



Charlotte County FY18/FY19 Proposed Budget

**Budget Workshop – Set Tentative
Millage Rates
July 18, 2018**



Agenda

- Certified County-wide valuations
- Changes to the FY18/19 Budget
- Review of General Fund
- Proposed FY18/19 total County-wide Budget
- Millage Options
- Set Tentative Millage Rates



Certified County-wide Valuations



FY18/19 Property Valuations

	FY 17/18 Tentative	FY 17/18 Final	FY 18/19 Tentative	Variance	
County-wide	15,198,971,608	15,214,557,093	16,463,523,525	1,248,966,432	8.21%
Environmentally Sensitive Land Program	15,319,212,966	15,335,026,562	16,610,023,495	1,274,996,933	8.31%
Greater Charlotte Street Lighting District	10,930,827,934	10,916,349,129	11,856,505,611	940,156,482	8.61%
Charlotte Public Safety Unit	12,403,526,654	12,414,189,967	13,472,394,891	1,058,204,924	8.52%
Don Pedro/Knight Island Street/Drainage	352,330,164	351,293,517	367,171,285	15,877,768	4.52%
Manasota Key Street & Drainage Unit	498,589,958	497,898,372	541,484,655	43,586,283	8.75%
Stump Pass/Beach Renourishment	5,341,774,088	5,394,383,825	5,855,939,681	461,555,856	8.56%
Sandhill Municipal Service Taxing Unit	121,650,393	122,111,266	131,327,352	9,216,086	7.55%



Neighboring Counties

Valuation Increase

Collier	5.63%
Manatee	8.10%
Sarasota	7.36%
Lee	6.12%



Revised Ad Valorem Revenues

	FY 17/18	Planned 2nd Year FY 18/19	Tentative* FY 18/19	Variance FY 18/19
County-wide	95,862,360	100,655,478	103,731,723	3,076,245
BCC Functions	31,504,783	33,080,022	34,091,018	1,010,996
Sheriff Operations	43,725,116	45,911,372	47,314,520	1,403,148
Capital Projects Fund	19,252,501	20,215,126	20,832,943	617,817
Health Unit	1,379,960	1,448,958	1,493,242	44,284
Environmentally Sensitive Land Program	3,067,005	3,220,355	3,322,005	101,649
Greater Charlotte Street Lighting District	3,547,813	3,725,204	3,853,364	128,161
Charlotte Public Safety Unit	32,096,888	33,701,732	34,832,877	1,131,145
Don Pedro/Knight Island Street/Drainage	506,214	531,525	529,094	(2,430)
Manasota Key Street & Drainage Unit	388,261	407,674	422,250	14,576
Stump Pass/Beach Renourishment	1,067,009	1,120,359	1,158,305	37,945
Sandhill Municipal Service Taxing Unit	86,235	90,547	92,743	2,196
	136,621,785	143,452,874	147,942,361	4,489,487

* Revised based on tentative property valuations as of July 1, 2018



Changes to the FY18/19 Budget

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Total County Budget

	Adopted 2017/18	Approved 2nd Year 2018/19	Tentative* 2018/19
Total County Budget	1,091,917,236	926,155,238	1,093,378,186
Net County Budget (less Interfund Transfers & Reserves)	719,656,452	570,873,496	715,864,326
Budget carry-forward for multiyear projects		117,848,260	

* Revised based on tentative property valuations as of July 1, 2018



FY18/19 Budget Technical Adjustments

2017/18 Adjustments	752,412
Adjust for Actuals	(1,215,738)
Sales Tax Operating Costs	437,721
Ad Valorem Adjustments	4,373,729
Project & Capital Carry-forwards	117,848,260
Realign Beginning Balances	(3,507,118)
Sub-total	118,689,266



FY18/19 Budget

Action by Other Agencies

Medical Examiner	30,676
Revised Grant Funding / Carry-forwards	2,610,719
Constitutional Officers	5,063,663
FRS Increase	403,185
Sub-total	8,108,243



Constitutional Budgets

Description	Adopted FY17/18	Planned 2nd Year FY18/19	Tentative FY18/19	Variance	
Sheriff	65,440,036	65,440,036	70,154,685	4,714,649	7.20%
Clerk	3,198,641	3,198,641	3,136,223	(62,418)	-1.95%
Supervisor of Elections	2,090,359	2,090,359	2,332,013	241,654	11.56%
Property Appraiser *	4,801,664	4,801,664	4,779,553	(22,111)	-0.46%
Tax Collector **	4,147,349	4,354,716	4,546,605	191,889	4.63%
Total	79,678,049	79,885,416	84,949,079	5,063,663	6.36%

* Property Appraiser's budget is only for Charlotte County BCC and does not include budgets for other Independent Taxing Authority Districts.

** Revised based on tentative property valuations as of July 1, 2018



FY18/19 Budget New Action

Establish budgets for Beach Renourishment	37,150,310
CBHC increase for Marchman Act	48,000
Beachfront Curbing	116,000
New Positions & Vehicles	
Ad Valorem	1,788,452
Other	1,322,677
Sub-total	40,425,439



FY18/19 Budget

New Positions

Community Development

- 4 Plans Examiner
- 4 Building Inspector
- 4 Cust. Service Specialist
- Zoning Tech
- Sr Planner
- Code Comp Officer

Facilities Management

- Building Automation Spec

Public Works

- Engineering Inspector

Human Resources

- Sr Admin Asst

Utilities

- Asset Management
Coord



FY18/19 Budget

New Positions

Public Safety

- 3 Fire Lieutenants
- 8 Firemedics
- 1 Firefighter EMT
- Vehicle Tech
- Fire Prevention Inspector
- Captain – Training
- 2 Sr Admin Asst
- Computer Support Spec

Community Services

- IT Coordinator
- Project Coordinator

Seasonal to PT / FT

- Net of 2 FT and 1 PT Maintenance Workers
- Net of 2 FT and 6 PT Lifeguards
- 5 PT Rec Specialists
- FT 4H Program Asst



FY18/19 Budget

Summary of Adjustments

Technical Adjustments	118,689,266
Action by Other Agencies	8,108,243
New Action	<u>40,425,439</u>
Total Adjustments	167,222,948



Review of General Fund



Assumptions

	Budget FY18/19	Projected Budget FY19/20	Projected Budget FY20/21	Projected Budget FY21/22
AdValorem Increase		8.00%	5.00%	5.00%
Additional Homestead Exemption		1,202,871	1,202,871	1,202,871
Sales Tax projects operating costs	171,557	2,226,505	2,471,498	2,471,498
Manasota Key renourishment	1,450,000	1,450,000	1,450,000	1,450,000
New Positions	1,295,573	1,347,396	1,401,292	1,457,343
	2,917,130	6,226,772	6,525,660	6,581,712

Unknowns

- Fire subsidy for churches and NFPs
- Hurricanes Irma and Charley
- Update MSBU methodology
- Funding HCP alternative

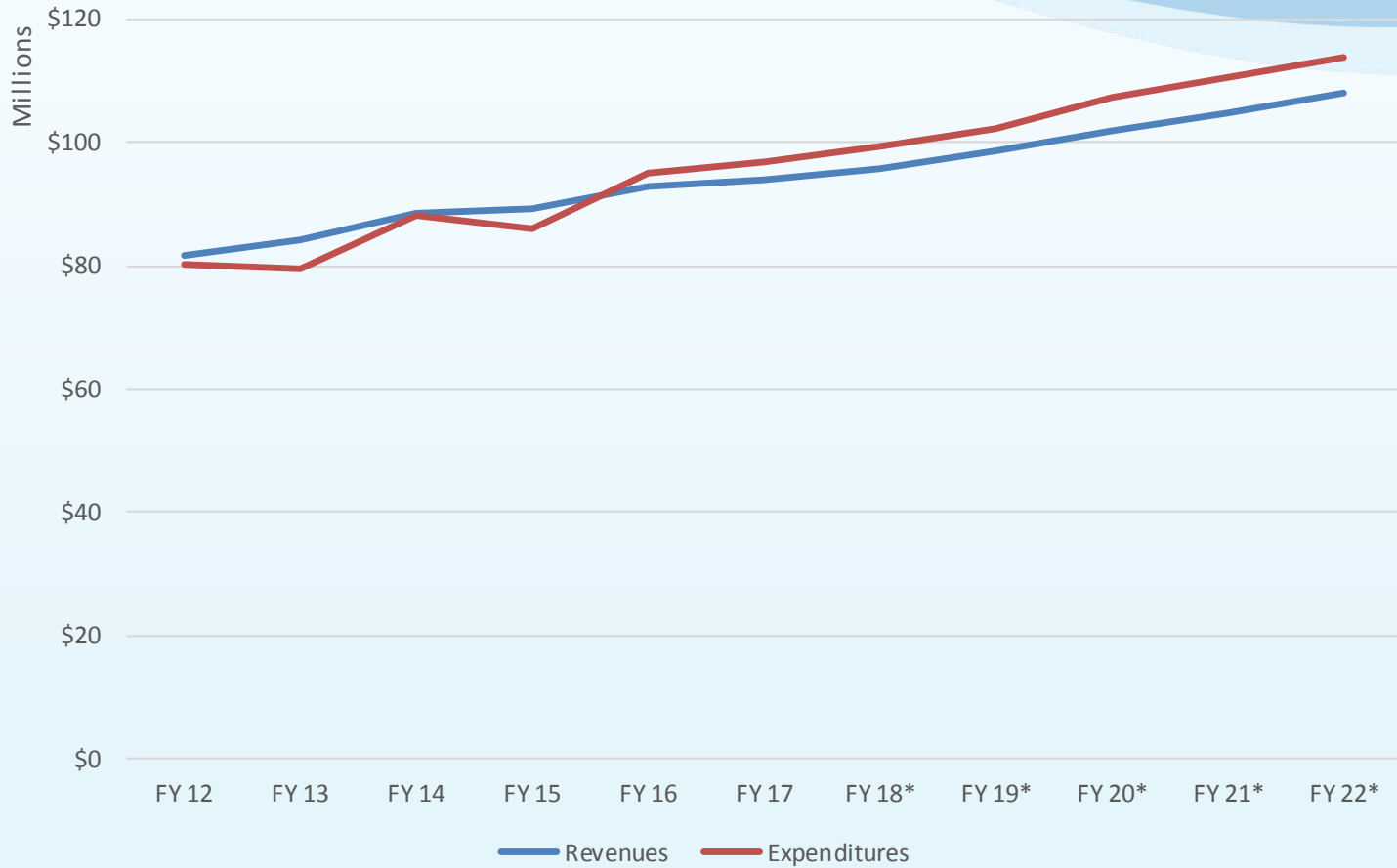


General Fund
Five Year Financial Plan - Revenue/Expenditures
 (Thousands)

	Actual FY15/16	Actual FY16/17	Adopted Budget FY17/18	Projected Budget FY18/19	Projected Budget FY19/20	Projected Budget FY20/21	Projected Budget FY21/22
Operating Revenues							
Ad Valorem Taxes	26,351	28,185	31,426	34,091	35,615	37,396	39,266
State Shared Revenues	17,940	19,145	20,018	20,708	21,743	22,396	23,068
Franchise Fees - FPL	8,948	9,212	9,000	9,000	9,090	9,181	9,273
Charges for Services	9,989	9,451	9,885	10,165	10,266	10,369	10,473
Other Revenues & Fees	3,788	5,399	3,759	3,590	3,626	3,663	3,699
Less 5%-FS 129.01(2)(B)			-3,624	-3,761	-4,017	-4,150	-4,289
Internal Charges	15,632	14,250	17,757	17,256	17,256	17,256	17,256
Transfers In	10,301	8,214	7,708	7,745	8,365	8,783	9,222
Total Revenues	92,949	93,856	95,930	98,793	101,944	104,892	107,967
Expenditures							
Personal Services-Excluding Health	29,396	30,864	32,574	35,304	36,717	38,185	39,713
FRS Rates	3,180	3,518	3,272	3,866	3,982	4,101	4,224
Health & Life Insurance Costs	6,343	6,706	8,055	8,979	9,428	9,900	10,395
Operating Expenses	33,240	34,275	37,625	37,791	40,223	40,871	41,279
Capital Outlay	1,183	3,548	1,434	1,276	1,276	1,276	1,276
Grants & Aid	4,985	5,657	6,030	6,475	6,669	6,869	7,076
Transfers	16,784	12,209	10,305	11,733	12,085	12,447	12,820
Total Expenditures	95,110	96,776	99,294	105,424	110,380	113,649	116,783
Use of Reserves	2,161	2,921	3,364	6,630	8,435	8,757	8,816



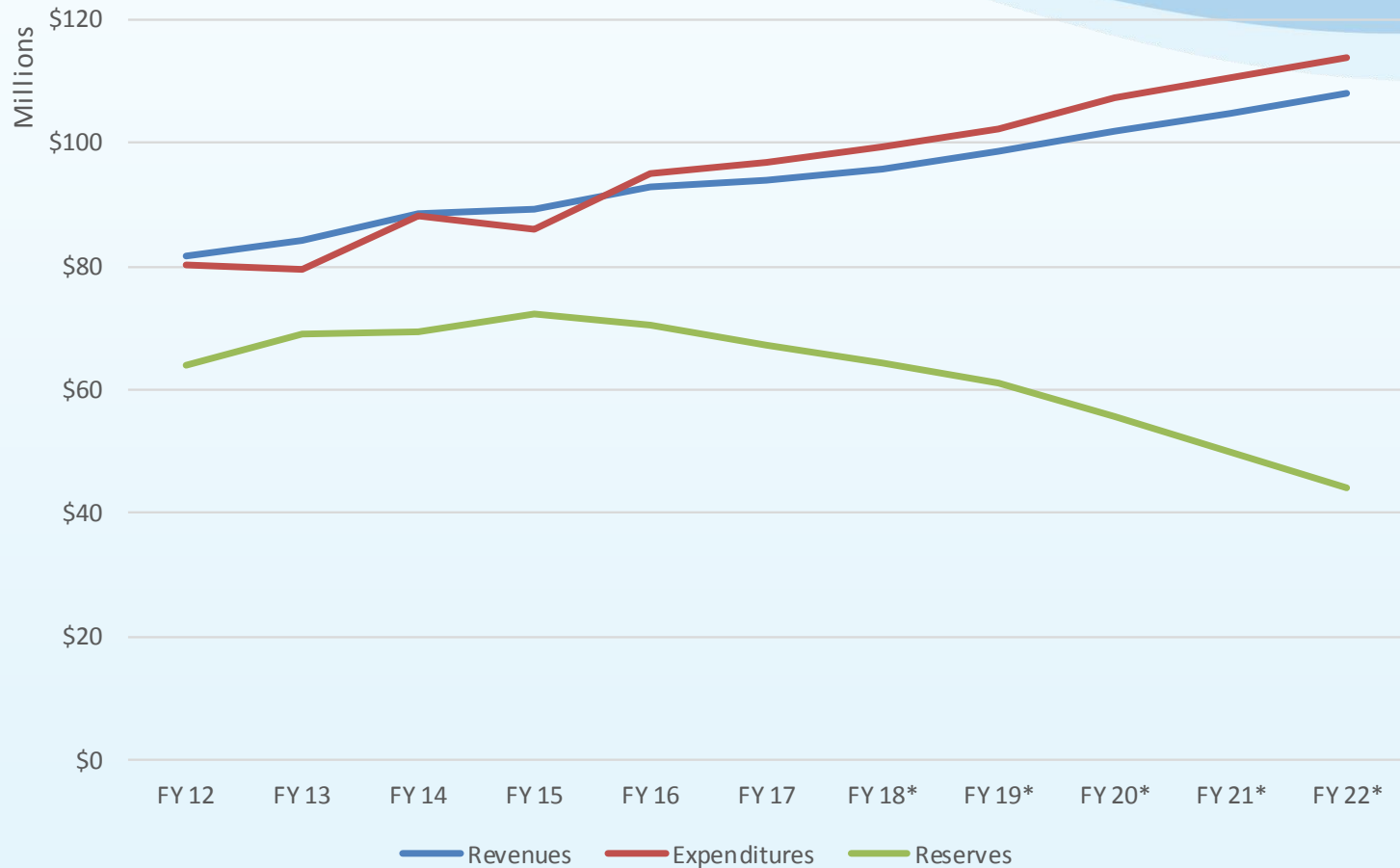
General Fund Revenues vs Expenditures



* Projected



General Fund Revenues vs Expenditures

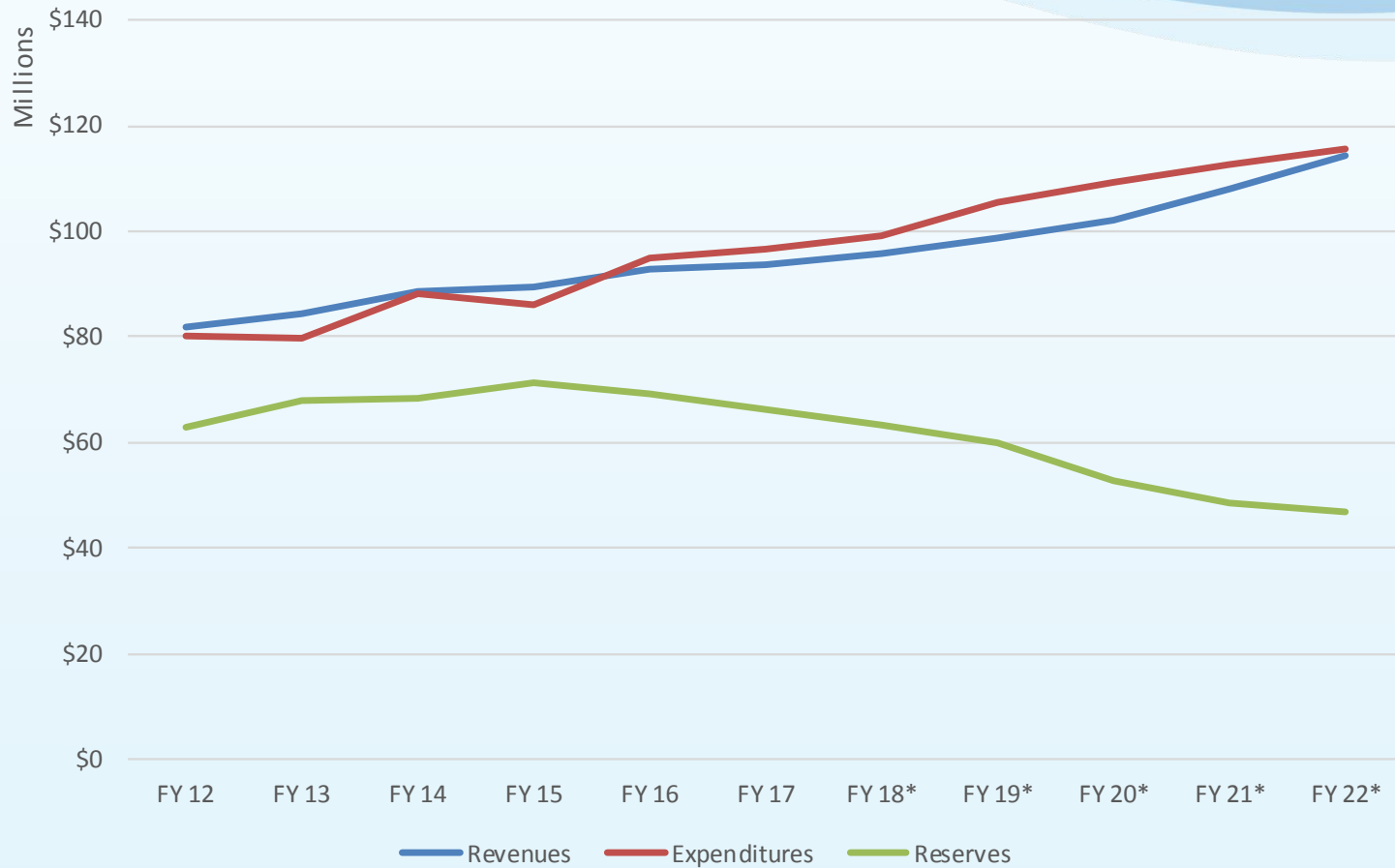


* Projected



General Fund

Revenues vs Expenditures - Favorable

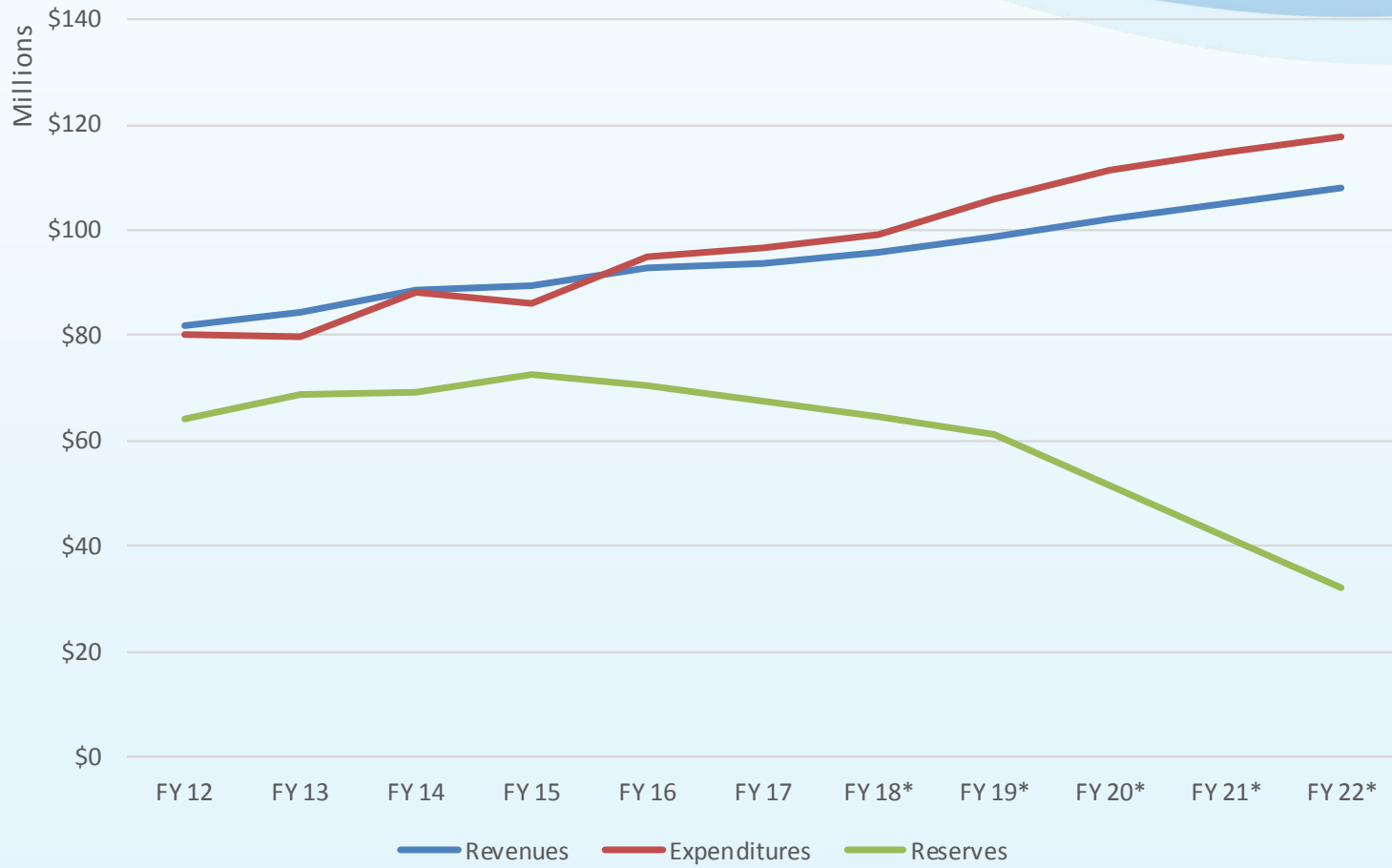


* Projected



General Fund

Revenues vs Expenditures – Unfavorable



* Projected



Proposed County-wide Budget

2018/19



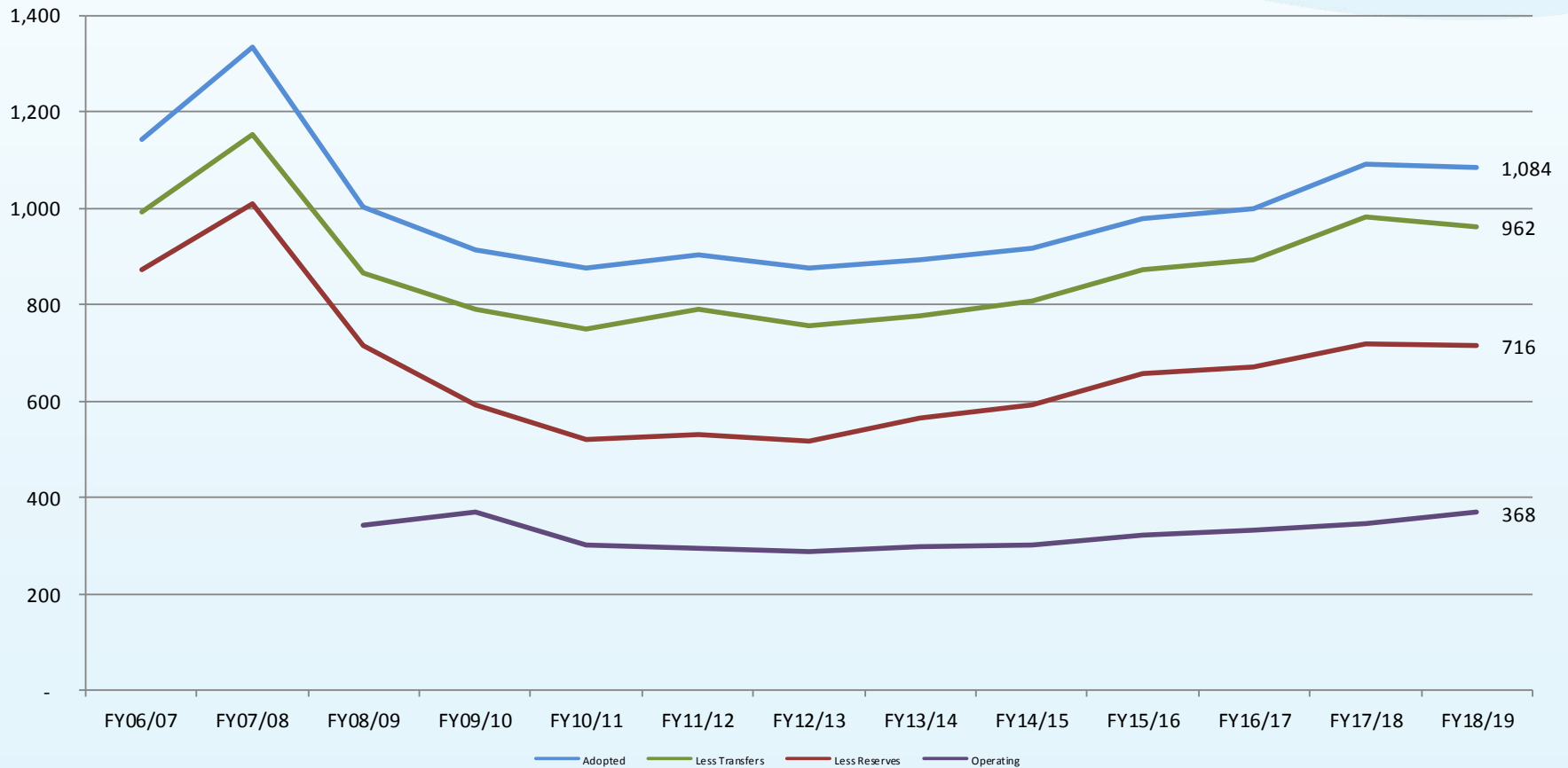
FY18 & FY19 County-wide Net Budget

FY17/18 Adopted Budget =	\$ 719,656,452
FY18/19 Proposed Budget =	\$ 715,864,326
Variance =	(\$ 3,792,126)

Note: These figures reflect the budget minus interfund transfers and reserves.



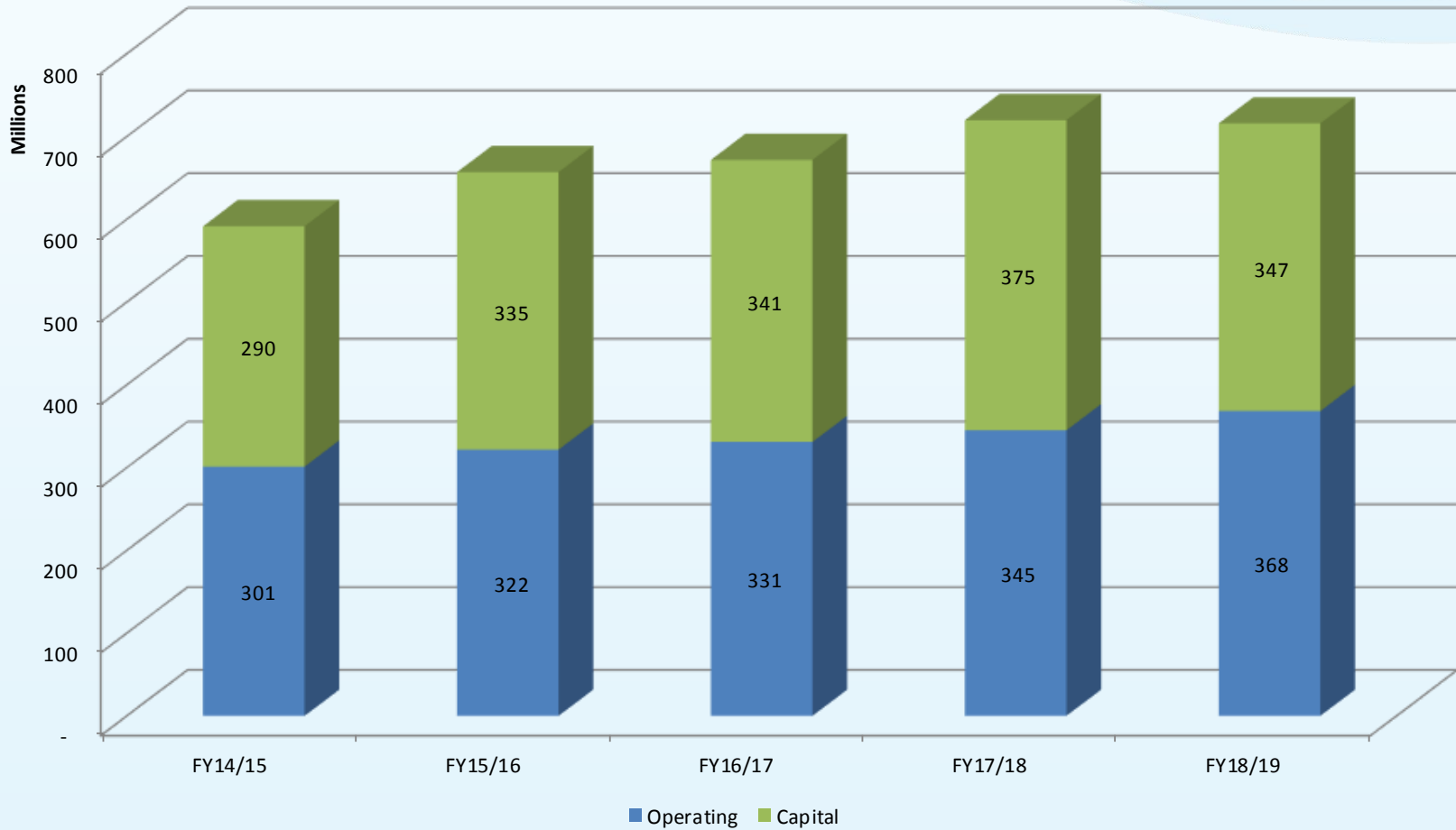
Net Amended Budgets (in millions)





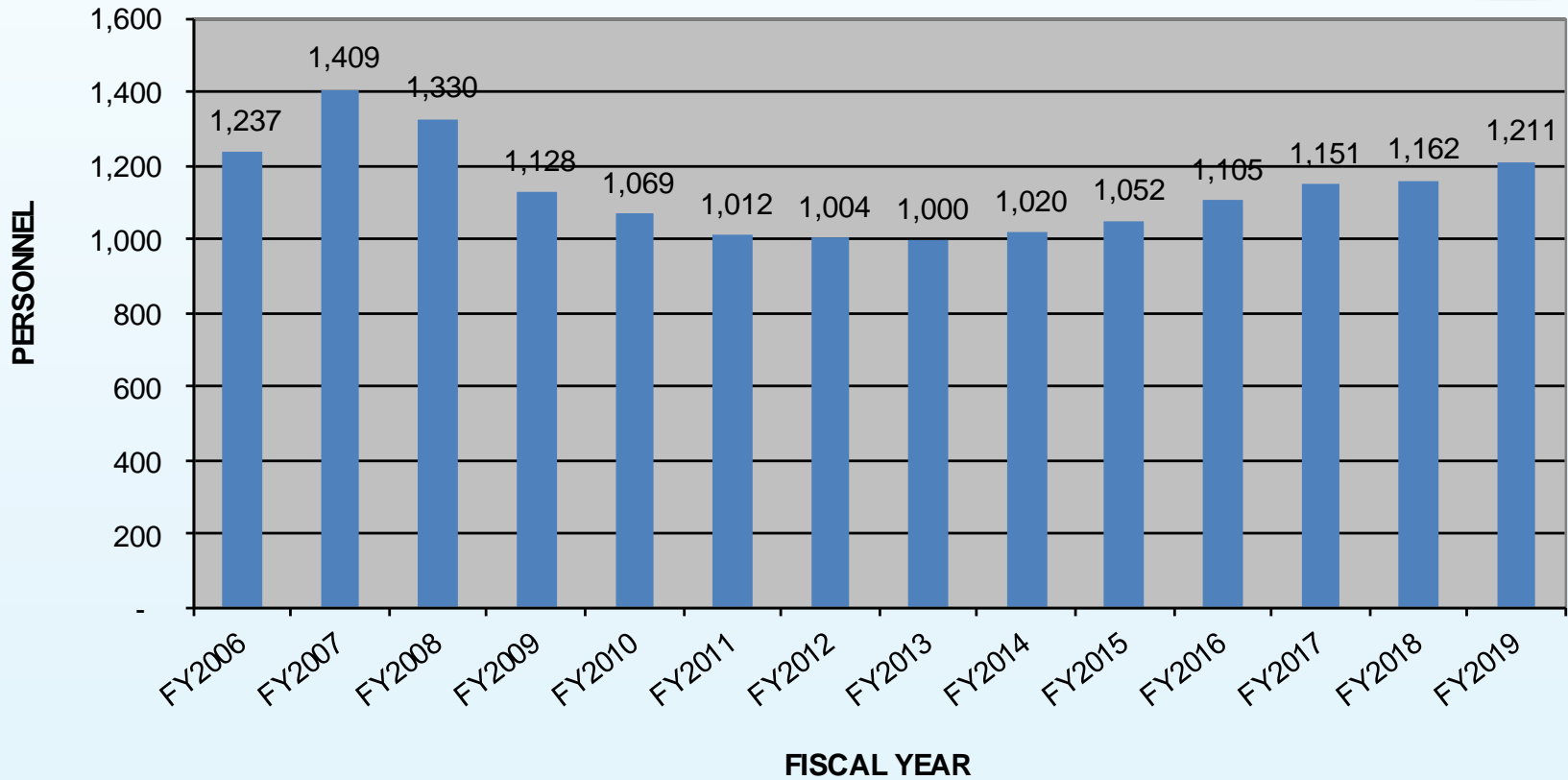
Net Budget

Capital vs Operating



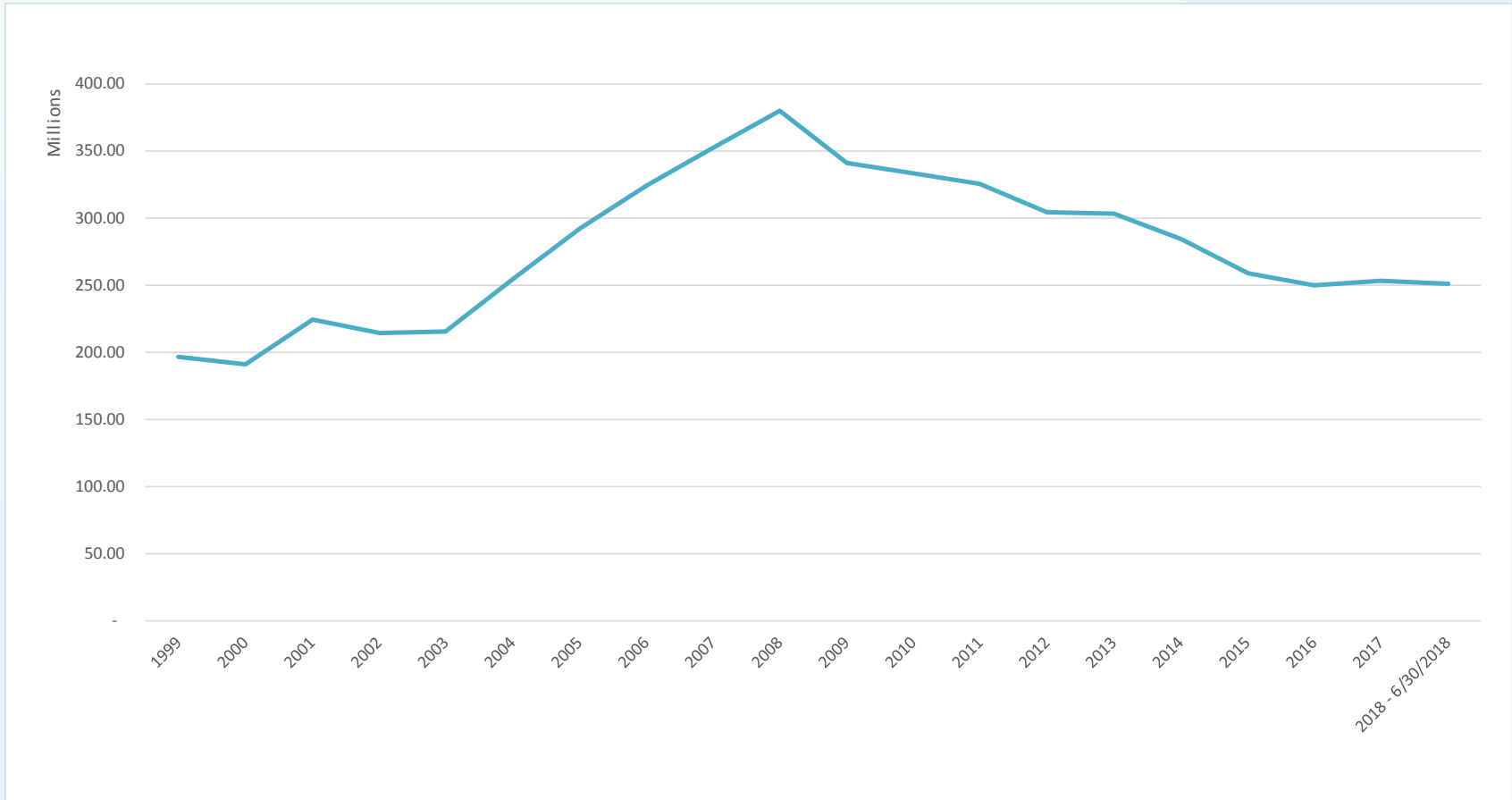


BCC Countywide Full Time Personnel Count



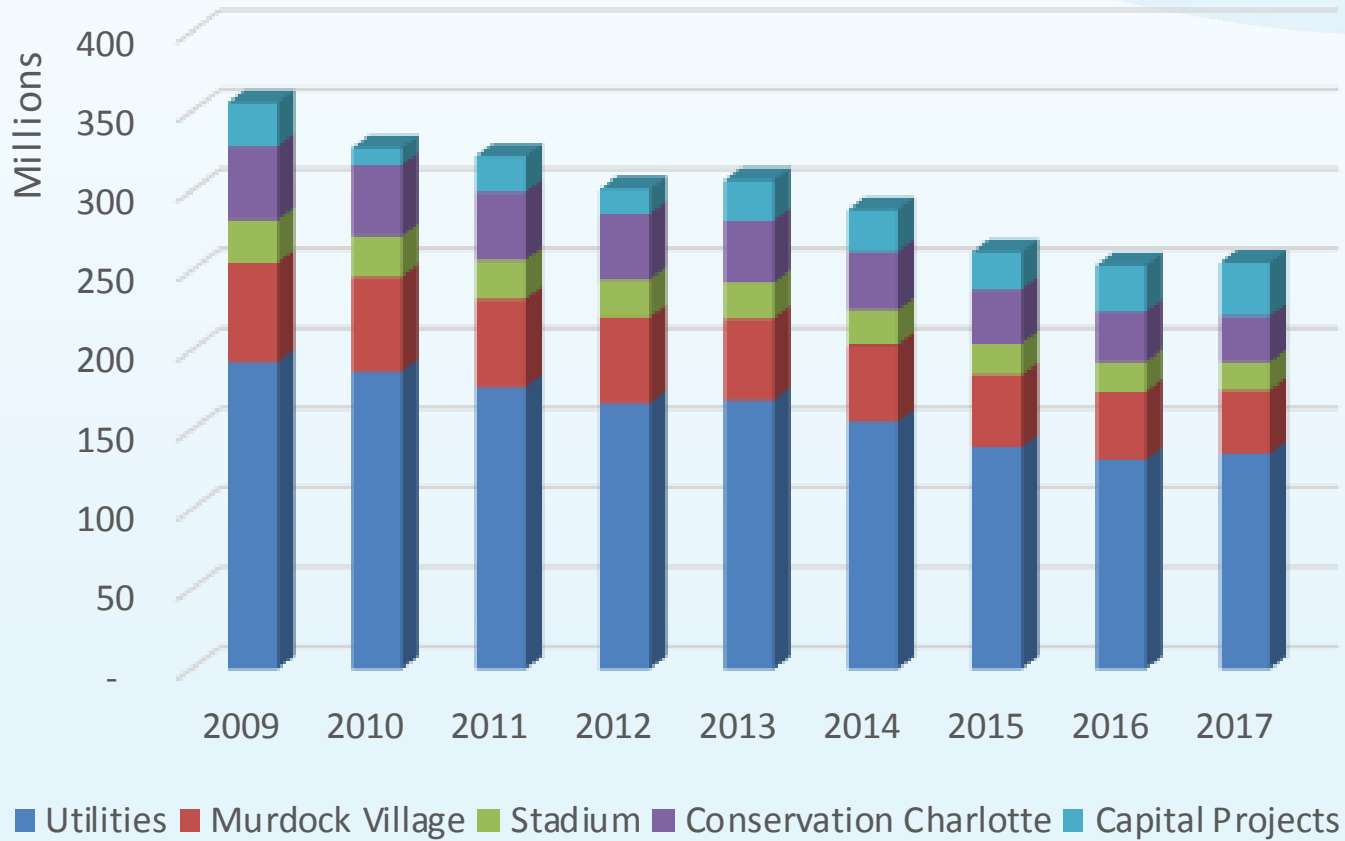


Charlotte County 20 Year Debt Position





Charlotte County Debt Breakdown





Reserve Policy

Reserve for Contingencies: To mitigate current and future risks such as revenue shortfalls, unanticipated expenditures, and to ensure stable tax rates; and other unforeseen financial situations. A balance not less than 5% and not greater than 10% percent of the total budget.

Cash Carried Forward Reserve: For the purpose of paying expenses from October 1 of the ensuing fiscal year until the time when the revenues for that year are expected to be available. A balance not less than 5% and not greater than 10% percent of the total budget.

Fiscal Stabilization Reserve: To meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues or for expenditures associated with a major storm or other unforeseen disaster that fundamentally alters the current tax base. A balance not less than 15% percent of the total budget.



Reserve Policy Change

c.) Fiscal Stabilization Reserve

The County should strive to maintain a balance not less than 15% percent of the total of the **General Fund** budget. Budget is defined as the amount available to spend to include beginning balance and revenues to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues or for expenditures associated with a major storm or other unforeseen disaster that fundamentally alters the current tax base.



Ad Valorem Reserves

	<u>Total Reserves</u>	<u>% of Budget</u>	<u>Target</u>
Contingency	\$ 21,366,728	7.09%	5% - 10%
Cash Carry Forward	\$ 16,193,560	5.37%	5% - 10%
Fiscal Stabilization	<u>\$ 22,507,592</u>	14.07%	> 15% *
Total:	\$ 60,067,880		

* Percentage of General Fund only.



Reserves

	Contingency	Cash Carry Forward	Fiscal Stabilization	Future Capital	Restricted	Total
Ad Valorem	21,366,728	16,193,560	22,507,592			60,067,880
Transportation Trust	4,828,263	4,741,224				9,569,487
Building Const Services	17,924					17,924
MSBUs	13,459,720	14,087,006		30,346,785	2,159,553	60,053,064
Fire Rescue Unit	1,064,452	2,180,195				3,244,647
Capital Projects	2,665,374			11,215,421		13,880,795
Utilities	18,782,916		2,481,182	3,500,000	14,977,778 a	39,741,876
Landfill	5,527,518	2,055,780		2,892,500	12,292,664 b	22,768,462
All Other *	11,954,479	4,980,652	554,739	19,553,831	8,928,643	45,972,344
	79,667,374	44,238,417	25,543,513	67,508,537	38,358,638	255,316,479

a Restricted by Bond Covenant to guarantee debt service

b Restricted for future landfill closure

* All Other consists of:

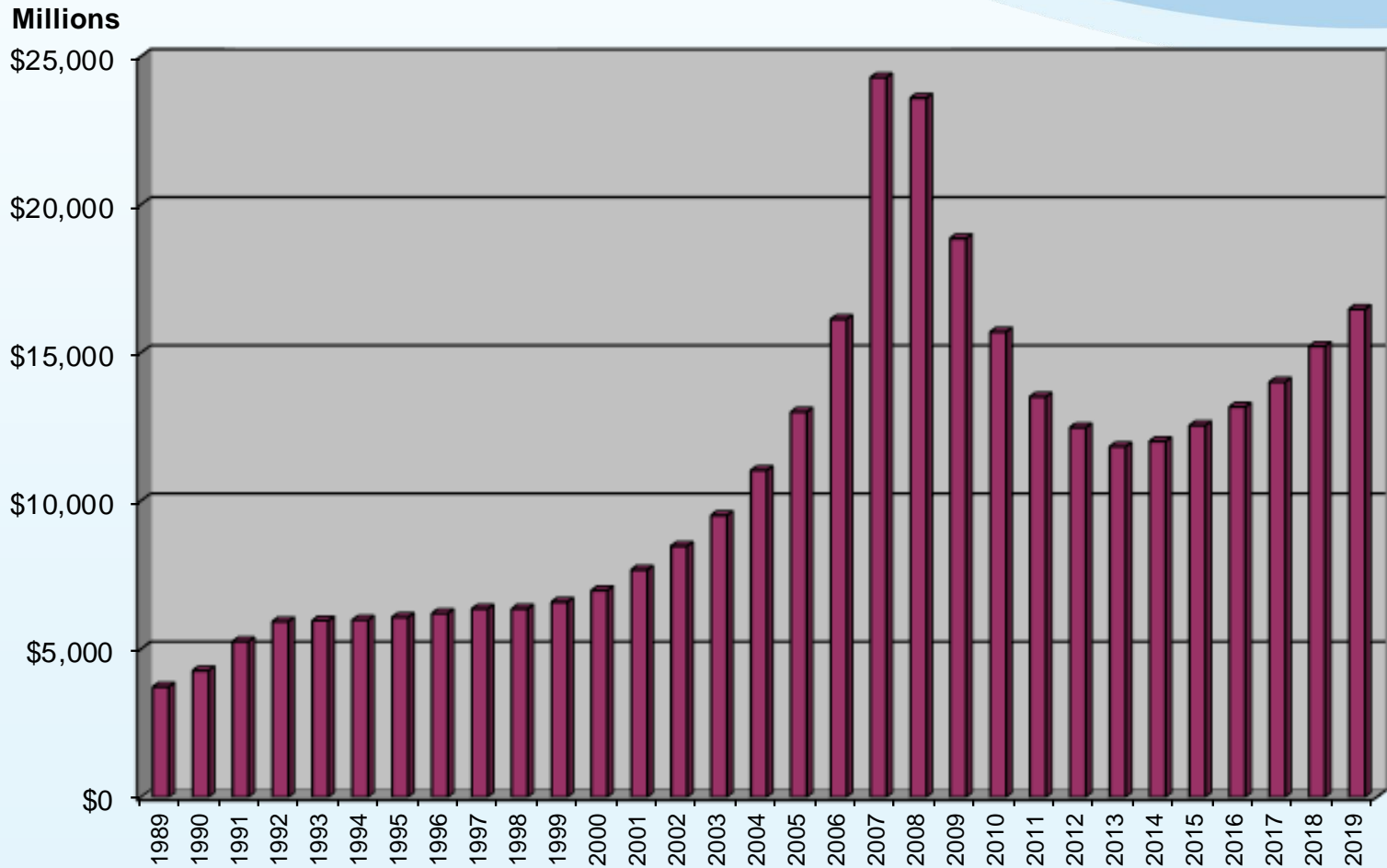
- Internal Service Funds such as Self Insurance and Vehicle Revolving Fund
- Special Revenue Funds such as Tourism Development and Boater Revolving Fund



Tentative Millage Rates



Assessed Valuation





How Your Tax Dollar is Spent FY18/19





Set Tentative Millage Rates

	Revenue		Millage Rate the Same		Maximum Roll-back Millage		<u>Recommended</u>	
	Same as 2017/18						Millage Rate the Same	
County-wide	5.8227	95,862,360	6.3007	103,731,723	9.4684	155,883,226	6.3007	103,731,723
General Fund	1.9136	31,504,783	2.0707	34,091,018	3.1118	51,230,402	2.0707	34,091,018
Sheriff Operations	2.6559	43,725,116	2.8739	47,314,520	4.3188	71,102,069	2.8739	47,314,520
Capital Projects Fund	1.1694	19,252,501	1.2654	20,832,943	1.9016	31,306,781	1.2654	20,832,943
Health Unit	0.0838	1,379,960	0.0907	1,493,242	0.1363	2,243,974	0.0907	1,493,242
Environmentally Sensitive Land Program	0.1846	3,067,005	0.2000	3,322,005	0.2000	3,322,005	0.2000	3,322,005
Greater Charlotte Street Lighting District	0.2992	3,547,813	0.3250	3,853,364	0.3811	4,518,514	0.3250	3,853,364
Charlotte Public Safety Unit	2.3824	32,096,888	2.5855	34,832,877	2.9604	39,883,678	2.5855	34,832,877
Don Pedro/Knight Island Street/Drainage	1.3787	506,214	1.4410	529,094	3.2944	1,209,609	1.4410	529,094
Manasota Key Street & Drainage Unit	0.7170	388,261	0.7798	422,250	1.3461	728,892	0.7798	422,250
Stump Pass/Beach Renourishment	0.1822	1,067,009	0.1978	1,158,305	0.3915	2,292,600	0.1978	1,158,305
Sandhill Municipal Service Taxing Unit	0.6566	86,235	0.7062	92,743	1.6389	215,232	0.7062	92,743
Total Revenue:	11.6236	136,621,785	12.5360	147,942,361	19.6808	208,053,757	12.5360	147,942,361



Board Direction

Set Tentative Millage Rates