

**\*\*Change, Updated Slides 55, 56, 74, 79-81, 5/20/2025\*\***

A stylized graphic featuring a yellow sun with rays on the left, a green leaf on the right, and a teal wave-like shape at the bottom. The sun and leaf are partially overlapping.

# Strategic Focus Area Workshop

## 2025/26 – 2026/27

May 22, 2025



**CHARLOTTE COUNTY**  
FLORIDA

# Infrastructure

To build and maintain countywide infrastructure that meets our evolving needs and enhances our community appearance, improves public safety and protects our natural resources.



# Agenda

- Infrastructure
- Financial Trends
- Goals & Initiatives

# Infrastructure

# Infrastructure – What is it?

## Public Works

Road Miles Maintained	2,027
Traffic Signals Maintained	120
Miles of Primary Drainage Ditches	198
Miles of Saltwater Canal	123

## Utilities

Miles of Sewer Lines	1,320
Miles of Water Lines	1,516
Miles of Reclaimed Water Lines	64
Fire Hydrants	4,940

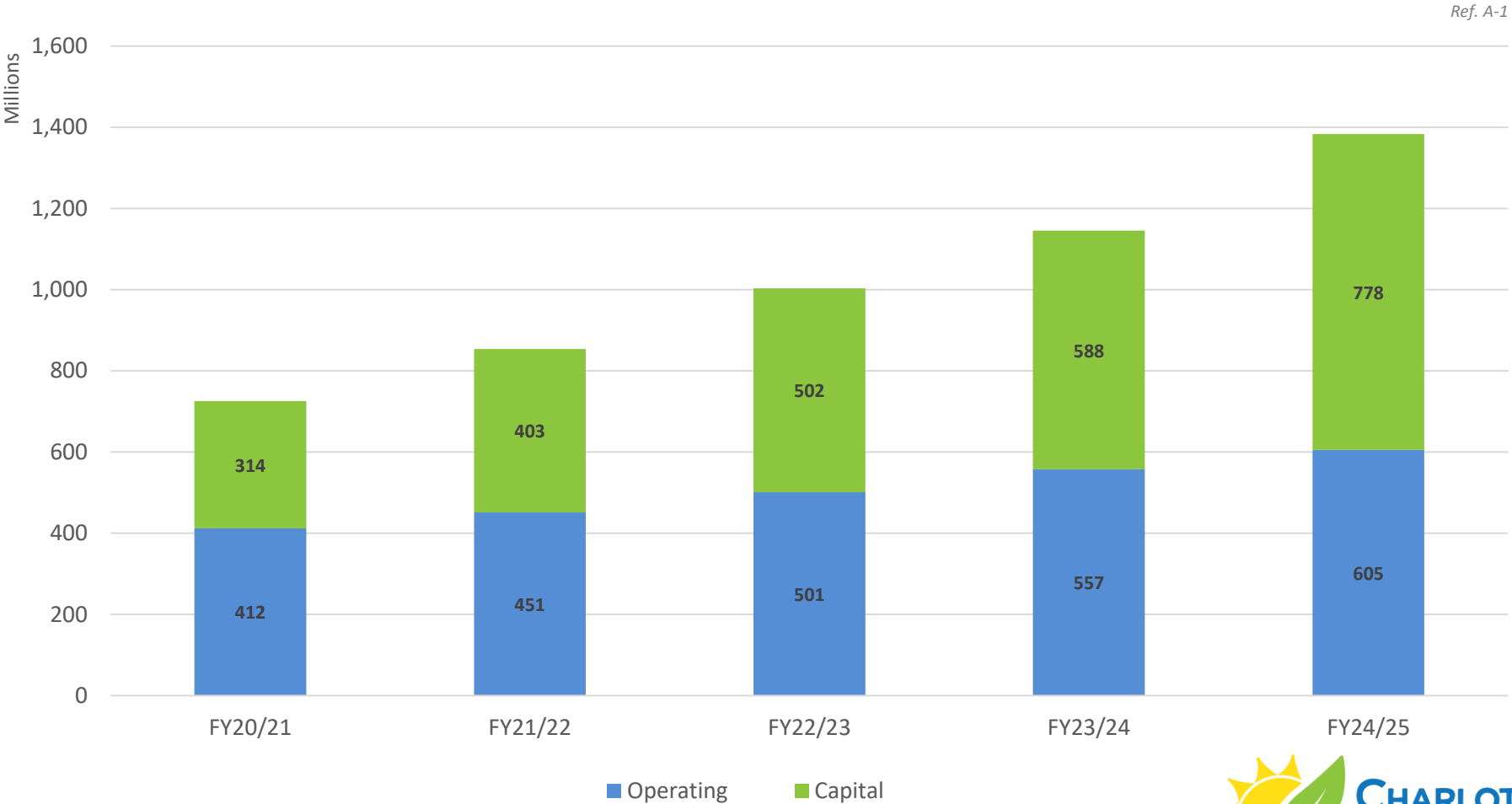


# Infrastructure – What is it?

## Community Services

Number of parks	65
Number of sports fields and courts	78
Acres of parks & preserved land	5,291
Gymnasium Buildings	6
Swimming Pools	4
Playgrounds	27
Boat Ramps	12

# Net Budget Capital vs Operating



# Financial Trends

# Infrastructure

## **Community Services**

Parks & Ballfield maintenance

## **Facilities**

Building maintenance

Project management

## **Public Safety**

Radio

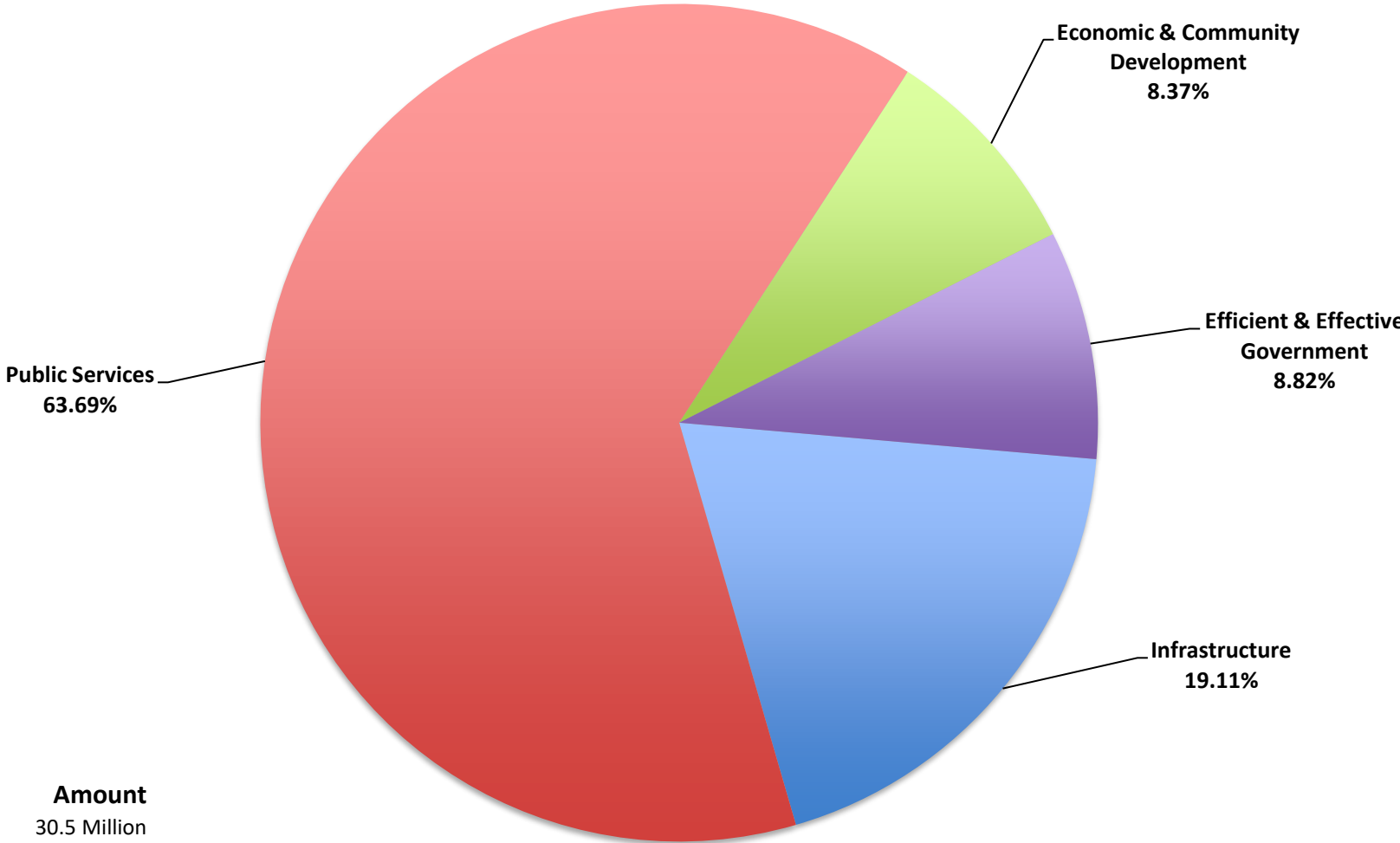
## **Public Works**

Engineering

Road Maintenance

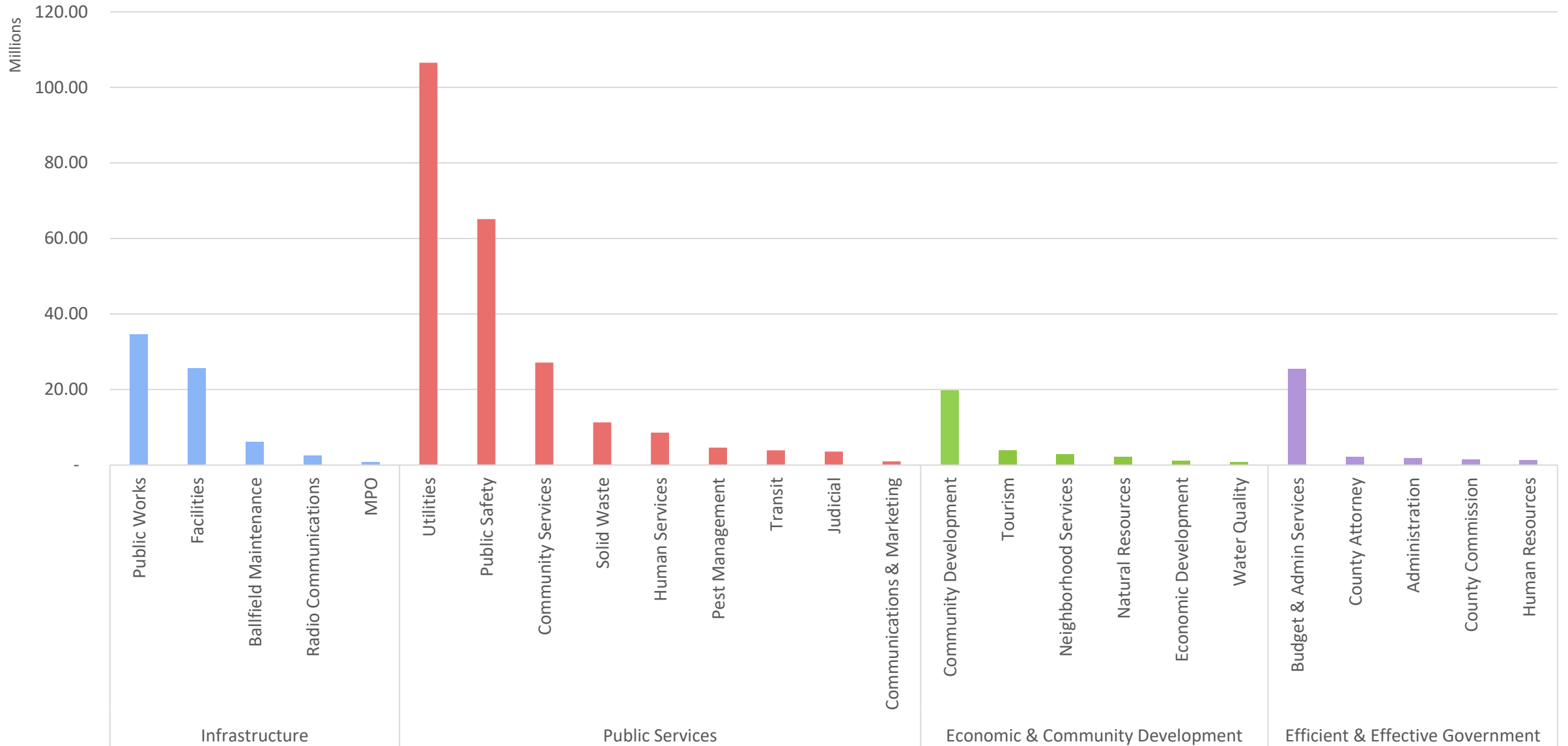
## **MPO**

# FY24 Expenditures by Focus Area

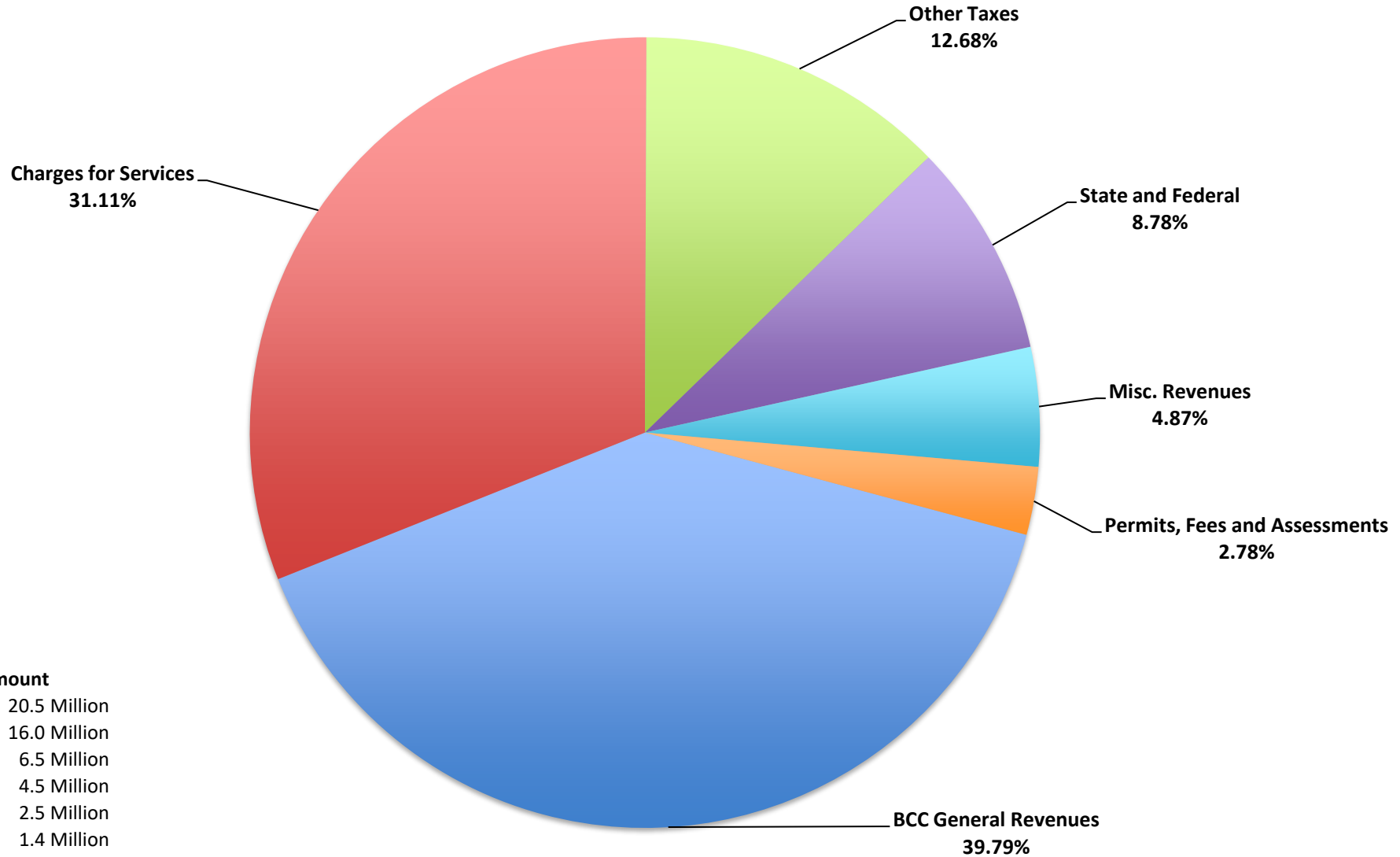


Focus Area	Amount
Economic & Community Development	30.5 Million
Public Services	231.7 Million
Infrastructure	69.5 Million
Efficient and Effective Government	32.1 Million

# FY24 Expenditures by Focus Area & Department

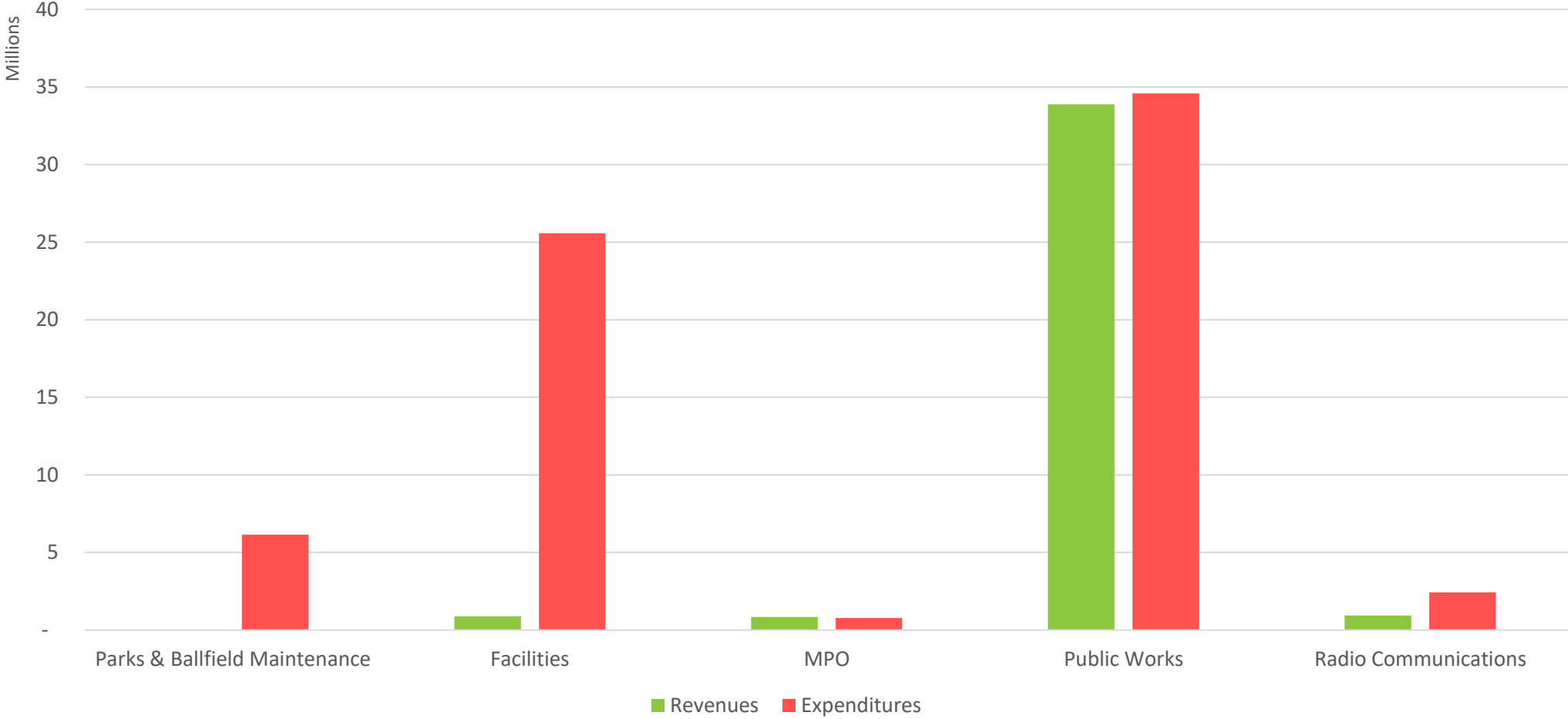


# FY24 Revenue Sources: Infrastructure



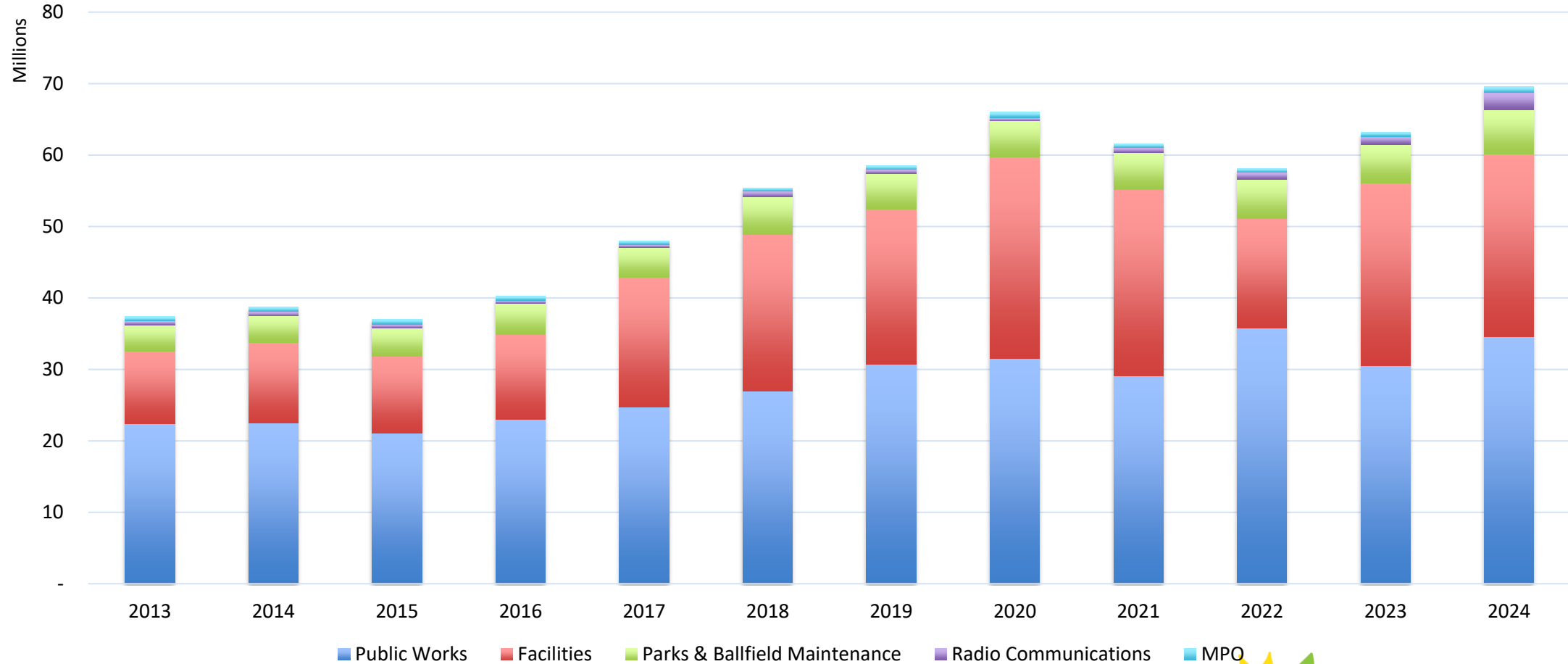
Funding Source	Amount
BCC General Revenues	20.5 Million
Charges for Services	16.0 Million
Other Taxes	6.5 Million
State and Federal	4.5 Million
Misc. Revenues	2.5 Million
Permits, Fees and Assessments	1.4 Million

# Revenues vs Expenditures: Infrastructure



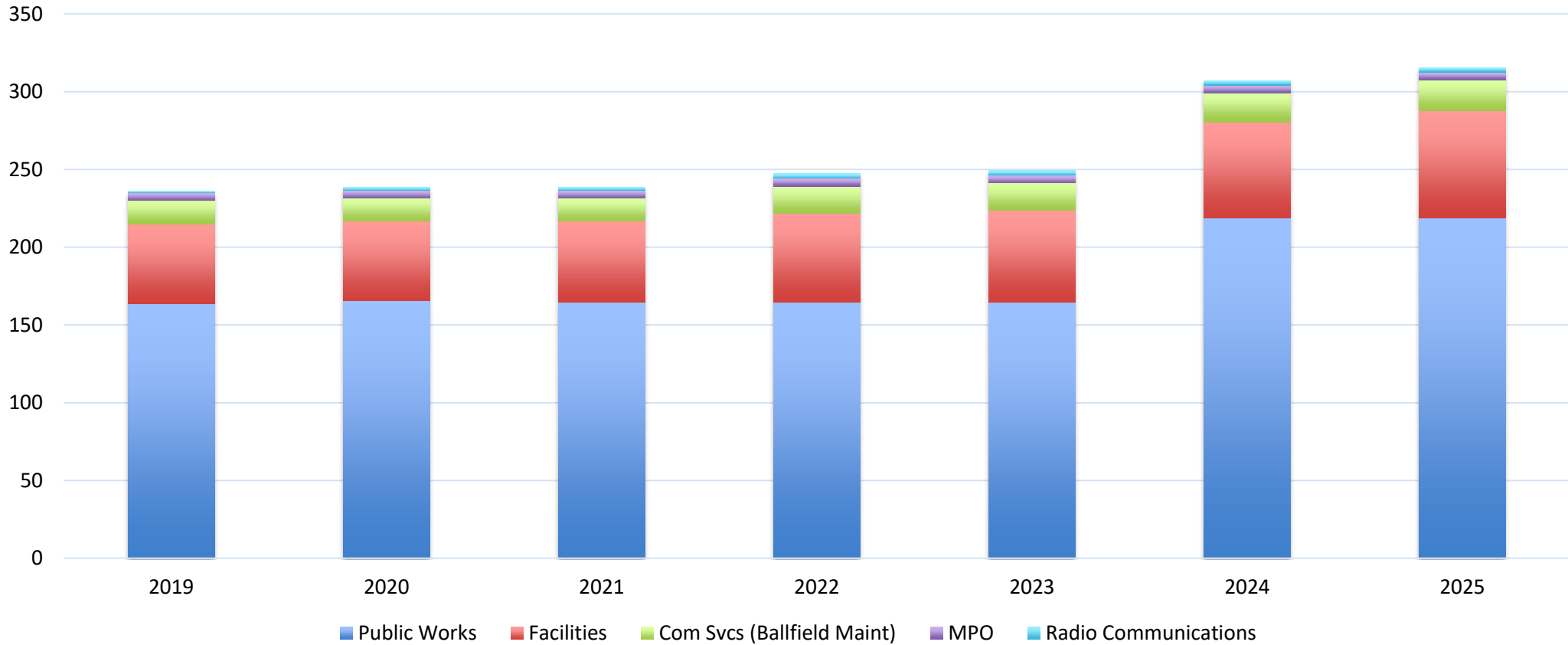
# Historical Trend

## Total Expenditures by Department



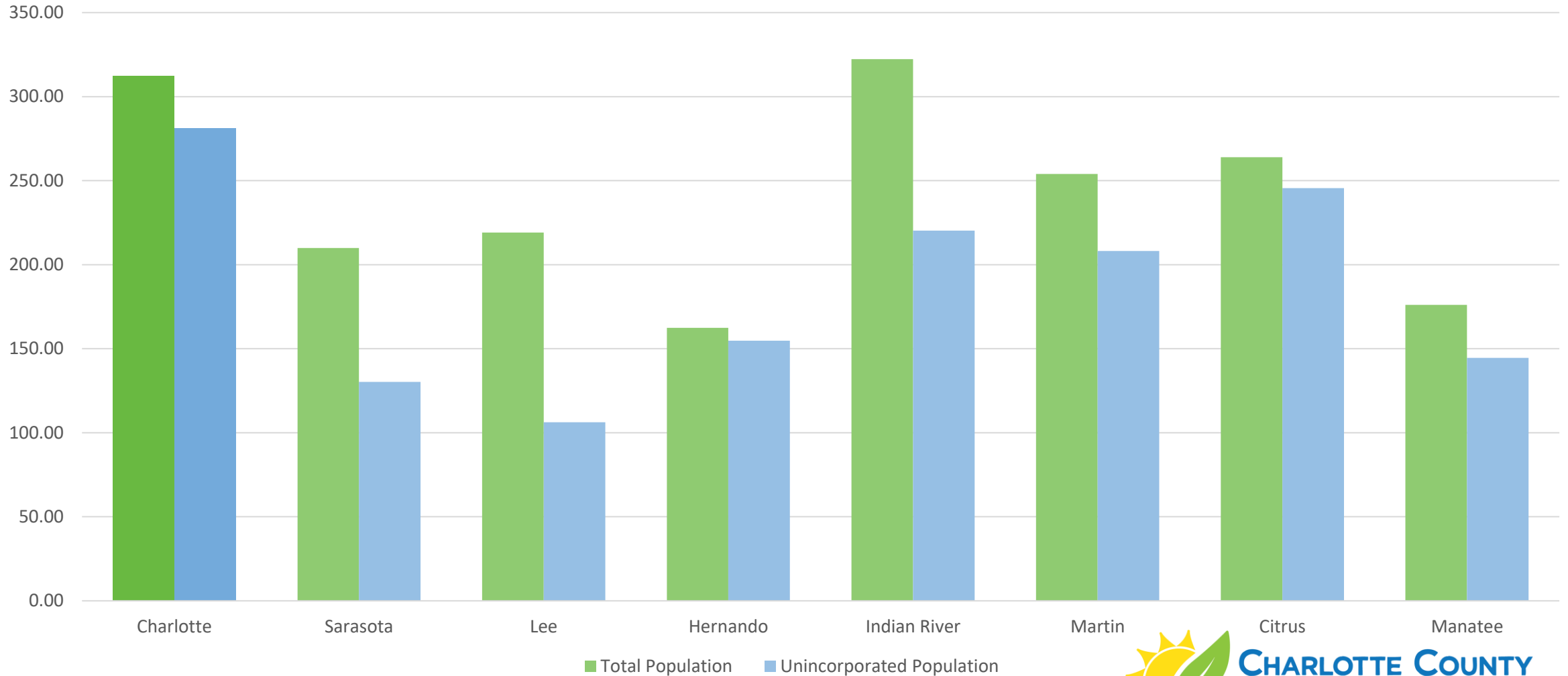
# Historical Trend

## Total FTE by Department



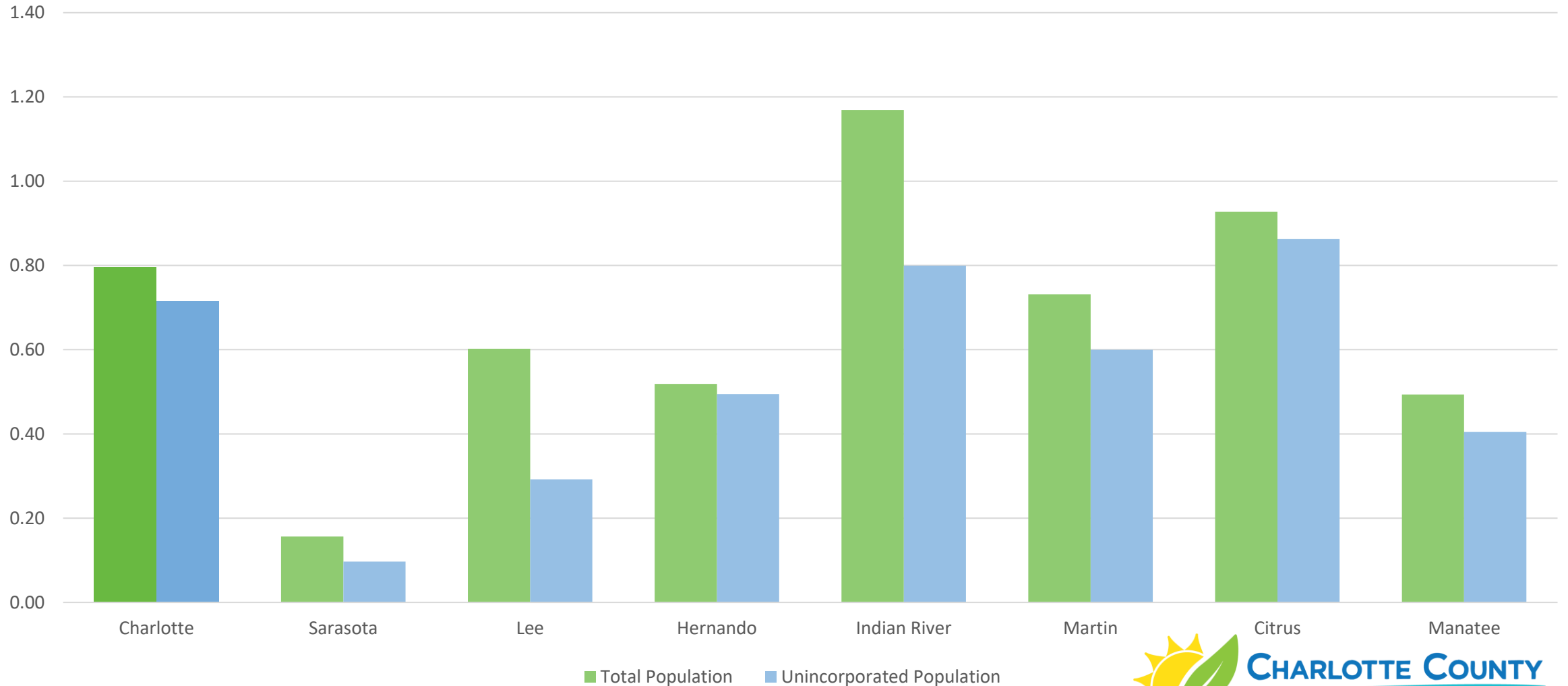
# Comparable Counties

## \$ Spent Per Capita on Transportation



# Comparable Counties

## FTE Per Thousand for Transportation



# Population Data

Charlotte	Population	Percentage
Punta Gorda	20,410	10.00%
Unincorporated	183,716	90.00%
Total Population	204,126	100.00%

Indian River	Population	Percentage
Fellsmere	4,933	2.94%
Indian River Shores	4,512	2.69%
Orchid	531	0.32%
Sebastian	26,405	15.74%
Vero Beach	16,693	9.95%
Unincorporated	114,707	68.37%
Total Population	167,781	100.00%

Martin	Population	Percentage
Indiantown	6,664	4.09%
Jupiter Island	786	0.48%
Ocean Breeze	608	0.37%
Sewall's Point	2,038	1.25%
Stuart	19,264	11.83%
Unincorporated	133,487	81.97%
Total Population	162,847	100.00%

Citrus	Population	Percentage
Crystal River	3,491	2.15%
Inverness	7,860	4.84%
Unincorporated	150,889	93.00%
Total Population	162,240	100.00%

Lee	Population	Percentage
Bonita Springs	54,868	6.85%
Cape Coral	213,301	26.63%
Estero	37,507	4.68%
Fort Myers	97,711	12.20%
Fort Myers Beach	3,255	0.41%
Sanibel	5,946	0.74%
Unincorporated	388,401	48.49%
Total Population	800,989	100.00%

Sarasota	Population	Percentage
Longboat Key (part)	4,776	1.03%
North Port	86,552	18.64%
Sarasota	57,005	12.28%
Venice	27,793	5.99%
Unincorporated	288,097	62.06%
Total Population	464,223	100.00%

Hernando	Population	Percentage
Brooksville	9,566	4.68%
Unincorporated	194,699	95.32%
Total Population	204,265	100.00%

Manatee	Population	Percentage
Anna Maria	987	0.22%
Bradenton	57,253	13.02%
Bradenton Beach	902	0.21%
Holmes Beach	3,026	0.69%
Longboat Key	2,761	0.63%
Palmetto	13,927	3.17%
Unincorporated	360,710	82.06%
Total Population	439,566	100.00%

\*From published 2023 (BEBR) Bureau of Economic & Business Research Report



VISION

MISSION

VALUES

STRATEGIC FOCUS AREAS

Public Services

Economic & Community  
Development

Infrastructure

Efficient & Effective  
Government

Bold Goals

Strategic Initiatives

Results/Measures



CHARLOTTE COUNTY  
FLORIDA

# Infrastructure

## Revised Goals

- Define levels of maintenance (LOM) by 2027
- Develop and implement local transportation plan
- Define and maintain balance between Capital and Operating Budgets
- Funding and Completion of Capital Needs Assessment (CNA) through 2031

A large, stylized graphic in the background featuring a yellow sun with rays, a green leaf, and a light blue wave-like shape.

# Define levels of maintenance (LOM) by 2027



# Strategic Initiative

- Develop levels of maintenance for assets: Develop levels of maintenance for all facilities with a focus on preservation of the asset and take into consideration the balance between quality, timeliness and cost.

# Results

- Full Implementation of Cityworks Software System
- Create and Implement a Countywide Strategic Asset Management Plan
- Develop Asset Class Plans

# Actions Taken

- Departments live with Cityworks
  - Public Works Oct. 2022
  - Utilities Oct. 2023
  - Facilities started with HVAC division May 2024
  - Facilities all Online as of Jan 25 with the exception of CCSO
- Asset Management Charter has been adopted
- Asset Management Policy has been adopted
- Strategic Asset Management Plan has been adopted
- Ongoing staff training in asset management

# Plan of Action & Milestones

- Continue with CityWorks Software review and Implementation to include: Community Services, Public Safety and various additional integrations ie 811
- Upgrade GIS to include ARC GIS Indoors for vertical assets
- Continue with Asset Management Training
- Implement Strategies and Objectives from the SAMP
- Develop Asset Class Plans
- Monitor, measure and report

A decorative graphic in the background featuring a yellow sun with rays on the left and two large, stylized leaves on the right. The top leaf is light green, and the bottom leaf is light blue. The text is overlaid on the sun.

# Develop and implement local transportation plan



# Local Transportation Plan


- Roadway Level of Service
  - Charlotte County adopted level of service D
  - Collect data every year
    - Roadway segments
  - Current and projected level of services
  - CNA and CIP projects

# Local Transportation Plan

- Intersection Improvements
  - Data Collection
    - Recommendations from data
  - Prioritize
    - Traffic volume, crash data, available funding

# Local Transportation Plan

- Data driven decisions
  - Impact fees pay for roadway impacts
- Impacts of substantial growth
  - More vehicles on the road due to growth
    - Keeping vehicles moving
    - Keeping citizens safe



# Define and Maintain Balance Between Capital and Operating Budgets



# Service Delivery

## New Position Requests

**FY26**

### **Community Services**

Parks Maintenance (48)

**Facilities (5)**

# Parks Master Plan

## Parks and Natural Resources Levels of Maintenance & Operations (LOMO)

- The proposed LOMO system eliminates the park elements discussion and creates park level mode standards for each park group
  - **Parks Maintenance**
    - **Mode 1:** Intensive and daily maintenance, more extensive work that would surpass other service level areas, repairs performed day-of or as soon as possible
    - **Mode 2:** High level of maintenance, visited 5 days per week, to provide areas that are safe and orderly in appearance, repair work orders submitted end of each workday
    - **Mode 3:** Moderate level of maintenance, visited 3 days per week, to provide areas that are safe and orderly in appearance, repair work orders submitted weekly
    - **Mode 4:** Moderately-low level of maintenance, visited weekly, to provide areas that are safe and tolerant of wear & tear, repair work orders submitted bi-weekly
    - **Mode 5:** Low level of maintenance, visited monthly, to provide areas that are safe, repair work orders submitted monthly
  - In appendix – has graph that shows the 2008 approved mode, current mode and proposed mode by park

# Parks Master Plan

## Parks and Natural Resources Levels of Maintenance & Operations (LOMO)

- The proposed LOMO system eliminates the park elements discussion and creates park level mode standards for each park group
  - **Ballfields**
    - **Mode 1:** intensive and frequent maintenance for clean and safe field conditions above recreational levels
    - **Mode 2:** regular maintenance for clean and safe field conditions for recreational levels
    - **Mode 3:** moderate maintenance, generally neat and orderly with tolerance to the effects of wear and tear.
  - **Environmental**
    - **Mode 1:** active management, outreach and recreation and a monitoring program that exceeds permitting/grant requirements and informs management actions
    - **Mode 2:** active management improves habitats only where permitted listed species are present, semi-regular outreach and a monitoring program that only meets permitting/grant requirements.
    - **Mode 3:** management for sensitive areas, little to no outreach, minimal recreation and a monitoring program that only meets permitting/grant requirements.
  - In appendix proposed mode by park (no previous defined modes)

# Parks Master Plan

- Park and Natural Resources staff
  - Evaluated each park and maintenance work group to determine staffing needs based on what amenities are in each park and what mode each park is maintained at
- Park and Natural Resources staffing methodology
  - Created a time-based matrix for maintaining different types of amenities
  - Built in the LOMO Modes for each amenity type
  - Updated the amenity inventory for each park
  - Updated the supervisory structure
- Staffing optimization to meet recommended modes\*
  - 15 FTE for ballfields                      - 0 FTE for Land Management
  - 34 FTE for parks maintenance           - 3 FTE for Special Projects

\* Staff working with Administration on staffing optimization plans for further discussion

# Infrastructure

## New Position Requests

**FY26**

**Community Services**

Parks Maintenance (4)

**Facilities (5)**

**Public Safety**

Fire/EMS (33)

**Utilities (13)**

**FY27**

**Community Services**

Parks Maintenance (3)

Recreation (2)

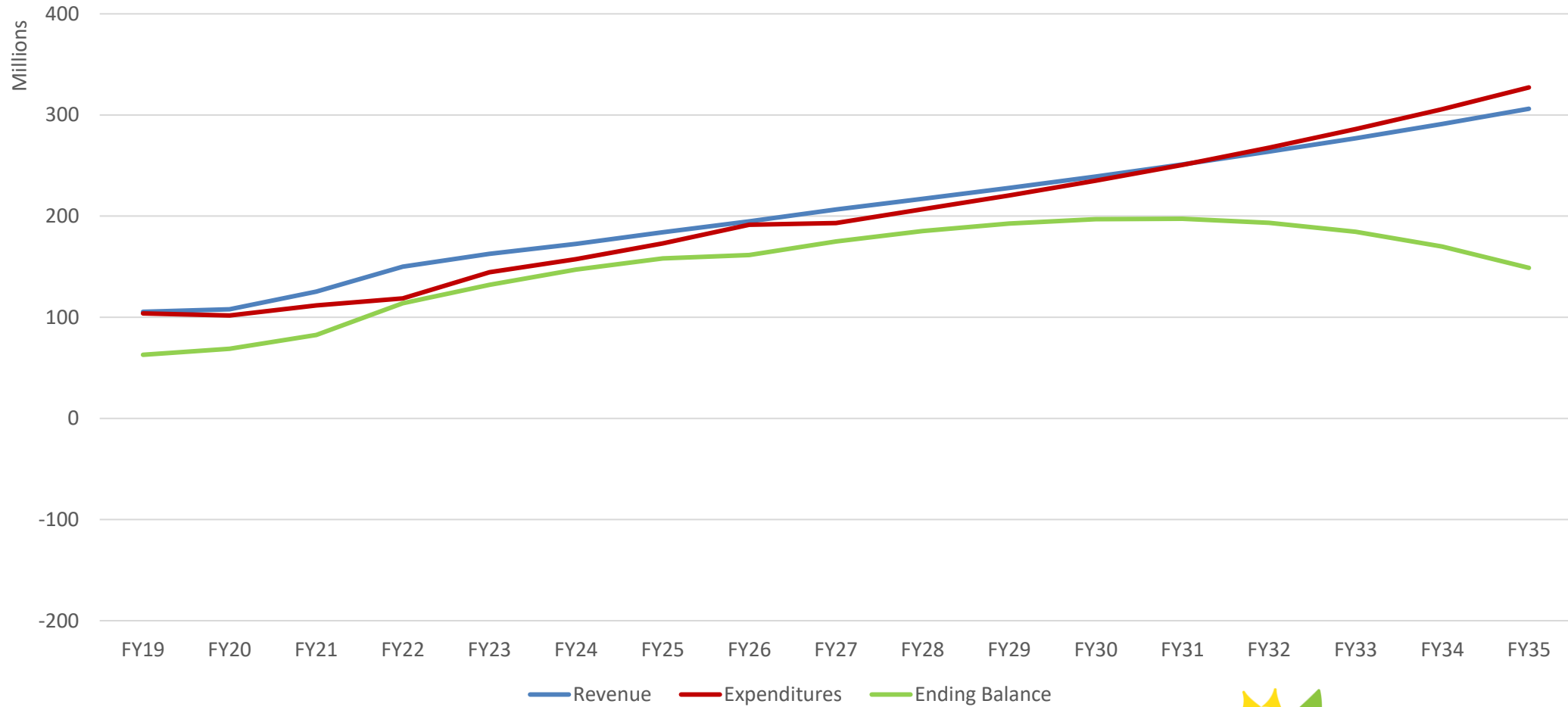
**Utilities (2)**



# General Fund Projection

# General Fund Updated Projection

As shown at Budget Workshop on 3/6/25



# General Fund

## Updated Projection (Infrastructure Only)



# General Fund

## Updated Projection (Infrastructure & Service Delivery)



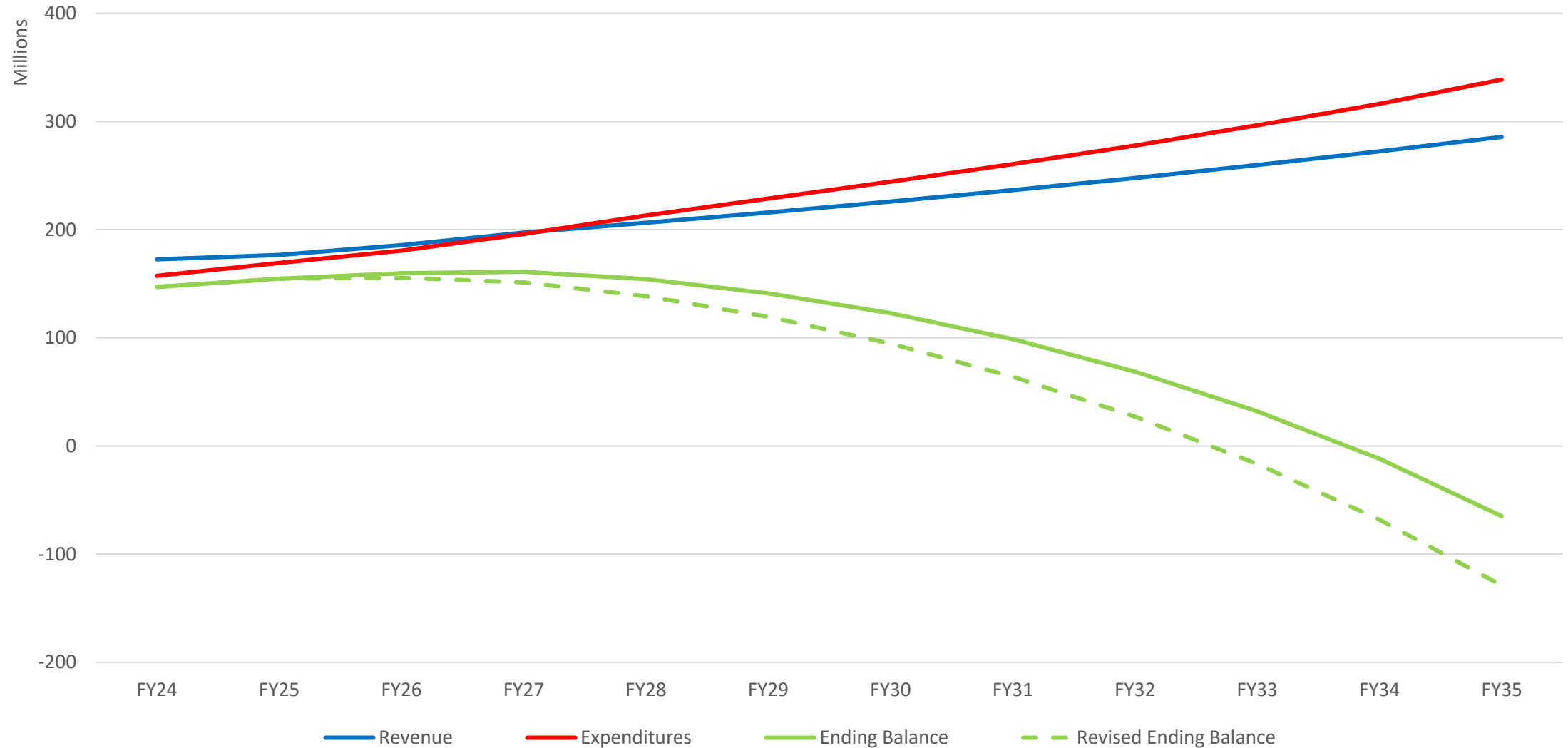
# General Fund Projection Update

## Updated Assumptions

- Ad Valorem Revenue – 10% FY26 & FY27; 6.5% per year for future years
- Operating Expenditures
  - New Positions Infrastructure
  - New Positions Service Delivery
  - Budget Requests
  - Capital Operating Impacts

# General Fund

## Updated Projection



# Charlotte County Public Works Projections

# Transportation Trust Fund

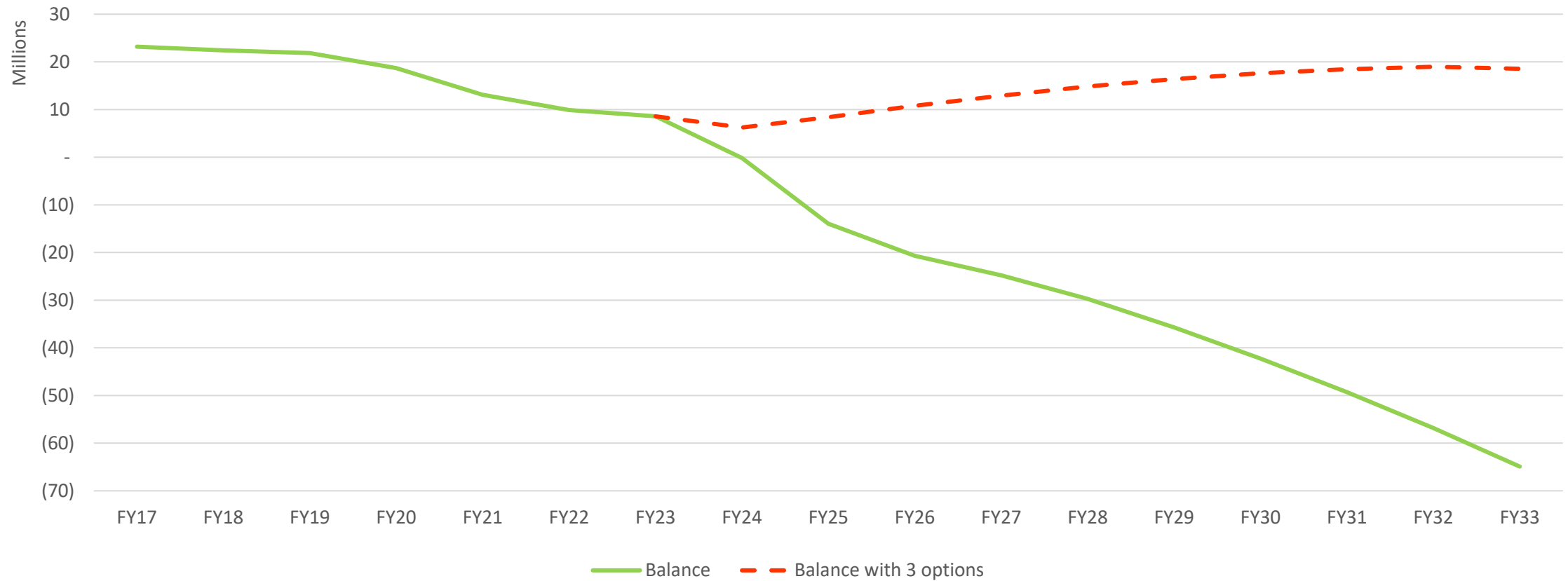
## Staff Recommendation

Implement all 3 scenarios

- Equipment Leasing in FY24
- Engineering Division in FY25
- Landscape Maintenance in FY25

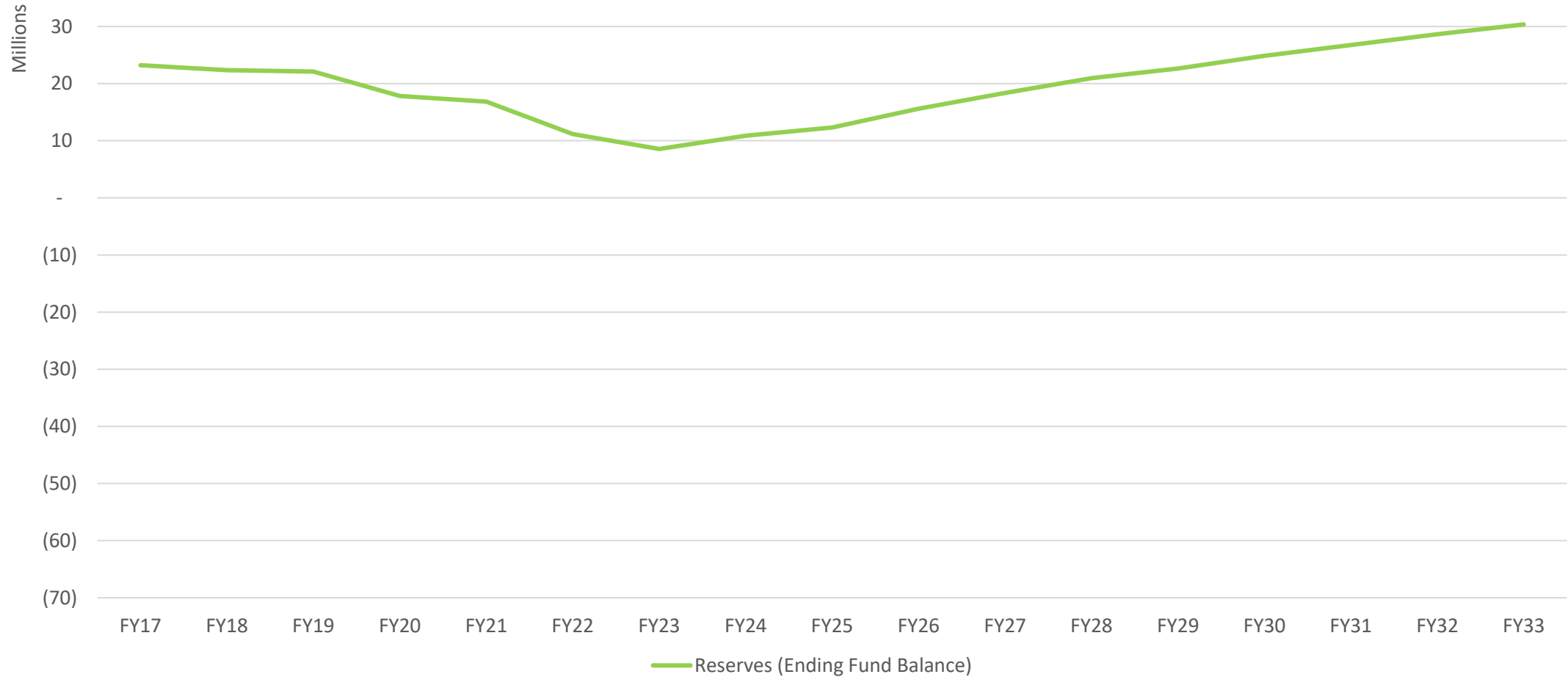
# Transportation Trust Fund

## Operational Projection with All 3 options

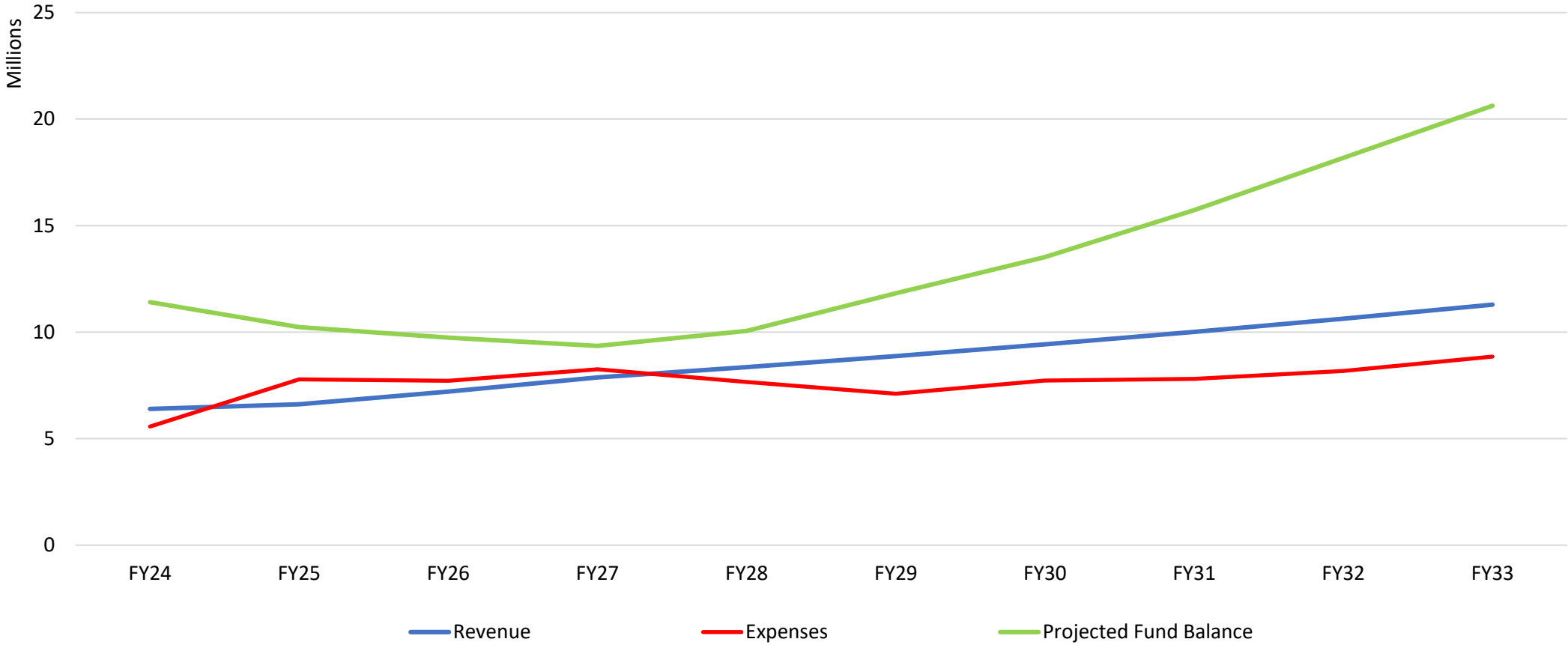


# Transportation Trust

## Long Range Projection

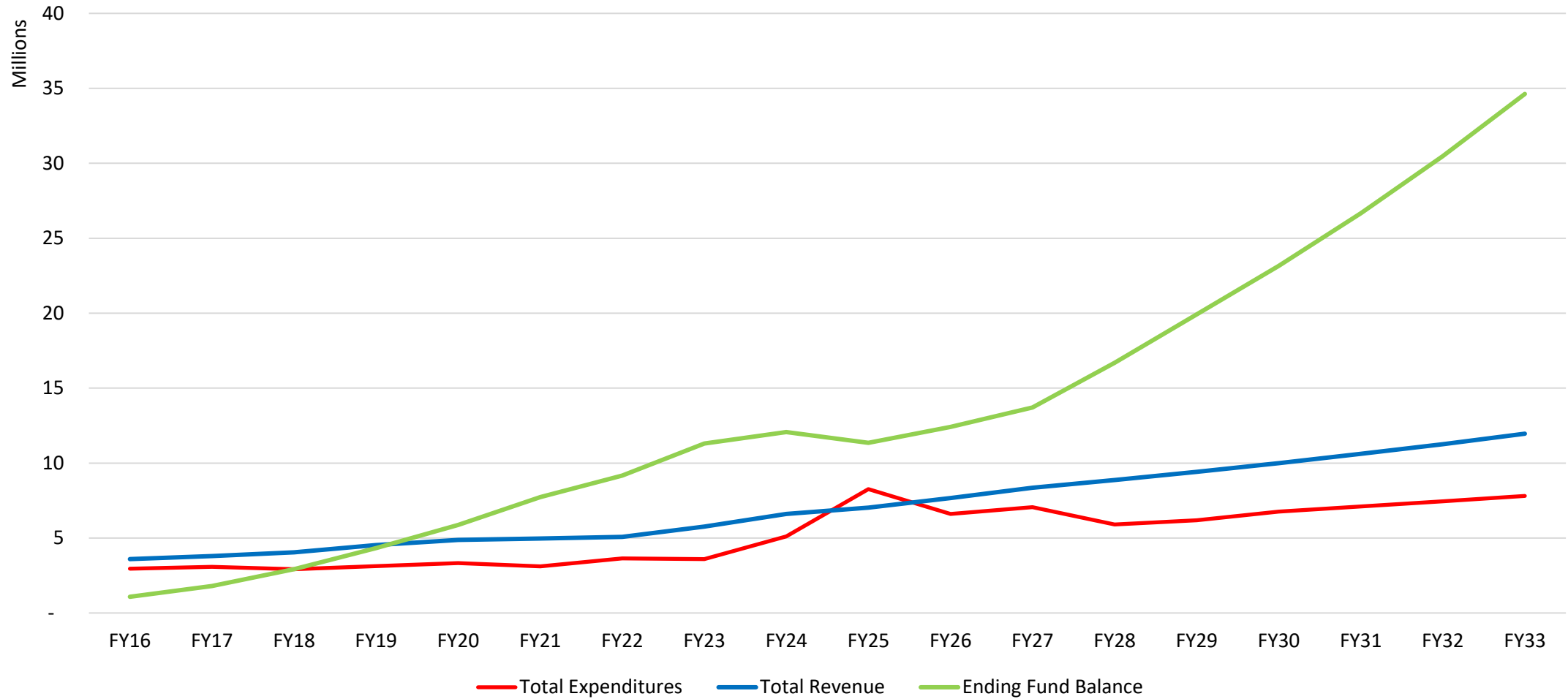


# Lighting District Long Range Projection



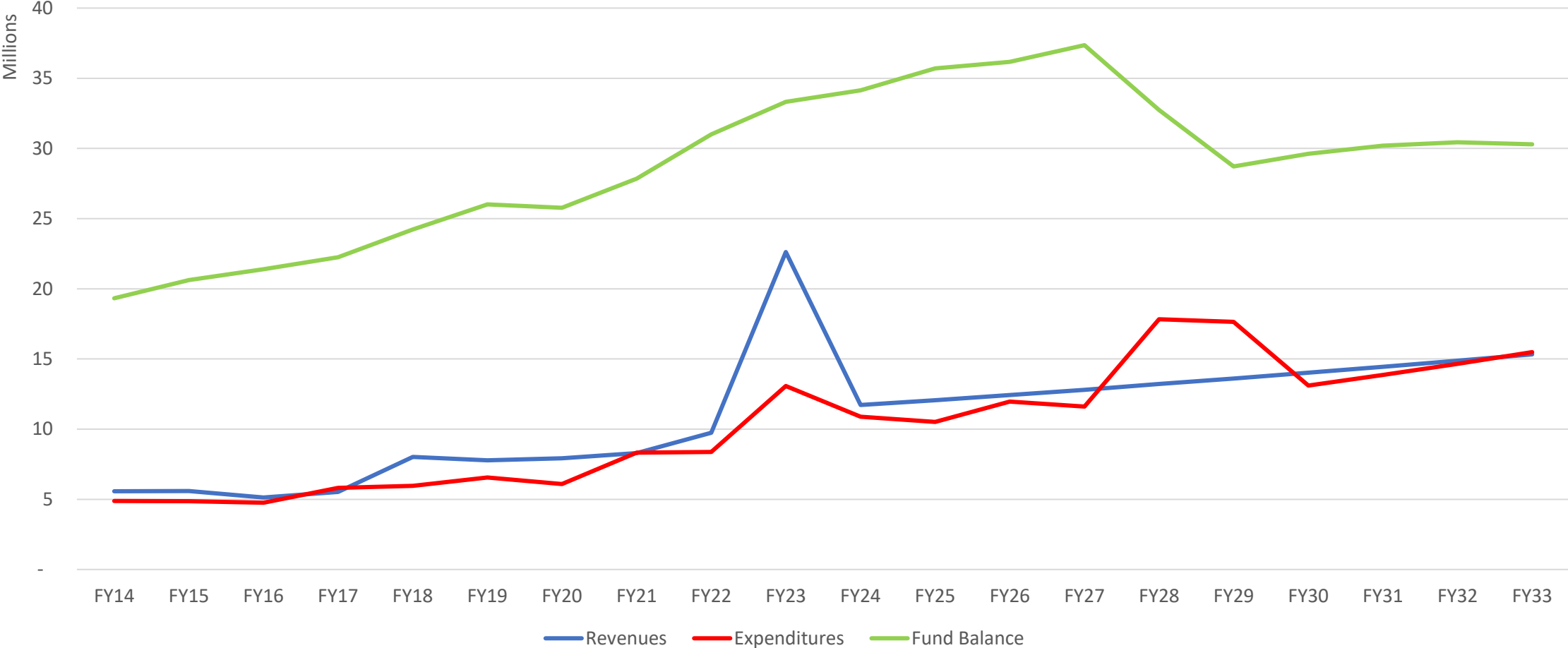
# Lighting District

## Including Updated Assumptions



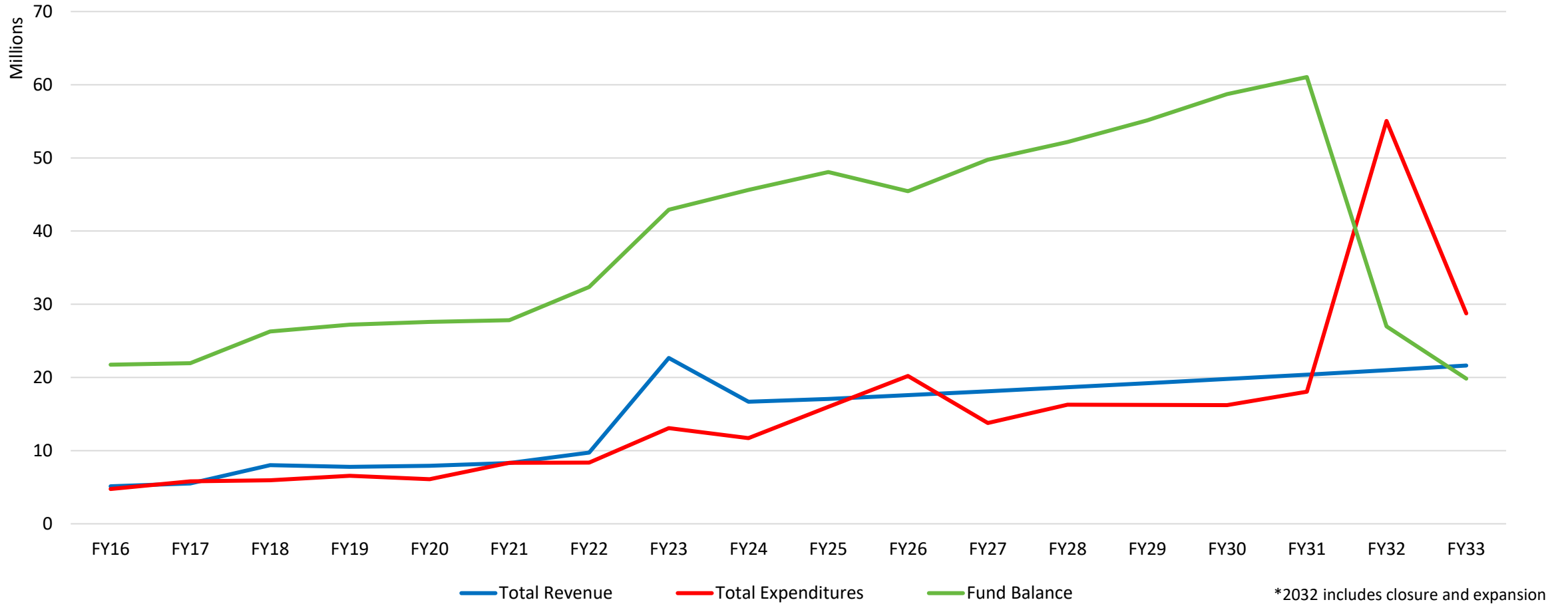
# Landfill

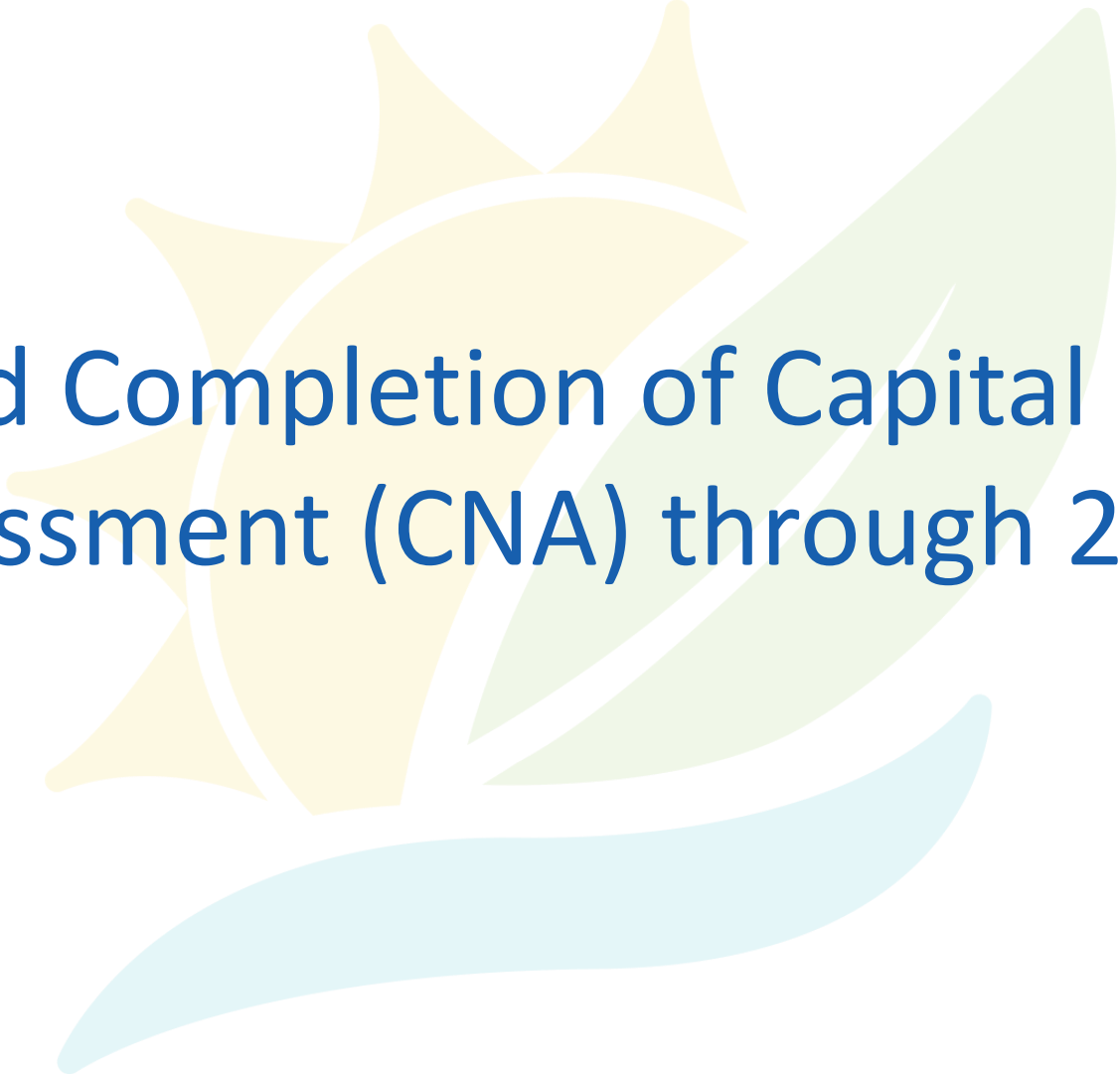
## Long Range Projection



# Landfill

## Including Updated Assumptions



A large, stylized graphic in the background features a yellow sun with rays on the left, and two large, light green leaves on the right, all set against a white background. The sun and leaves are partially overlapping.

# Funding and Completion of Capital Needs Assessment (CNA) through 2031



# Complexities

- Three major hurricanes
- Hazard Mitigation Grants
- Inflationary Impacts on Projects
- Impact Fee Rate Review
- 2026 Sales Tax Initiative
- Public Works Funding Restructure

# Funding Capital Needs Assessment

- Sources of Revenue
  - 5-year History
  - 7-year Projected
- Funding Options

# Capital Funding Revenues

- Gas Tax – Restricted to transportation
- Capital Projects Millage
- Impact Fees - Restricted by category
- Sales Tax
- Hazard Mitigation Grants

# Gas Tax Revenue

# Gas Tax Revenue for Maintenance

	FY20	FY21	FY22	FY23	FY24
	Collections	Collections	Collections	Collections	Collections
Local Option - 6 cents	4,922,964	5,339,569	5,531,514	5,661,228	5,457,520
Constitutional - 2 cents	2,120,704	2,258,649	2,393,938	2,457,305	2,487,585
County - 1 cent	920,813	1,005,022	1,048,540	1,095,392	1,077,812
Ninth Cent - 1 cent	198,079	213,914	1,108,907	1,135,067	1,072,701
Misc Receipts (Off Road Rebate)	75,822	79,868	85,946	84,361	108,469
<b>Total Maintenance Collections</b>	<b>8,238,383</b>	<b>8,897,021</b>	<b>10,168,845</b>	<b>10,433,352</b>	<b>10,204,087</b>

\*1 cent Motor Fuel re-allocated from Capital in FY22

# Gas Tax Revenue for Maintenance Projections

	<b>FY25 Projected</b>	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>
Local Option - 6 cents	5,512,095	5,567,216	5,622,888	5,679,117	5,735,908	5,793,267	5,851,200
Constitutional - 2 cents	2,512,461	2,537,585	2,562,961	2,588,591	2,614,477	2,640,622	2,667,028
County - 1 cent	1,088,590	1,099,476	1,110,471	1,121,575	1,132,791	1,144,119	1,155,560
Ninth Cent - 1 cent	1,083,428	1,094,262	1,105,205	1,116,257	1,127,419	1,138,694	1,150,081
Misc Receipts (Off Road Rebate)	109,554	110,649	111,756	112,873	114,002	115,142	116,294
<b>Total Maintenance Collections</b>	<b>10,306,128</b>	<b>10,409,189</b>	<b>10,513,281</b>	<b>10,618,414</b>	<b>10,724,598</b>	<b>10,831,844</b>	<b>10,940,162</b>

# Gas Tax Revenue for Capital

	FY20 Collections	FY21 Collections	FY22 Collections	FY23 Collections	FY24 Collections
5 Cents Local Option Gas Tax	3,607,339	3,908,487	4,059,624	4,130,108	3,882,062
Ninth Cent - Motor Fuel	792,316	855,657	-	-	-
<b>Total Capital Collections</b>	<b>4,399,655</b>	<b>4,764,144</b>	<b>4,059,624</b>	<b>4,130,108</b>	<b>3,882,062</b>

\*1 cent Motor Fuel re-allocated to Maintenance in FY22

# Gas Tax Revenue for Capital Projections

	<b>FY25 Projected</b>	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>
5 Cents Local Option Gas Tax	3,920,883	3,960,092	3,999,693	4,039,690	4,080,087	4,120,887	4,162,096
Ninth Cent - Motor Fuel	-	-	-	-	-	-	-
<b>Total Capital Collections</b>	<b>3,920,883</b>	<b>3,960,092</b>	<b>3,999,693</b>	<b>4,039,690</b>	<b>4,080,087</b>	<b>4,120,887</b>	<b>4,162,096</b>

# Transportation

(Thousands)

	FY25 Projected	FY26 Projected	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected	FY31 Projected
<b>Projected Expenditures</b>							
Road & Bridge Capital Paving Program	3,917	5,198	4,100	2,245	4,695	4,763	3,652
<b>Annual Total Expenditures</b>	<b>3,917</b>	<b>5,198</b>	<b>4,100</b>	<b>2,245</b>	<b>4,695</b>	<b>4,763</b>	<b>3,652</b>
<b>Projected Revenue</b>							
Gas Tax	4,100	4,141	4,183	4,224	4,267	4,309	4,352
<b>Total Projected Revenues</b>	<b>4,100</b>	<b>4,141</b>	<b>4,183</b>	<b>4,224</b>	<b>4,267</b>	<b>4,309</b>	<b>4,352</b>
<b>Variance</b>	184	(1,057)	83	1,979	(428)	(453)	700

# Capital Projects Millage

# Capital Projects Millage

One of the countywide ad valorem funds

Millage rate = 1.2654

FY25 projected revenue = \$38,207,309

FY26 projected revenue = \$42,028,039

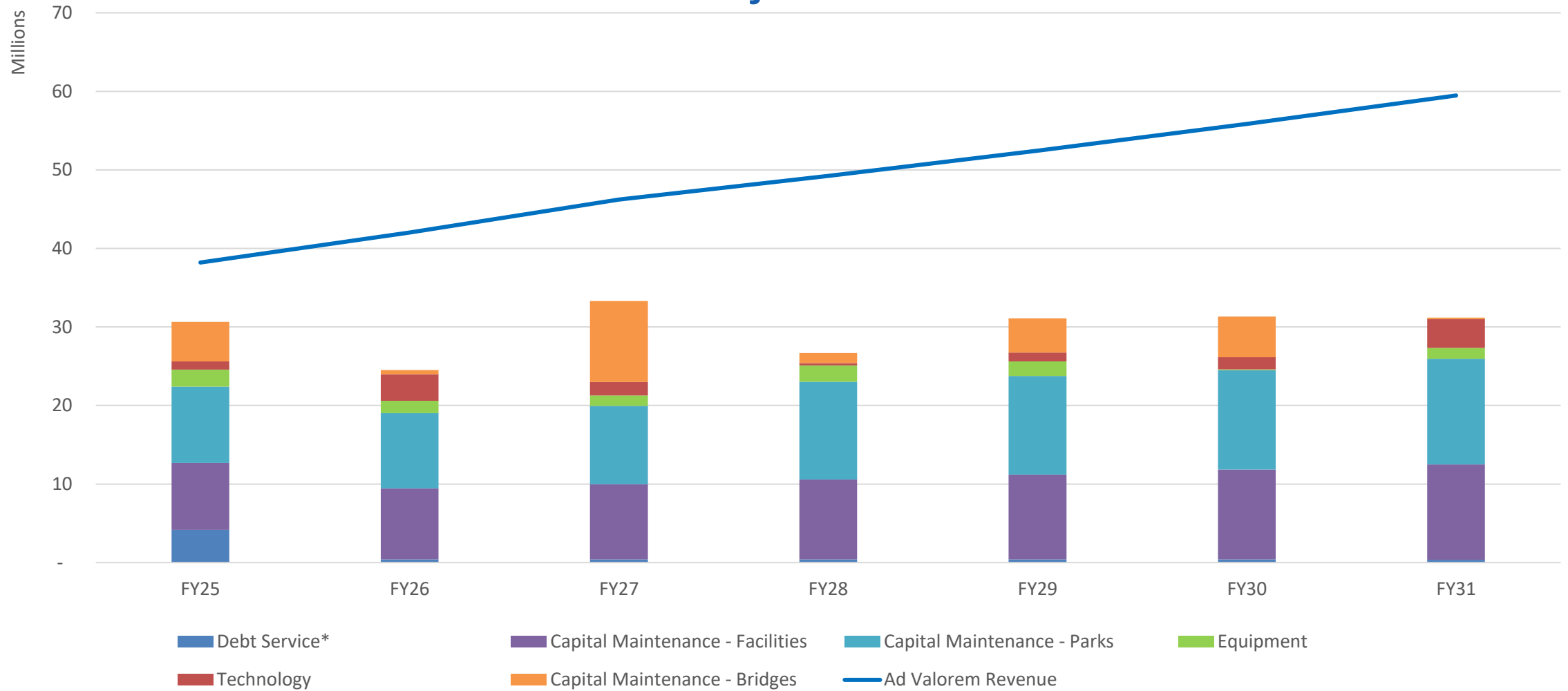
# Capital Projects Millage Projections

	FY25 Projected	FY26 Projected	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected	FY31 Projected
Ad Valorem Revenue	38,207,309	42,028,039	46,230,843	49,235,848	52,436,178	55,844,530	59,474,424
Debt Service*	4,175,777	425,777	425,777	425,777	425,777	425,777	375,777
Technology	1,035,491	3,391,345	1,725,100	282,555	1,127,555	1,553,120	3,650,400
Equipment	2,167,341	1,581,598	1,319,866	2,077,752	1,860,210	110,978	1,387,376
Capital Maintenance - Facilities	8,516,515	9,031,766	9,578,188	10,157,668	10,772,207	11,423,925	12,115,074
Capital Maintenance - Parks	9,721,000	9,566,000	9,952,500	12,441,000	12,566,500	12,640,000	13,465,000
Capital Maintenance - Bridges	5,050,000	535,000	10,300,000	1,305,000	4,355,000	5,170,000	205,000
<b>Total Maintenance</b>	<b>30,666,124</b>	<b>24,531,486</b>	<b>33,301,431</b>	<b>26,689,752</b>	<b>31,107,249</b>	<b>31,323,800</b>	<b>31,198,627</b>
CIP Funding	7,541,184	17,496,553	12,929,412	22,546,096	21,328,929	24,520,730	28,275,797

\*Debt Service includes Murdock Village (through FY25), Gen Dev Land, and GF Environmental Lands

# Capital Projects Millage

## Projected



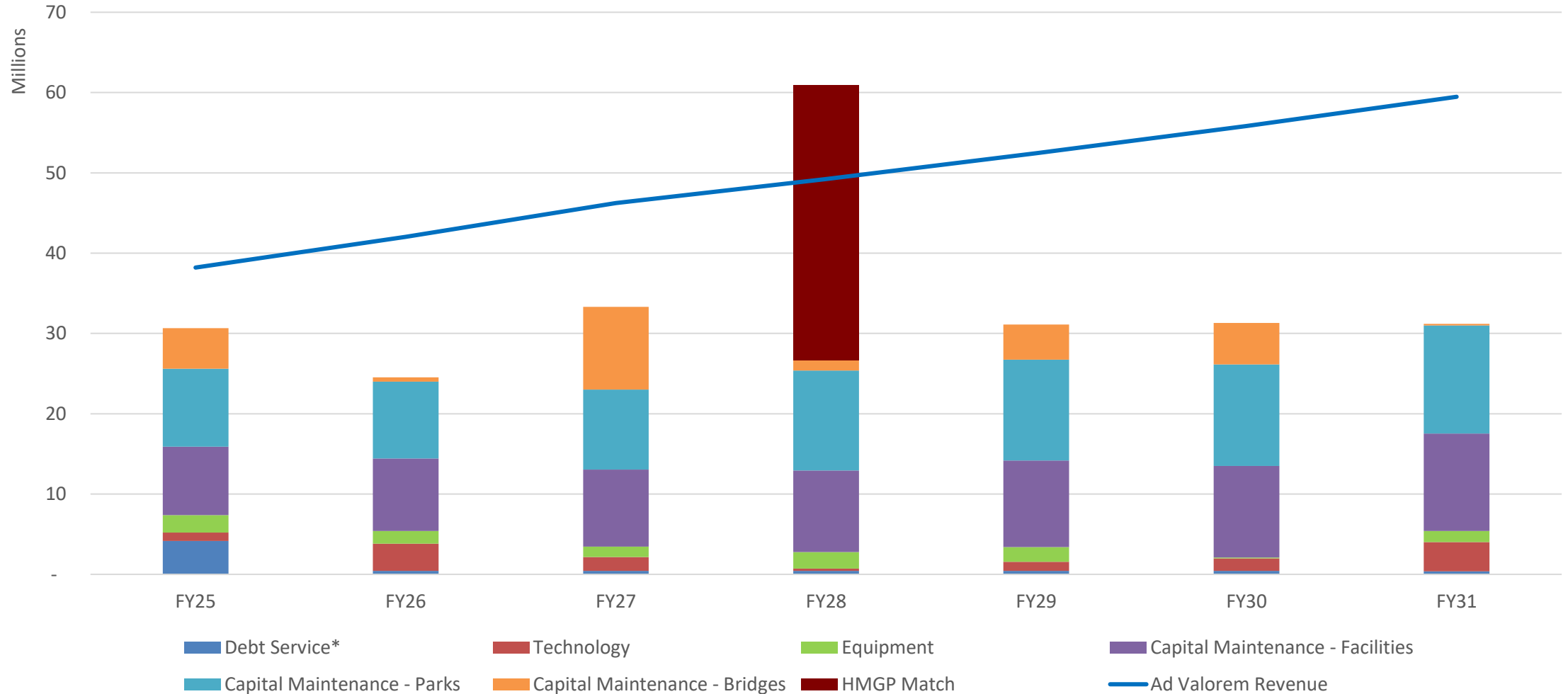
\*Debt Service includes Murdock Village (through FY25), Gen Dev Land, and GF Environmental Lands

# Hazard Mitigation

	<b>HMGP Project Funding</b>	<b>Match Required</b>
Hurricane Ian	102,668,688	34,222,896
Hurricane Idalia	3,798,986	1,266,329
Hurricane Debby*	2,380,692	793,564
Hurricane Helene*	14,952,307	4,984,102
Hurricane Milton*	42,333,235	14,111,078
Total	166,133,909	55,377,970

\*awaiting FEMA final approval

# Capital Projects Millage Projected



\*Debt Service includes Murdock Village (through FY25), Gen Dev Land, and GF Environmental Lands

# Impact Fee Revenue

# Impact Fees

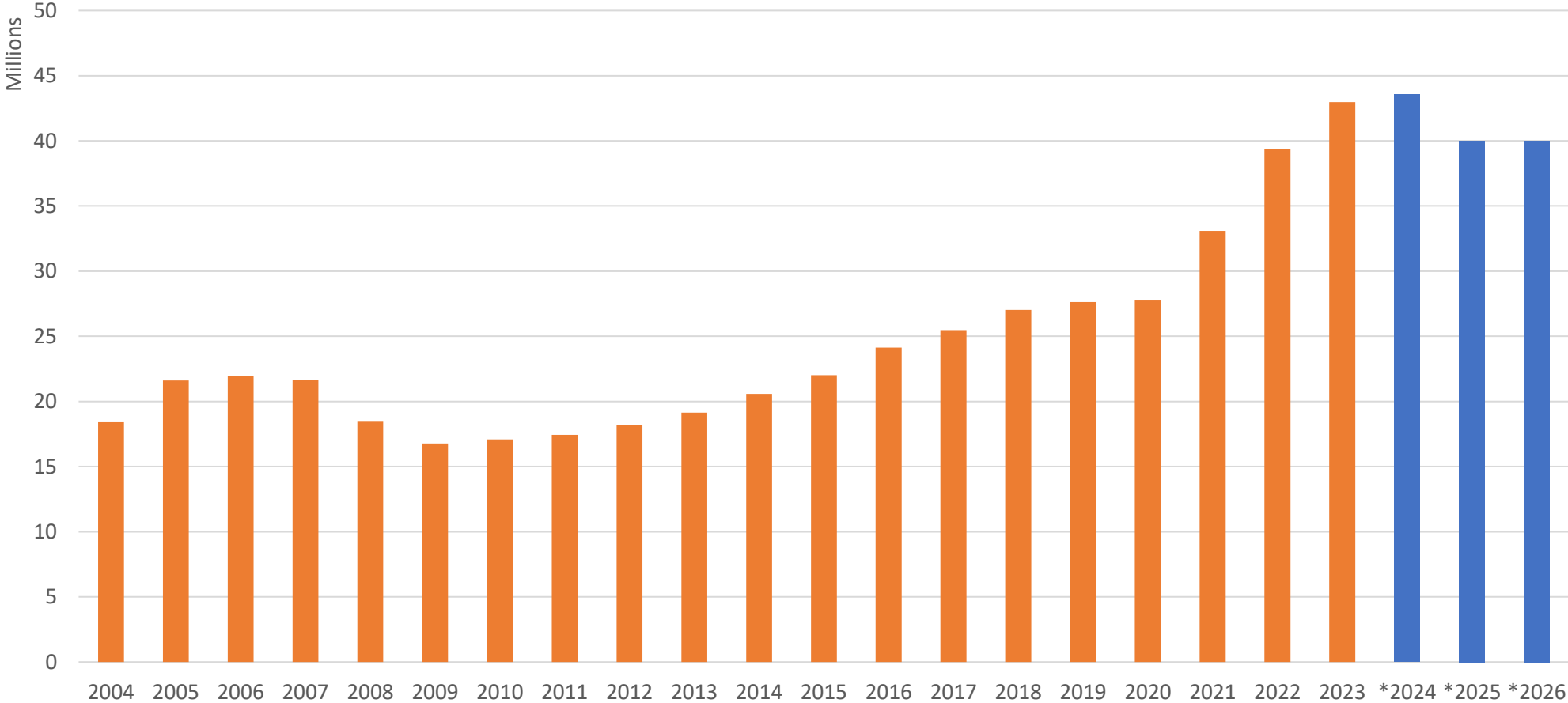
	<b>FY20 Collections</b>	<b>FY21 Collections</b>	<b>FY22 Collections</b>	<b>FY23 Collections</b>	<b>FY24 Collections</b>
Transportation	6,790,363	8,438,600	13,951,294	19,116,703	25,728,872
Public Buildings	851,706	1,008,602	1,183,992	979,320	1,183,979
Library	163,051	197,760	219,358	120,534	77,528
Fire/EMS	581,572	680,313	819,880	777,068	1,240,038
Sheriff	597,523	970,818	872,876	1,161,006	1,963,670
Parks	796,669	1,154,699	1,062,829	994,323	1,281,059
	<b>9,780,884</b>	<b>12,450,792</b>	<b>18,110,229</b>	<b>23,148,954</b>	<b>31,475,146</b>
Gen Gov	2,392,998	3,041,374	3,286,059	2,871,245	3,782,604

# Impact Fees

	<b>FY25 Projected</b>	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>
Transportation	17,376,992	17,376,992	17,376,992	17,376,992	17,376,992	17,376,992	17,376,992
Public Buildings	1,183,979	1,183,979	1,183,979	1,183,979	1,183,979	1,183,979	1,183,979
Library	77,528	77,528	77,528	77,528	77,528	77,528	77,528
Fire/EMS	1,240,038	1,240,038	1,240,038	1,240,038	1,240,038	1,240,038	1,240,038
Sheriff	1,963,670	1,963,670	1,963,670	1,963,670	1,963,670	1,963,670	1,963,670
Parks	1,281,059	1,281,059	1,281,059	1,281,059	1,281,059	1,281,059	1,281,059
	<b>23,123,266</b>	<b>23,123,266</b>	<b>23,123,266</b>	<b>23,123,266</b>	<b>23,123,266</b>	<b>23,123,266</b>	<b>23,123,266</b>
Gen Gov	3,782,604	3,782,604	3,782,604	3,782,604	3,782,604	3,782,604	3,782,604

# Local Sales Tax Revenue

# Sales Tax Revenue



\* Projected



# Sales Tax Revenue

Actual Revenue  
(Jan 2021 - Oct 2024) 153,206,542

Projected  
(Nov 2024 - Dec 2026) 85,641,679

Total Projected Revenue 238,848,221

# Local Sales Tax Projects

(Thousands)

<b>Projected Expenditures</b>	<b>Prior Actuals</b>	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>Total</b>
Airport Rescue Firefighting Training Ph2 (Complete)	5,155	-	-	-	5,155
Charlotte Co. Public Schools Security Upgrades (Complete)	5,000	-	-	-	5,000
Edgewater Ph 3 (2020 ST T2 CNST \$10M)	-	-	10,000	-	10,000
Edgewater Ph 4 (2020 ST T1 \$28.5M)	-	-	30,412	-	30,412
Family Services Complex Ph2 (2020 ST T1 \$10M)	9,777	-	-	-	9,777
Fire Station 3 Repl (2020 ST T1 \$4.5M)	-	6,054	-	-	6,054
Fire Station 6 Repl (2020 ST T1 \$4.5M)	459	4,041	-	-	4,500
Fire Station 17 Add (2020 ST T1 \$5.5M)	235	5,455	-	-	5,690
GC Herring Park Ph 1 (2020 ST T1 \$2.5M)	58	2,533	-	-	2,591
Harborview - Melbourne to I75 (2020 ST T1 \$8.250M)	842	26,557	-	-	27,399
Library Renovation (2020 ST T2 \$1M 2028)	-	-	-	119	1,257
Port Charlotte Beach Community Ctr (2020 ST T1 \$8.8M)**	426	8,374	-	-	8,800
Port Charlotte Beach Pool (2020 ST T1 \$4.5M 2026)**	63	4,437	-	-	4,500
Radio Mgt Warehouse (2020 ST T1 \$750,000)	-	806	-	-	806
Regional Bicycle-Pedestrian Trails (2020 ST T1 \$6M)	3,708	2,292	-	-	6,000
SO Admin/911 Hardened (2020 ST T1 \$45M)	20,295	24,706	-	-	45,001
SO District 2 Murdock (2020 ST T2 \$5.6M)	-	5,939	-	-	5,939
SO District 4 Training Complex (2020 ST T1 \$13.3M)	10,288	3,031	-	-	13,319
South County Annex Repl (2020 ST T2 \$11.7M)**	-	11,757	-	-	11,757
Sports Parks Renovation (2020 ST T2 \$6M 2028)	-	-	-	7,156	7,156
Supervisor of Elections Warehouse (2020 ST \$3.5M)	2,077	1,423	-	-	3,500
Water Quality Infrastructure (2020 ST T1 \$3.7M / T2 \$3M)	-	3,711	-	3,000	6,711
Lake View Midway Water Quality Project (2020 ST \$3.289M)	-	3,289	-	-	3,289
Wm R. Gaines Jr. VMP Ph 2 (2020 ST T1 \$1.75M)	56	1,694	-	-	1,750
<b>Total Projected Expenditures</b>	<b>58,439</b>	<b>116,099</b>	<b>40,412</b>	<b>10,275</b>	<b>226,363</b>

\*Schedule shows escalated values per the CNA. \*\*Projected costs will be updated

# Capital Projects Funding Plan

6 Years

# Changes in Capital Program

- Changes to 20 Year Capital Needs Assessment since February 18<sup>th</sup> Workshop
  - Edgewater Phase 4 (moved from FY28 to FY27)
  - Mid County Annex (moved from FY30 to FY28)
  - Elevator Renovations (new project in FY26 at \$1,000,000)
  - Sheriff Support Services & Hardened 911 (added \$1,682,500 in FY26)
  - Sheriff Helicopter (advanced from FY28 to FY25)

# Transportation

(Thousands)

	FY26	FY27	FY28	FY29	FY30	FY31	6 Yr
<b>Projected Expenditures</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
Burnt Store Road E/W Connector	-	-	4,409	6,263	34,111	-	44,783
Edgewater Ph 3 - Midway to Collingswood	-	41,360	-	-	-	-	41,360
Edgewater Ph 4 - Flamingo Corridor	7,385	30,412	-	-	-	-	37,797
Edgewater Ph 5 - Collingswood to SR776	-	41,040	-	-	-	-	41,040
Harborview Road - Melbourne to Date St Ph 1	26,557	-	56,031	-	-	-	82,588
Harborview Road - Date St to I75 Ph 2	18,594	-	33,858	-	-	-	52,452
Hillsborough/Cranberry (North Port)	1,592	-	-	-	-	-	1,592
Sidewalk Installations-Gap/Infill Road & Bridge	1,250	1,250	1,250	1,250	1,250	1,250	7,165
Various Intersection Impvts Program	2,216	5,773	4,960	4,384	2,764	2,855	22,952
<b>Total Projected Expenditures</b>	<b>57,594</b>	<b>119,835</b>	<b>100,508</b>	<b>11,897</b>	<b>38,125</b>	<b>4,105</b>	<b>332,064</b>

# Transportation

(Thousands)

	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>	<b>6 Yr Total</b>
<b>Total Projected Expenditures</b>	57,594	119,835	100,508	11,897	38,125	4,105	332,064
<b>Total Projected Revenues</b>							
Impact Fees	17,377	17,377	17,377	17,377	17,377	17,377	104,262
Grants	8,674	-	22,000	-	-	-	30,674
Sales Tax Extension 2014	7,385	-	-	-	-	-	7,385
Sales Tax Extension 2020	17,883	40,412	-	-	-	-	58,295
Sales Tax Extension 2026* (50%)	-	14,125	18,833	18,833	18,833	18,833	113,000
<b>Total Projected Revenues</b>	<b>51,319</b>	<b>71,914</b>	<b>58,210</b>	<b>36,210</b>	<b>36,210</b>	<b>36,210</b>	<b>313,616</b>
<b>Variance</b>	(6,275)	(47,921)	(42,298)	24,313	(1,915)	32,105	(18,448)

\*Sales Tax Extension 6-year total includes anticipated future year collections



# Sheriff

(Thousands)

<b>Projected Expenditures</b>	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>	<b>6 Year Total</b>
SO Jail Admin Renovation (with Kitchen & Laundry)*	6,611	-	-	-	-	-	6,611
SO Admin/911 Hardened (additional, radios)	1,683	-	-	-	-	-	1,683
SO Warehouse Loveland*	-	7,337	-	-	-	-	7,337
SO District 2 Murdock (2020 ST T2 \$5.6M)	5,939	-	-	-	-	-	5,939
<b>Total Projected Expenditures</b>	<b>14,233</b>	<b>7,337</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,570</b>

\*Project in consideration for 2026 Sales Tax Extension

# Sheriff

(Thousands)

	FY26 Projected	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected	FY31 Projected	6 Year Total
<b>Projected Expenditures</b>	14,233	7,337	-	-	-	-	21,570
<b>Projected Revenue</b>							
Ad Valorem	1,683	-	-	-	-	-	1,683
Impact Fees	1,964	1,964	1,964	1,964	1,964	1,964	11,782
Infrastructure Fund	-	-	-	-	-	-	-
Sales Tax 2020	5,939	-	-	-	-	-	5,939
<b>Total Projected Revenues</b>	<b>9,586</b>	<b>1,964</b>	<b>1,964</b>	<b>1,964</b>	<b>1,964</b>	<b>1,964</b>	<b>19,404</b>
<b>Variance</b>	(4,647)	(5,373)	1,964	1,964	1,964	1,964	(2,166)

# General Government

(Thousands)

<b>Projected Expenditures</b>	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>	<b>6 Year Total</b>
Facilities	15,574	65,790	240,896	-	10,972	-	333,232
Community Services	47,014	36,188	83,672	39,579	29,253	25,373	261,079
Public Safety	12,008	21,586	29,577	6,152	-	13,282	82,605
Infrastructure Compliance	-	-	7,152	-	-	-	7,152
<b>Total Projected Expenditures</b>	<b>74,596</b>	<b>123,564</b>	<b>361,297</b>	<b>45,731</b>	<b>40,225</b>	<b>38,655</b>	<b>684,068</b>

# General Government

(Thousands)

	FY26 Projected	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected	FY31 Projected	6 Year Total
<b>Total Projected Expenditures</b>	74,596	123,564	361,297	45,731	40,225	38,655	684,068
<b>Projected Revenue</b>							
Ad Valorem Available	17,497	12,929	22,546	21,329	24,521	28,276	127,098
Departmental Revenues	575	-	68,715	-	6,948	-	76,238
Impact Fees	3,783	3,783	3,783	3,783	3,783	3,783	22,696
HMGP	-	-	102,669	-	-	-	102,669
Sales Tax 2014	448	-	-	-	-	-	448
Sales Tax 2020	10,977	-	8,242	9,380	-	-	28,599
Sales Tax 2026 (50%)	-	14,125	18,833	18,833	18,833	18,833	113,000
<b>Total Projected Revenues</b>	<b>33,279</b>	<b>30,837</b>	<b>224,787</b>	<b>53,325</b>	<b>54,084</b>	<b>50,891</b>	<b>470,476</b>
<b>Variance</b>	(41,317)	(92,727)	(136,510)	7,594	13,859	12,236	(213,322)

\*Sales Tax Extension 6-year total includes anticipated future year collections

# Summary

(Thousands)

	<b>FY26 Projected</b>	<b>FY27 Projected</b>	<b>FY28 Projected</b>	<b>FY29 Projected</b>	<b>FY30 Projected</b>	<b>FY31 Projected</b>	<b>6 Year Total</b>
Transportation	(6,275)	(47,921)	(42,298)	24,313	(1,915)	32,105	(18,448)
Sheriff	(4,647)	(5,373)	1,964	1,964	1,964	1,964	(2,166)
General Government*	(41,317)	(92,727)	(136,510)	7,594	13,859	12,236	(213,322)
<b>Total Need</b>	<b>(52,239)</b>	<b>(146,022)</b>	<b>(176,844)</b>	<b>33,870</b>	<b>13,908</b>	<b>46,305</b>	<b>(233,936)</b>

\*Sales Tax Extension 6-year total includes anticipated future year collections

# Next Steps

## Efficient & Effective Government Workshop - June 19<sup>th</sup>

- Staff Prioritization of General Government Projects
- Adjustment to Revenues
- Funding Plan for General Government

# Questions?