Charlotte County Board of County Commissioners

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## **Topic Overview**

- Define Asset Management System
- State of the Art / State of the Practice
- Realistic Needs current and future
- Current efforts
- Plan of Action and Milestones



- Asset Management defined:
  - Systematic process of cost effectively maintaining, upgrading, and operating physical assets (infrastructure)
  - ➤ Uses integrated, multidisciplinary strategies to develop tools, performance management and capital investment decision making.
  - Software is not the AMS, but a *tool* in AMS



MANAGING THE ORGANIZATION ASSET MANAGEMENT ASSET MANAGEMENT SYSTEM Direction, coordination, control of asset ASSET LIFE CYCLE management, including **ACTIVITIES** planning, operational control and continual improvement of both the assets and the asset ASSET PORTFOLIO management system itself.

All capabilities for managing assets such as processes, resources, competencies and technologies.

Activities and processes directly applied to assets during different life cycle stages, such as acquisition/creation, utilization, maintenance, change/improvement & renewal/disposal.

CHARLOTTE COUNTY

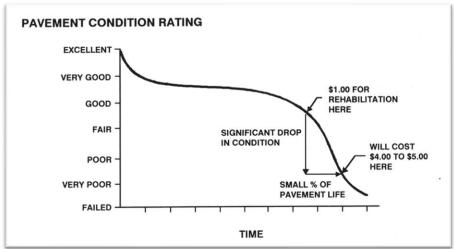
FLORIDA

## **Benefits of Asset Management**

- Asset Management System:
  - ➤ Allows leadership and public to have documented info on needs and priorities
  - Identification of county-owned assets
  - Prioritization of limited resources
  - Guide to reduce life cycle costs
  - Establishes accountability
  - Strategic tool to rehab & capital planning
  - > Leads to better decisions
    - Reduced risks/claims, optimize operating costs, schedule work efforts

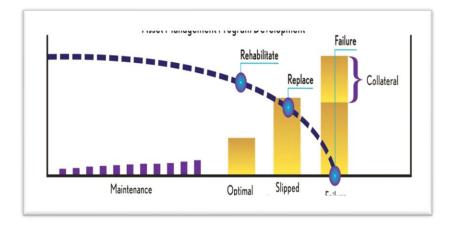
CHARLOTTE COUNTY

#### **Benefits of Asset Management**



From "Pavement Management for Airports, Roads, and Parking Lots", M. Y. Shahin

Pay now or pay more later.





- Asset Management Process
  - 1) Establish Objectives: Define service levels
  - 2) Inventory: Size it up and quantify
  - 3) Determine Condition: Field assessment
  - 4) Short and long term plans
  - 5) Alternatives Analysis, model & identify priorities w/ life expectancy
  - 6) Implement with evaluation tools in place
  - 7) Monitor results



# Benefits of Strategic Asset Management Plan



Improved financial performance



Informed asset investment decisions



Managed risk, no surprises



Demonstrated social responsibility and compliance



Enhanced reputation



Organizational sustainability, motivated workforce



Improved efficiency and effectiveness



Resolves functional silos & conflicting priorities



Re-engages & raises workforce productivity



Breaks the short-termism cycles



#### **Asset Management Software**

- State of the Art
  - Robust database, advanced algorithms, powerful computing (toward A.I.)
  - GIS based
  - Integrates across multiple platforms
    - Call center, Service requests, Work orders, including cyclical work, inspections, tests, etc.
    - Resources, storerooms, projects, and contracts
    - Reports and dashboards, mobile workforce
    - Other systems: Accounting, billing, compliance

#### **Asset Management Needs**

- Assets we Own and Maintain
  - Streets and Roads
  - Bridges and Culverts
  - Wastewater Systems
  - Storm Drains
  - Trees, monuments, ROW...





#### We have 2,200 + miles of roads alone.









- Assets (continued)
  - Buildings and Grounds
  - Sidewalks and Trails
  - Parks/ Playgrounds/ Beaches
  - Street Lights, Signals, Signs
  - Waterways
  - Docks, Ramps





### Operational footprint 2.3M+ square feet









#### Apply BMP's

- Best Management Practices (BMP's)
- Asset Management Plans: Strategic & Proactive
  - Asset Value
  - Life Cycle Management
  - Sustainability
  - Risk Assessment
  - Performance Management



#### **Charlotte County AMS**

#### Considerations

- ➤ Process education takes time
- ➤ Collect & maintain data is a cost
- ➤ Have technology to manage is a cost
- ➤ Condition assessment is a cost
- ➤ Standardization & uniformity of systems is an effort in coordination
- ➤ Have an ability to project needs based on asset type requires automated system

#### **Current Efforts**

- Public Works has been live with new Asset Management
   Software system since Oct. 2022
- Asset Management Charter has been adopted
- Asset Management Policy has been adopted
- Utilities went live on September 11, 2023
- Final configuration of Facilities
- First training session in Asset Management held for 20 staff members. Second session planned for end of this year



#### Plan of Action & Milestones

- Create and Implement Strategic Asset Management Plan
- Draft RFP for phase 2 of Software Implementation to include: Community Services, Mosquito/Aquatic Control, Public Safety and various additional integrations ie 811.
- Continue with training staff on Asset Management
- Facilities "go-live" with software system during first quarter.
- Come back to Board in February with final Strategic Asset Management Plan for review and adoption and Software implementation status.
- Review staffing levels





#### Conclusion

- Asset Management System
  - All depts. currently have some form of AMS
  - County-wide integration yields
    - Cross-system modelling and scenario analysis (ie, weigh impacts of road vs. utility investment)
    - Will develop breadth/depth of useful data
    - Better "capture" of condition, performance, risks, and investment opportunities
  - Will require long range commitment of time, planning, and resources to implement



