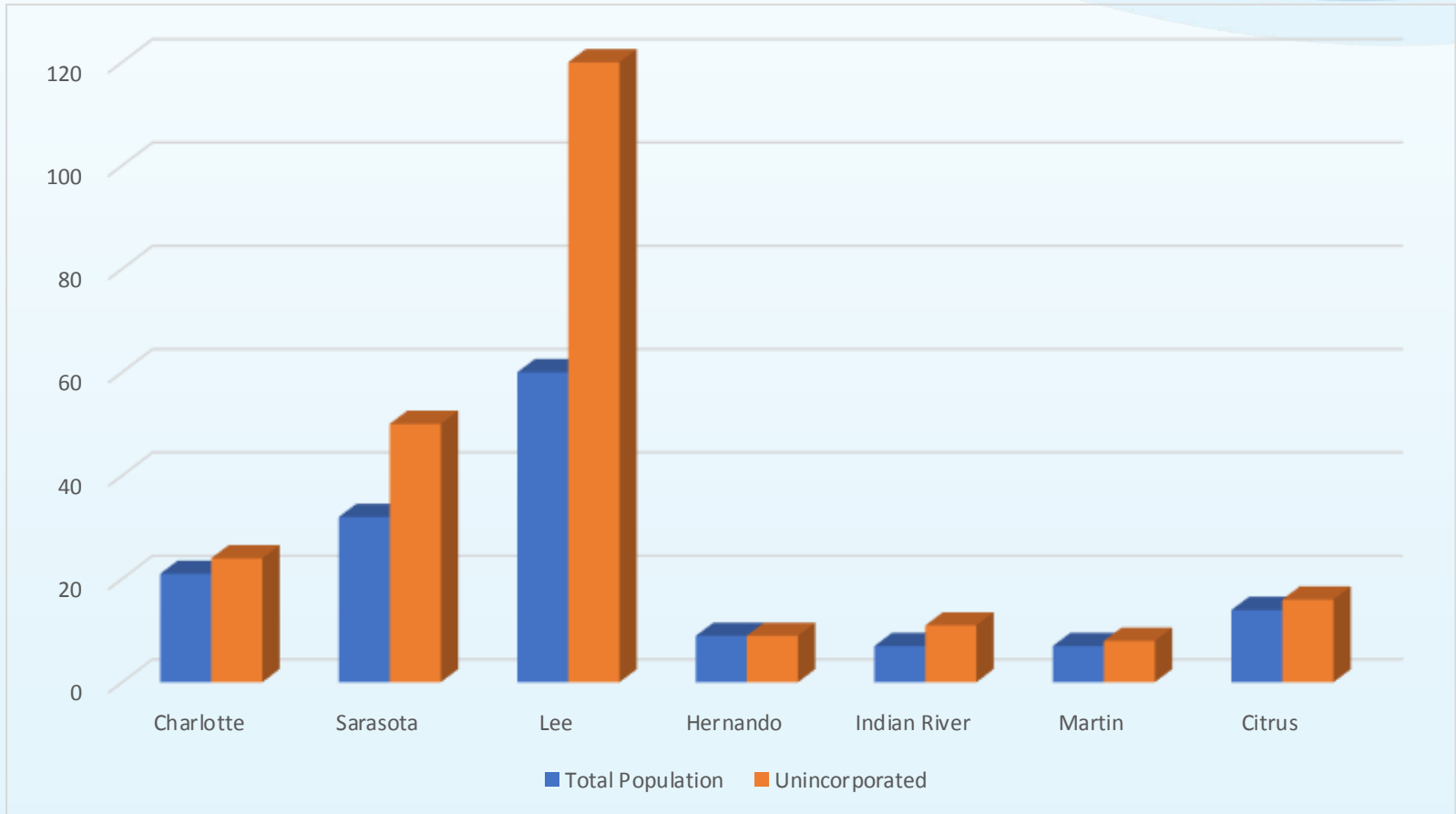
FTE Historical Trend





Comparable Counties

\$ Spent / Capita on Economic Development





Economic Development

